



August 25, 2025

Teresa Morales  
Director of Multifamily Bonds and Administrator of 4% Housing Tax Credits  
Texas Department of Housing and Community Affairs  
221 East 11th Street  
Austin, Texas 78701

Re: Bernicia Place Neighborhood Risk Factors

Dear Ms. Morales,

In accordance with 10 TAC §11.101(a)(3) I am writing to disclose the neighborhood risk factors for Bernicia Place, a proposed senior development in the Greater Old Spanish Trail (OST)/South Union area. The Development owner is requesting eligibility due to adjacency to census tracts with a violent crime rate over 18.00 per 1,000 persons. It is important to note that the violent crime rate for the subject census tract meets the Department's threshold at 16.42 per 1,000 persons. This is a significant decrease from 2024 in which the rate for the census tract was 23.2 per 1,000 persons.

This letter, along with the supplemental attachments, should provide a clearer impression of the ongoing, and detailed efforts to address the issues in the Greater OST/South Union neighborhood.

## Overview

Bernicia Place is located at the Southeast Quadrant of Old Spanish Trail and Scottcrest Drive, Houston, TX 77021. A map of the census tract is provided as Attachment A. The Development will surround the Southeast Transit Center, which will provide residents with easy access to Houston's METRO bus system with multiple routes. This unique location will promote public transportation use and walkability. The Development is also near several amenities, such as being within one mile of multiple parks, pharmacies, and grocery stores. Bernicia Place is just 2 miles away from the Medical Center, a major job center. A map of the amenities is included as Attachment B.

## Neighborhood Risk Factors

### *Poverty*

The QAP states that a Development Site located within a census tract that has a poverty rate above 40%, or 55% for Developments in regions 11 and 13, constitutes a Neighborhood Risk Factor. Bernicia Place is within Census Tract 48201313600, which has a poverty rate of 42.30% . **A Resolution from the City of Houston acknowledging the high poverty rate and authorizing Bernicia Place to move forward is forthcoming.** Pursuant to 11.101(a)(3)(E)(i) of the QAP, the aforementioned Resolution is sufficient and appropriate mitigation for Bernicia Place's eligibility.

Furthermore, the Development is within the OST/Almeda Corridors TIRZ #7, which provides a great opportunity for investment and revitalization to the area. In 2019 the proposed location was added within the TIRZ boundaries. It is clear that this area will begin to see significant redevelopment through concerted partnerships with the City of Houston. The Project Plan from 2019 outlines plans for housing

and infrastructure investment throughout the area. Notably, the plan states as one of its goals the “enhancement of a transportation network in the Zone to bolster economic development that is safe, efficient, and equitable for bicyclists, pedestrians, transit users, and motorists.” As a transit-oriented development, Bernicia Place helps progress this goal while providing affordable housing for residents. Additionally, the OST/Almeda TIRZ Fiscal Year 2024 budget that has been approved by the City is approximately \$80 million. With the City of Houston committed to seeing the OST/Almeda area redevelop, high quality affordable housing is an invaluable part of the greater goal of ensuring prosperity for the area. Please see Attachment C for more on the City of Houston’s investments in the Old Spanish Trail/Almeda community.

In addition, local organizations and advocates are actively engaging, serving, and working with members of the community to reduce the level of poverty and promote economic mobility. The neighborhood has access to the services of numerous organizations in the area that provide opportunities for upward mobility and assistance. Just within a two-mile radius, future residents of Bernicia Place are in proximity to four organizations, listed below:

- ***Houston Area Urban League.*** Houston Area Urban League offers a variety of programs for both the individual and collective betterment of Black and marginalized communities, who have historically faced high levels of poverty in cities such as Houston. Examples of their initiatives towards alleviating poverty for underserved communities include housing and social services programs, workforce development & training programs, an Entrepreneurship Center, a Center for Social Justice & Education, health wellness programs, and educational programs.
- ***Agape Development.*** Agape Development offers employment assistance such as resume writing, job search assistance, and interview practice. Other services include help with obtaining an ID or benefits. The organization is also a major advocate for bringing affordable housing into the area, building “community designed” homes below 80% AMI and providing individuals with an affordable short term rental option. The work that the organization does is a critical asset to the neighborhood as it helps residents have access to resources and opportunities that they otherwise would not have had.
- Two other local programs that promote economic mobility and/or ease economic burdens that would otherwise enable poverty include ***South Union Community Development Corporation*** and ***Almighty Ministries, Inc.***

It should be noted that what all the organizations have in common is that they are rooted in empowering the *local* neighborhoods in a small-scale approach and directly engage with community members. For more information about the local nonprofits, please refer to Attachment D.

### ***Crime***

The violent crime rate is 16.42 per 1,000 persons for the census tract, according to Neighborhood Scout. Although the census tract’s crime rate meets the required threshold, there are two adjacent census tract boundaries within 500 ft of the site, the first of which has a violent crime rate of 28.37 (census tract 48201313700). The violent crime rate of the second adjacent census tract (census tract 48201313201) is 18.01. For extracted pages from the Neighborhood Scout reports, please see Attachment E.

HPD is engaged in highly focused efforts to address local crime in the area. In 2021, the City of Houston launched ***One Safe Houston***, an initiative to reduce Part 1 Violent Crime. A robust program made in response to the increasing crime from the COVID-19 Pandemic, the initiative features several key elements that have been able to effectively reduce the crime rate in the area. The department has not only increased their visibility in the Greater OST community by creating more overtime opportunities for police, but they have also increased their capacity to address the most prevalent crimes by turning their



focus to specialized teams. These specialized teams allow for the department to prevent crime and support victims of crime in a more effective manner, and include:

- Domestic Abuse Response Team that targets women in the community who are victims of family violence.
- Crime Suppression Teams, which provide the opportunity for local and federal law enforcement to partner in their joint efforts to reduce Part 1 violent crime in the area.
- Mobile Crisis Outreach Team, a team of mental health professionals who respond to situations involving a person in mental health crisis without the involvement of law enforcement.
- Crisis Intervention Response Teams consisting of a Crisis Intervention Trained (CIT) peace officer and a licensed professional clinician (LPC) who together will respond to mental health disturbances. The idea is that using the skills and knowledge of both, the team will safely de-escalate mental health crises and provide the most informed possible disposition.
- Clinician-Officer Remote Evaluation Program that will connect a mental health clinician in the community at the time of the 911 dispatch.

While the initiative has only been implemented within the last few years, Houston has already seen a significant drop in crime rates. For City District D in which Bernicia Place is located, violent crime is down 21% so far for 2023 in comparison to 2022.

The Site is within the service area for the Greater Southeast Management District (GSMD). The GSMD was created by the Texas legislature in 2005. The District covers approximately 10 square miles completely within Houston and Harris County. The Management District is empowered to finance projects related to Public Safety, Mobility and Transportation, Environmental and Urban Design, and Business Development. **Last year, Harris County entered into an agreement with the District to provide Constable Services to the area.** These services include 4 officers that devote 80% of their time to fighting crime in the area, including patrols, investigating crimes and making arrests. These activities have been very successful, as evidenced by the nearly 7% drop in crime.

Furthermore, the proposed development is part of Metropolitan Transit Authority of Harris County Police Department (MPD)'s service area. MPD provides security, surveillance, pedestrian and traffic control, and is integrated into citywide emergency management. In an ongoing effort to reduce crime and best serve the community MPD takes a multifaceted approach to address issues of crime, ranging from patrol units, partnerships, and specialized units. MPD officers patrol area streets, roadways, segways, and METRO facilities on foot, by car, motorcycles, and bicycles every single day. In addition to this the METRO Police Department actively engages in community collaboration and maintains a cooperative working partnership with other law enforcement agencies within the METRO service area, including the Houston Police Department. Through these partnerships MPD is able to participate in programs such as: the Federal Bureau of Investigation (FBI) Joint Terrorism Task Force, Houston Police Department Regional Auto Theft Task Force, Houston Police Homeless Outreach Unit, Houston Police Fusion Center, and Crime Stoppers of Houston, all of which help create a safer community and reduce crime.

For more information on the current crime mitigation, and a letter from the Constable, please see Attachments F and G. It is evident that the crime mitigation efforts employed in the area are successful, and the development of Bernicia Place will only help these mitigation efforts.

### ***Schools***

The proposed Bernicia Place Development is within the boundaries of Houston Independent School District (HISD). The Texas Education Accountability (TEA) ratings for the zoned schools are as follows:

| <b>Zoned School</b>         | <b>2021-2022 TEA Rating</b> |
|-----------------------------|-----------------------------|
| Peck Elementary             | B                           |
| Cullen Middle School        | C                           |
| Yates High School           | Not Rated: Senate Bill 1365 |
| <b>HISD District Rating</b> | B                           |

Yates High School has received a 2022 TEA rating of Not Rated: Senate Bill 1365. As the Development's target population is elderly, mitigation is not required. Copies of the TEA Accountability Ratings are provided as Attachment H.

## Conclusion

It is our assertion that residents of Bernicia Place will live in a thriving community where they will have access to a high quality of life. Local investment, engagement from community nonprofits promoting a better quality of life, and innovative crime prevention initiatives show that the neighborhood will continue to see positive changes and be able to prosper. The mitigation efforts in place demonstrate how the neighborhood risk factors disclosed in this report are not of such nature or severity that should render Bernicia Place ineligible.

Furthermore, the Development aligns with the Department's goals of allocating funds conservatively in areas of high opportunity. The addition of Bernicia Place will provide the much-needed, high-quality affordable housing units for the area and is within proximity to many job opportunities.

Thank you for reviewing this report and for your consideration. Please let me know should you have any questions or concerns at [christine@structuretexas.com](mailto:christine@structuretexas.com).

Sincerely,



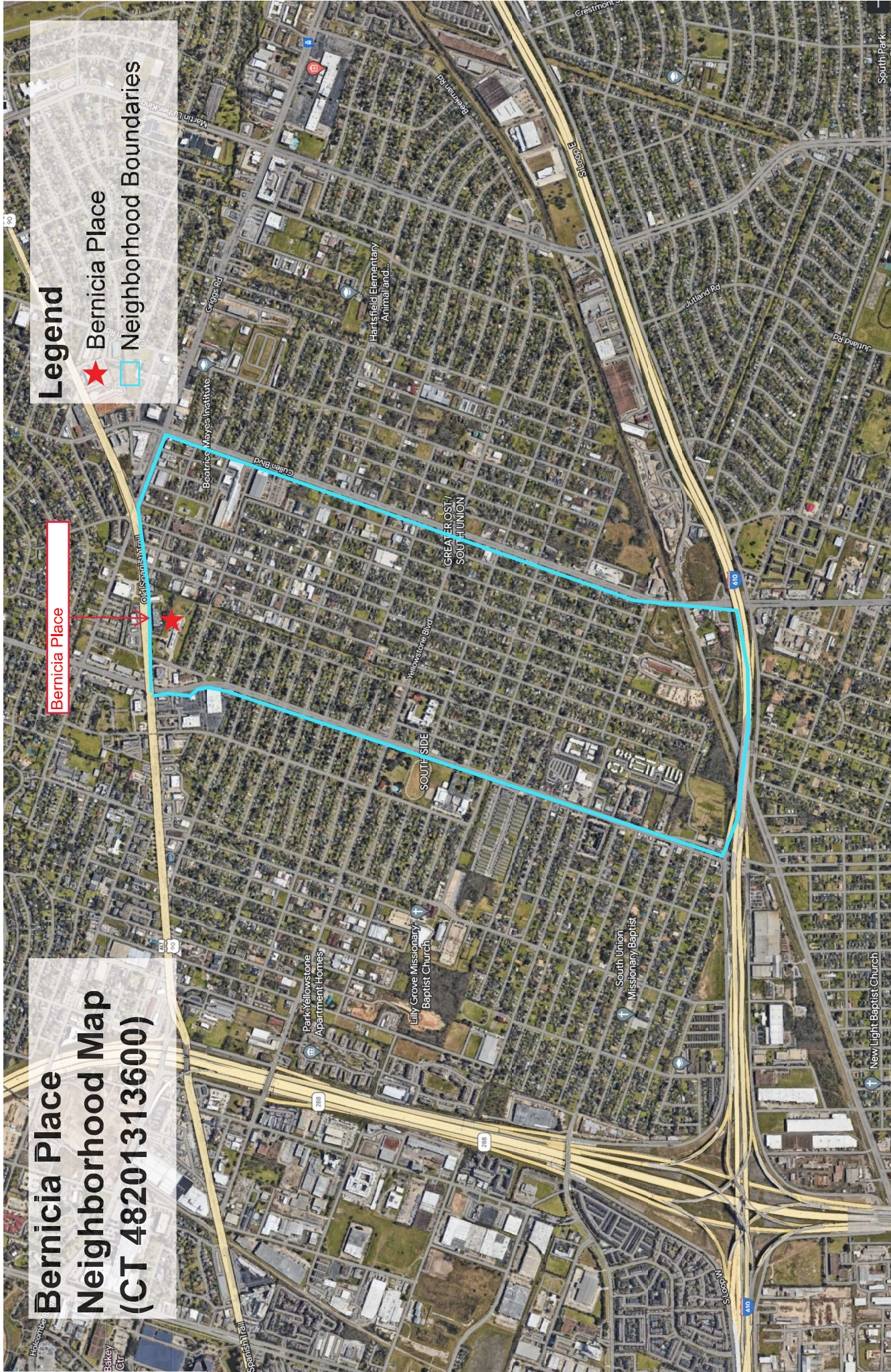
Christine Castillo  
Consultant to the Project

## Attachments:

Attachment A Neighborhood Boundaries Map  
Attachment B Amenity Map  
Attachment C 2024 OST/Alameda TIRZ Budget  
Attachment D Local Organizations  
Attachment E Neighborhood Scout Crime Data  
Attachment F Crime Mitigation – One Safe Houston; Harris County and GSMD Agreement; MPD  
Attachment G Constable Letter  
Attachment H TEA Accountability Rating Report Cards



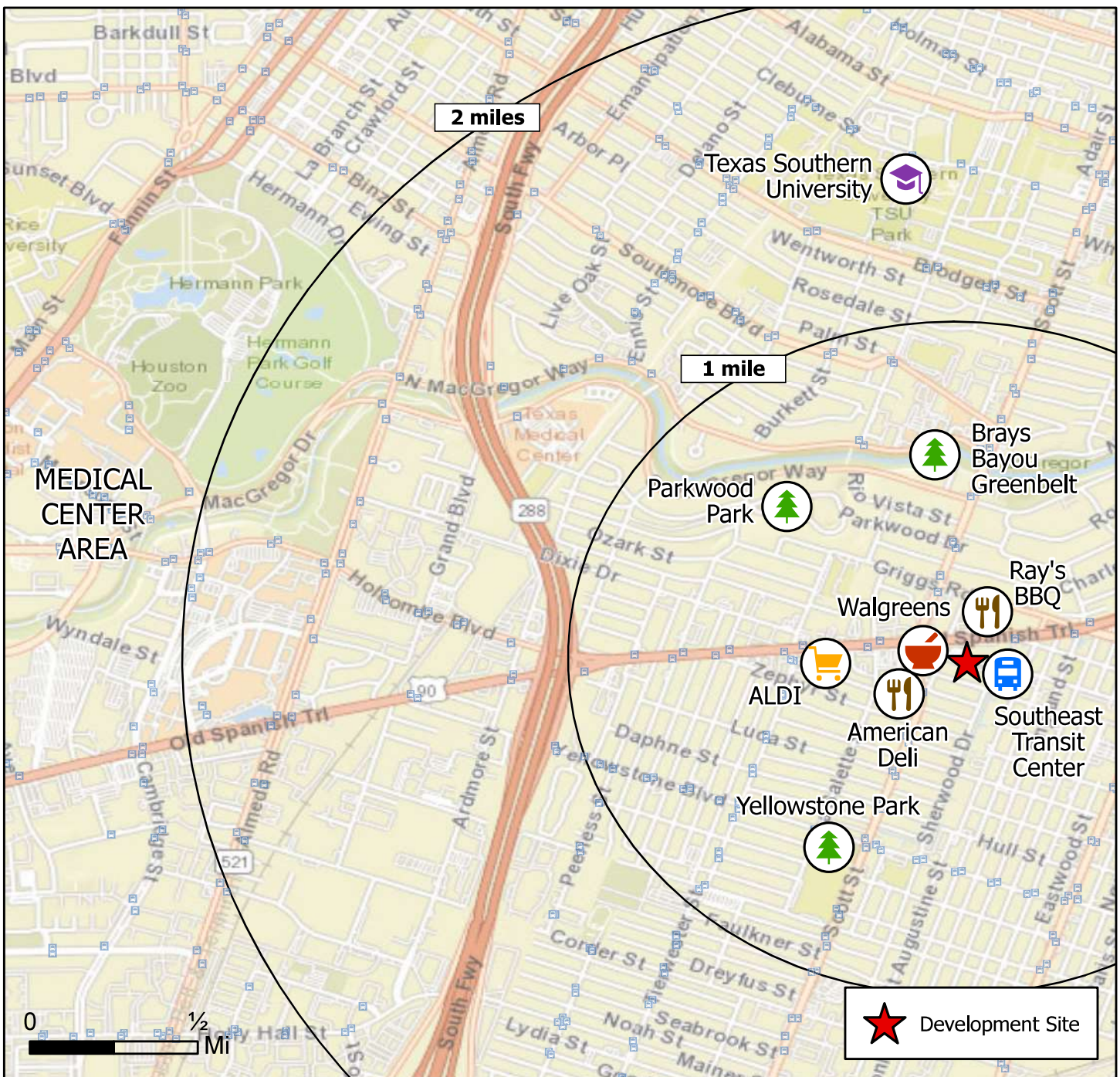
**Bernicia Place  
Neighborhood Map  
(CT 48201313600)**





## Amenities Map

6000 Scottcrest Dr  
Houston, Texas



The development site is located within 1-mile of amenities like grocery stores, pharmacies, parks, and restaurants. It is also 2 miles away from the Medical Center, a major job center.

Map from Ordinance 2019-985 showing the TIRZ 7 Boundary Enlargement





City of Houston, Texas, Ordinance No. 2023-1101

**AN ORDINANCE RELATING TO THE FISCAL AFFAIRS OF THE OLD SPANISH TRAIL/ALMEDA CORRIDORS REDEVELOPMENT AUTHORITY ON BEHALF OF REINVESTMENT ZONE NUMBER SEVEN, CITY OF HOUSTON, TEXAS (OLD SPANISH TRAIL/ALMEDA CORRIDORS ZONE); APPROVING THE FISCAL YEAR 2024 OPERATING BUDGET FOR THE AUTHORITY AND THE FISCAL YEARS 2024-2028 CAPITAL IMPROVEMENTS BUDGET FOR THE ZONE; CONTAINING FINDINGS AND OTHER PROVISIONS RELATED TO THE FOREGOING SUBJECT; AND DECLARING AN EMERGENCY.**

\* \* \* \* \*

**WHEREAS**, the Old Spanish Trail/Almeda Corridors Redevelopment Authority (the "Authority"), a local government corporation acting on behalf of the City in connection with Reinvestment Zone Number Seven, City of Houston, Texas (the "Zone"), has submitted an Operating Budget for Fiscal Year 2024 (the "Operating Budget") and a five-year Capital Improvements Projects Budget for Fiscal Years 2024-2028 (the "CIP Budget," and, collectively with the Operating Budget, the "Budgets") to the City Council for approval pursuant to the Tri-Party agreement among the City, the Authority, and the Zone approved by Ordinance No. 1998-681, as amended by Ordinance No. 2001-127; and

**WHEREAS**, the City designated the Zone on May 7, 1997, by Ordinance No. 97-478; and

**WHEREAS**, the Budgets are based on the following assumptions:

1. The timely implementation of capital improvement projects in the Budgets may require the Authority to incur debt; and
2. The City's Chief Development Officer will assist the Authority in identifying a cost-efficient method to finance the costs of the capital improvements, and

**WHEREAS**, the City has experienced an incremental increase in the cost of providing municipal services as a result of the creation of the Zone and the development and redevelopment of the land in the Zone; and

**WHEREAS**, the City Council finds that it is appropriate to recover its incremental costs of municipal services for Fiscal Year 2024 from the tax increment produced by the City and paid into the Tax Increment Fund of the Zone, subject to complying with the provisions of Texas Tax Code Section 311.010(i); and

**WHEREAS**, the City Council finds that the incremental costs of providing municipal services set forth in the Operating Budget attached hereto as **Exhibit A** are reasonable and will be paid from the tax increment produced by the City and paid into the Tax Increment Fund of the Zone; and

**WHEREAS**, the City Council desires to approve the Budgets; **NOW, THEREFORE**,

**BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF HOUSTON, TEXAS:**

**Section 1.** That the findings contained in the preamble of this Ordinance are determined to be true and correct and are hereby adopted as part of this Ordinance.

**Section 2.** That the City Council takes cognizance of the fact that in order to implement the Project Plan and Reinvestment Zone Financing Plan for the Zone, as amended, and to make adjustments occasioned by events transpiring during the year, the Authority, may amend (increase, decrease, or adjust) its Budget but must advise the Zone's Board of Directors and the City's Chief Development Officer of any budget amendment; provided, however, that budget amendments that involve an increase, decrease, or adjustment of \$400,000 or more must be approved by the Zone's Board of Directors and the City Council. Subject to the foregoing, the Operating Budget attached hereto as **Exhibit A** is hereby approved for the Authority.

**Section 3.** That the CIP Budget attached hereto as **Exhibit B** is hereby approved for the Zone.

**Section 4.** That not later than March 31, 2024, the Zone and the Authority shall, in cooperation with City representatives, (1) identify surplus funds in the Authority's Fiscal Year 2024 Operating Budget based on the difference between Zone revenues and the Fiscal Year 2024 Operating Budget for the Authority approved by the City; and (2) make available any surplus Zone funds, through appropriate agreement, for projects identified by the City that are eligible for tax increment funding, such as affordable housing, areas of public assembly, incremental costs of municipal services attributable to development

and redevelopment in the Zone, and capital projects that benefit the City and the Zone. The agreement may provide for the payment of surplus funds into one or more accounts established by the City or may provide for direct payment by the Authority for that purpose. The Zone and the Authority shall consider amendments to the Zone's Project Plan and Reinvestment Zone Financing Plan that may be necessary to accomplish this purpose, and shall expedite any such amendments.

**Section 5.** That the City's Chief Development Officer is directed to assist the Authority in identifying a cost-efficient method for financing public infrastructure consistent with financing principles used by the City.

**Section 6.** That the approval of this Budget is contingent upon receipt by the City's Chief Development Officer of a document signed by the Administrator of the Authority and/or Zone disclosing the name of each owner or developer of property within the Zone from which the Administrator has received compensation during the last five calendar years, and the amount of compensation by owner by year. Compensation may be expressed by category as follows:

|              |                                                    |
|--------------|----------------------------------------------------|
| Category I   | Less than \$1,000.00                               |
| Category II  | At least \$1,000.00 but less than \$10,000.00      |
| Category III | At least \$10,000.00 but less than \$50,000.00     |
| Category IV  | At least \$50,000.00 but less than \$100,000.00    |
| Category V   | At least \$100,000.00 but less than \$500,000.00   |
| Category VI  | At least \$500,000.00 but less than \$1,000,000.00 |
| Category VII | \$1,000,000.00 or more                             |



**Section 7.** That there exists a public emergency requiring that this Ordinance be passed finally on the date of its introduction as requested in writing by the Mayor; therefore, this Ordinance shall be passed finally on such date and shall take effect immediately upon its passage and approval by the Mayor; however, in the event that the Mayor fails to sign this Ordinance within five days after its passage and adoption, it shall take effect in accordance with Article VI, Section 6, Houston City Charter.

PASSED AND ADOPTED this 13<sup>th</sup> day of December, 2023.

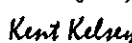
APPROVED this \_\_\_\_\_ day of \_\_\_\_\_, 2023.

\_\_\_\_\_  
Mayor of the City of Houston

Pursuant to Article VI, Section 6, Houston City Charter, the effective date of the foregoing Ordinance is DEC 19 2023.

  
City Secretary

Prepared by Legal Department  
(KK;gd October 25, 2023)  
Requested by Andrew F. Icken, Chief Development Officer, Office of the Mayor  
LD-RE-0000002035

DocuSigned by:  
  
7269880C91C14CC  
Senior Assistant City Attorney

Meeting 12/13/2023

| Aye                         | No             |                        |
|-----------------------------|----------------|------------------------|
| ✓                           |                | <b>Mayor Turner</b>    |
| ....                        | ....           | <b>Council Members</b> |
| ✓                           |                | Peck                   |
| Absent due to being ill     |                | Jackson                |
| ✓                           |                | Kamin                  |
| ✓                           |                | Evans-Shabazz          |
| ✓                           |                | Martin                 |
| ✓                           |                | Thomas                 |
| ✓                           |                | Huffman                |
| ✓                           |                | Cisneros               |
| ✓                           |                | Gallegos               |
| ✓                           |                | Pollard                |
| ✓                           |                | Castex-Tatum           |
| ✓                           |                | Knox                   |
| ✓                           |                | Robinson               |
| ✓                           |                | Kubosh                 |
| Absent on personal business |                | Plummer                |
| ✓                           |                | Alcorn                 |
| <b>Caption</b>              | <b>Adopted</b> |                        |

Captions Published in DAILY COURT REVIEW

Date: 9/19/2023

**EXHIBIT A**

**Fiscal Year 2024 Operating Budget for  
Old Spanish Trail/Alameda Corridors Redevelopment Authority**



CITY OF HOUSTON  
ECONOMIC DEVELOPMENT DIVISION  
FISCAL YEAR 2024 BUDGET PROFILE

Fund Summary  
Fund Name: OST/Alameda Corridors Redevelopment Authority  
TRIZ: 07  
Fund Number: 755500

|   |                                   |                  |
|---|-----------------------------------|------------------|
| P | Base Year:                        | 1997             |
| R | Base Year Taxable Value:          | \$ 86,520,330    |
| O | Projected Taxable Value (FY2022): | \$ 2,783,237,494 |
| F | Current Taxable Value (FY2021):   | \$ 2,404,253,830 |
| I | Acres:                            | 2,157.01         |
| L | Administrator (Contact):          | Theola Petteway  |
| E | Contact Number:                   | (713) 522-5154   |

**Zone Purpose:**  
Tax Increment Reinvestment Zone Number Seven, City of Houston, Texas was created to provide a plan and programs needed to encourage investment and stimulate commercial, industrial and residential development in Old Spanish Trail, Alameda Road and Griggs Road corridors area, adjacent neighborhoods and Upper Third Ward including design and construction of roadways and streets, public utility systems, parks, environmental remediation and land acquisition.

In fiscal year 2023, the OST/Alameda Corridors Redevelopment Authority (TRIZ07) accomplished the following: (a) Encantacion Avenue Reconstruction Project (CIP #7-0711A): The Lane Elimination Study which evaluated traffic operations on Encantacion Avenue between Southmaine Boulevard to Plaza St reducing street travel lanes was completed and approved by the City of Houston in early 2022. Currently the project is in the Design Phase (Plans, Specifications, and Estimates) and is 60% completed. The projected date for construction to begin is in 2024. (b) Encantacion Park and Community Center-Phase II Project (CIP #7-0723) & B & D Corridors: Inc. were approved for construction and installation of improvements for Encantacion Park and Community Center-Phase II Project in November 2022. Improvements included playground all surface renovations, playground equipment removal and replacement with new play structure, removal and relocation of existing accessory play equipment, comprehensive landscape replacement and re-planting, irrigation, pump station, repairs and replacement of existing drainage system, and replacement of existing drainage system with new drainage system. The project is in the Design Phase (Plans, Specifications, and Estimates) and is 90% completed. (c) Historic Holmes 12 Reconstruction Project (CIP #7-0733): The project is in the Design Phase (Plans, Specifications, and Estimates) and is 90% completed. The Authority has received a federal grant from Housing & Urban Development (HUD) for \$1,428,571.00 to fund a portion of the project. (d) Live Oak Street Project (CIP #7-0724): The project is in the Design Phase (Plans, Specifications and Estimates) and is 90% completed. (e) Grassy Third Ward Neighborhood Project-Section A & B (CIP #7-0723): The projects are in the Design Phase (Plans, Specifications, and Estimates) and is 90% completed. (f) Park, design, and construct/replace additional park and community garden amenities and upgrades, including artistic gateways/entrances, restrooms, additional lighting, signage for this public park adjacent to METROBALL Transit Station at Palm Center. The project is slated to begin construction improvements in July 2023. (g) Old Spanish Trail Mobility Improvements to MacGregor Park (CIP #7-0728): Griggs and MLK Corridor Improvement Project (CIP #7-0729), and Encantacion Avenue Reconstruction Project (CIP #7-0711A): The District Landscape Median Project will provide enhancements to medians at Southmaine Boulevard from Encantacion Avenue to SK 285, Cullen Boulevard from Old Spanish Trail to Glen Cove Drive and Martin Luther King Boulevard from Griggs Road to Brownson Street which will include landscaping, irrigation and new pavers. Construction is projected to begin September 2023. (h) Old Spanish Trail Mobility Improvements to MacGregor Park (CIP #7-0728): Design and construct resilient and sustainable access from Old Spanish Trail to MacGregor Park through a "TOD" project involving Old Spanish Trail road work to enhance pedestrian connectivity into the park. Construction of enhanced median to include landscaping, sidewalks, and the proposed hybrid beacon (HAWK) signal located at Silverstone Street. (i) Alameda Corridor Improvements - Phase IV (CIP #7-0748): The Public Parking Lot Project includes parking, design, and construction of improvements to the public parking lot located at the Alameda Corridor between the Alameda Corridor and the Griggs Road. (j) North Houston Highway Improvement Project (NHIIP): Planning meetings were held with TxDOT and other stakeholders (City of Houston, Greater Southeast Management District, Midtown Redevelopment Authority, etc.) to determine options to enhance connectivity related to Section 3 Highway Improvements such as garden bridges and easels.

|                                                                  | Total Plan     | Cumulative Expenses (to 6/30/22) | Variance       |
|------------------------------------------------------------------|----------------|----------------------------------|----------------|
| P Capital Projects:                                              |                |                                  |                |
| R Roadway, Sidewalk and Public Utility Improvements              | \$ 138,740,400 | \$ 28,897,921                    | \$ 110,842,479 |
| O Cultural Parks, Greenways and Other Public Spaces              | 80,995,987     | 34,440,972                       | 46,555,015     |
| J Public Facility Improvements & Public Parking                  | 30,200,000     | 12,403,664                       | 17,796,336     |
| E Land Assembly, Site Preparation, and Environmental Remediation | 25,200,000     | 5,462,267                        | 19,737,733     |
| C Business Development & Catalyst Projects                       | 7,000,000      | 1,163                            | 6,998,835      |
| T Total Capital Projects                                         | \$ 283,136,387 | \$ 85,205,378                    | \$ 197,930,988 |
| P Economic Development Infrastructure Projects                   |                |                                  |                |
| L Affordable Housing                                             | \$ 18,000,000  | \$ 2,304,110                     | \$ 15,695,890  |
| P School & Education/Cultural Facilities                         | 3,500,000      |                                  | 3,500,000      |
| A Financing Costs                                                | 26,260,451     | 20,309,170                       | 5,951,272      |
| N Administration/Cost Professional Services                      | 19,500,000     | 18,869,320                       | 630,680        |
| N Creation Costs                                                 | 12,869,985     | 9,674,955                        | 3,195,030      |
| Total Project Plan                                               | \$ 384,237,383 | \$ 136,763,843                   | \$ 247,473,440 |

|                                  | FY2023 Budget | FY2023 Estimate | FY2024 Budget |
|----------------------------------|---------------|-----------------|---------------|
| D Debt Service                   | \$ 4,648,075  | \$ 4,459,898    | \$ 4,650,250  |
| E Principal                      | \$ 2,415,000  | \$ 2,415,000    | \$ 2,400,000  |
| E Interest                       | \$ 2,234,075  | \$ 2,044,993    | \$ 2,110,200  |
| B Balance as of 6/30/22          |               |                 |               |
| T Balance as of 6/30/24          |               |                 |               |
| Year-End Outstanding (Principal) | \$ 55,095,000 | \$ 52,970,000   | \$ 50,130,000 |
| Bond Debt                        | \$ -          | \$ -            | \$ -          |
| Developer Agreement              | \$ -          | \$ -            | \$ -          |
| Other                            | \$ -          | \$ -            | \$ -          |

CITY OF HOUSTON  
ECONOMIC DEVELOPMENT DIVISION  
FISCAL YEAR 2024 BUDGET DETAIL

Fund Summary  
Fund Name: OSTIAlameda Corridors Redevelopment Authority  
TIRZ: 7  
Fund Number: 755950

| TIRZ Budget Line Items                                          |  | FY2023 Budget | FY2023 Estimate | FY2024 Budget |
|-----------------------------------------------------------------|--|---------------|-----------------|---------------|
| RESOURCES                                                       |  |               |                 |               |
| RESTRICTED Funds - Capital Projects                             |  | \$ 94,186,210 | \$ 89,287,264   | \$ 92,340,037 |
| RESTRICTED Funds - Bond Debt Service                            |  | \$ 4,649,075  | \$ 4,649,120    | \$ 4,650,200  |
| Beginning Balance                                               |  | \$ 68,815,285 | \$ 70,816,804   | \$ 69,989,237 |
| City tax revenue                                                |  | \$ 9,624,621  | \$ 9,734,607    | \$ 11,885,333 |
| ISD tax revenue                                                 |  | \$ 1,607,353  | \$ 1,400,652    | \$ 1,400,552  |
| ISD tax revenue - Pass Through                                  |  | \$ -          | \$ -            | \$ -          |
| Incremental property tax revenue                                |  | \$ 11,332,274 | \$ 11,138,359   | \$ 13,688,885 |
| Miscellaneous                                                   |  | \$ 28,652     | \$ -            | \$ -          |
| Miscellaneous revenue                                           |  | \$ 128,852    | \$ -            | \$ -          |
| Interest Income - City of Houston                               |  | \$ -          | \$ -            | \$ -          |
| Interest Income                                                 |  | \$ 71,204     | \$ 500,000      | \$ 540,000    |
| Other Interest Income                                           |  | \$ 71,864     | \$ 800,000      | \$ 848,000    |
| City of Houston (Include grants)                                |  | \$ -          | \$ -            | \$ -          |
| Grant Funds (Include FTA, HUD donors)                           |  | \$ -          | \$ -            | \$ -          |
| Grant Proceeds                                                  |  | \$ -          | \$ -            | \$ -          |
| Bond Proceeds (Net)                                             |  | \$ -          | \$ -            | \$ -          |
| Contract Revenue Bond Proceeds                                  |  | \$ -          | \$ -            | \$ -          |
| TOTAL AVAILABLE RESOURCES                                       |  | \$ 80,347,215 | \$ 82,874,883   | \$ 85,819,122 |
| EXPENDITURES                                                    |  |               |                 |               |
| Accounting                                                      |  | \$ 20,000     | \$ 14,059       | \$ 20,000     |
| Salaries, Contractors & Benefits                                |  | \$ 674,000    | \$ 620,834      | \$ 693,254    |
| Auditor                                                         |  | \$ 16,200     | \$ 21,600       | \$ 43,200     |
| Bond Services/Trustee/Financial Advisor                         |  | \$ 15,000     | \$ 10,600       | \$ 15,000     |
| Property Account Mgmt                                           |  | \$ 20,000     | \$ 20,183       | \$ 24,000     |
| Insurance                                                       |  | \$ 10,000     | \$ 9,980        | \$ 13,000     |
| Administration/Office Operations                                |  | \$ 358,500    | \$ 109,038      | \$ 405,000    |
| TIRZ Administration and Oversight                               |  | \$ 1,111,709  | \$ 806,654      | \$ 1,353,454  |
| Legal                                                           |  | \$ 115,000    | \$ 110,910      | \$ 115,000    |
| Professional Services                                           |  | \$ 115,000    | \$ 110,910      | \$ 115,000    |
| Total TIRZ Administration and Professional Services             |  | \$ 1,226,709  | \$ 917,873      | \$ 1,418,454  |
| Capital Improvement Projects (See CIP Schedule)                 |  | \$ 38,801,320 | \$ 8,438,668    | \$ 46,438,334 |
| TIRZ Capital Expenditures                                       |  | \$ 38,801,320 | \$ 8,438,668    | \$ 46,438,334 |
| Economic Development Programs                                   |  | \$ 2,000,000  | \$ -            | \$ 2,000,000  |
| Developer Reimbursement                                         |  | \$ 50,000     | \$ -            | \$ -          |
| Developer/Project Reimbursements                                |  | \$ 2,050,000  | \$ -            | \$ 2,000,000  |
| New Bond Sale (Series 2019)                                     |  | \$ -          | \$ -            | \$ -          |
| Principal Interest                                              |  | \$ 2,415,000  | \$ 2,415,000    | \$ 2,540,000  |
| System debt service                                             |  | \$ 2,254,075  | \$ 2,044,888    | \$ 2,115,200  |
| TOTAL PROJECT COSTS                                             |  | \$ 46,327,075 | \$ 13,417,560   | \$ 54,744,988 |
| Payroll/Transfer to ISD - educational facilities                |  | \$ 654,337    | \$ 654,337      | \$ 546,320    |
| Payroll/Transfer to ISD - educational facilities (Pass Through) |  | \$ -          | \$ -            | \$ -          |
| Administration Fees                                             |  | \$ -          | \$ -            | \$ -          |
| City                                                            |  | \$ 481,246    | \$ 488,740      | \$ 594,267    |
| ISD                                                             |  | \$ 25,000     | \$ 25,000       | \$ 25,000     |
| Municipal Services - Enhanced Public Safety Services            |  | \$ 150,000    | \$ 150,000      | \$ 150,000    |
| Municipal Services Charge - City                                |  | \$ 887,586    | \$ 870,866      | \$ 887,556    |
| Total Transfers                                                 |  | \$ 2,184,149  | \$ 2,117,089    | \$ 2,183,153  |
| Total Budget                                                    |  | \$ 48,315,227 | \$ 15,584,428   | \$ 56,988,141 |
| RESTRICTED Funds - Capital Projects                             |  | \$ 28,781,796 | \$ 82,340,037   | \$ 19,070,781 |
| RESTRICTED Funds - Bond Debt Service                            |  | \$ 4,650,200  | \$ 4,650,200    | \$ 4,650,200  |
| Ending Fund Balance                                             |  | \$ 31,483,288 | \$ 68,989,237   | \$ 20,799,881 |
| Total Budget & Ending Fund Balance                              |  | \$ 80,347,215 | \$ 82,874,883   | \$ 85,819,122 |

**EXHIBIT B**

**Fiscal Years 2024-2028 Capital Improvement Projects Budget for  
Tax Increment Reinvestment Zone Number Seven  
(Old Spanish Trail/Alameda Corridors Zone)**

| Council District | CIP No. | Project                                                   | Fiscal Year Planned Appropriations |               |               |               |               |              |              |                   | Cumulative Total (To Date) |
|------------------|---------|-----------------------------------------------------------|------------------------------------|---------------|---------------|---------------|---------------|--------------|--------------|-------------------|----------------------------|
|                  |         |                                                           | Through 2022                       | Estimate 2023 | 2024          | 2025          | 2026          | 2027         | 2028         | FY24 - FY28 Total |                            |
| D                | T-0706  | Park @ Palm Center - Phase I & Phase II                   | \$ 84,011                          | \$ 11,768     | \$ 1,144,104  | \$ -          | \$ -          | \$ -         | \$ -         | \$ 1,144,104      | \$ 1,219,881               |
| D                | T-0710  | Real Property Land Assembly & Site Preparation            | \$ 47,573                          | \$ 77,211     | \$ 20,130     | \$ 22,110     | \$ 24,321     | \$ -         | \$ -         | \$ 68,581         | \$ 191,345                 |
| D                | T-0711A | Emancipation Avenue Reconstruction Project                | \$ 442,843                         | \$ 550,648    | \$ 8,800,000  | \$ 8,800,000  | \$ 8,800,000  | \$ 2,379,380 | \$ -         | \$ 28,779,380     | \$ 29,772,879              |
| D                | T-0712  | Emancipation Park and Community Center Phase - III        | \$ 73,730                          | \$ 4,677,970  | \$ 200,000    | \$ -          | \$ -          | \$ -         | \$ -         | \$ 200,000        | \$ 4,951,700               |
| D                | T-0713  | Historic Holman Street Reconstruction Project             | \$ 57,501                          | \$ 419,380    | \$ -          | \$ -          | \$ 8,800,000  | \$ 8,800,000 | \$ 8,800,000 | \$ 19,800,000     | \$ 20,278,891              |
| D                | T-0718  | Alameda Corridor Improvements - Phase IV                  | \$ 22,828                          | \$ 1,587      | \$ 822,054    | \$ 50,000     | \$ 50,000     | \$ 50,000    | \$ 50,000    | \$ 1,022,054      | \$ 1,046,287               |
| D                | T-0722  | Greater Third Ward Neighborhood Project Sections A & B    | \$ 1,837,578                       | \$ 1,815,714  | \$ 23,499,674 | \$ 18,700,000 | \$ 2,233,880  | \$ -         | \$ -         | \$ 44,433,534     | \$ 47,866,826              |
| D                | T-0723  | MacGregor Park and Tennis Center                          | \$ -                               | \$ 17,280     | \$ -          | \$ -          | \$ -          | \$ -         | \$ 500,000   | \$ 500,000        | \$ 517,280                 |
| D                | T-0724  | Live Oak Street Improvements Project                      | \$ 518,318                         | \$ 788,572    | \$ 11,000,000 | \$ 11,000,000 | \$ -          | \$ -         | \$ -         | \$ 22,000,000     | \$ 23,287,890              |
| D                | T-0728  | Old Spanish Trail Mobility Improvements to MacGregor Park | \$ 388                             | \$ 228,815    | \$ -          | \$ -          | \$ -          | \$ -         | \$ -         | \$ -              | \$ 230,204                 |
| D                | T-0729  | Griggs and MLK Corridor Improvements Project              | \$ 200,247                         | \$ 88,748     | \$ 900,372    | \$ -          | \$ -          | \$ -         | \$ -         | \$ 900,372        | \$ 1,169,397               |
| D                | T-0730  | Garden Bridges and Cleburne / Alameda Cap - NH-IP         | \$ -                               | \$ -          | \$ 50,000     | \$ 50,000     | \$ 50,000     | \$ 50,000    | \$ 50,000    | \$ 250,000        | \$ 250,000                 |
| Totals           |         |                                                           | \$ 3,254,816                       | \$ 8,439,688  | \$ 48,436,424 | \$ 38,822,110 | \$ 17,538,181 | \$ 5,079,380 | \$ -         | \$ 119,099,015    | \$ 130,800,820             |



| Source of Funds                      | Fiscal Year Planned Appropriations |                  |                   |                   |                   |                  |                  |                    | Cumulative Total<br>(To Date) |
|--------------------------------------|------------------------------------|------------------|-------------------|-------------------|-------------------|------------------|------------------|--------------------|-------------------------------|
|                                      | Through 2022                       | Estimate 2023    | 2024              | 2025              | 2026              | 2027             | 2028             | FY24 - FY28 Total  |                               |
| TIRZ Tax Increment Funds             | 408,576                            | 408,407          | 11,736,660        | 8,922,110         | 16,597,430        | 9,079,390        | 7,200,000        | 53,535,590         | 54,350,573                    |
| TIRZ Bond Funds                      | 2,956,240                          | 8,033,282        | 34,698,674        | 28,271,429        | 1,160,751         | -                | -                | 64,131,854         | 75,021,376                    |
| City of Houston (includes grants)    | -                                  | -                | -                 | -                 | -                 | -                | -                | -                  | -                             |
| Grants - Public (includes FTA & HUD) | -                                  | -                | -                 | 1,428,571         | -                 | -                | -                | 1,428,571          | 1,428,571                     |
| Grants - Private Donors              | -                                  | -                | -                 | -                 | -                 | -                | -                | -                  | -                             |
| Other                                | -                                  | -                | -                 | -                 | -                 | -                | -                | -                  | -                             |
| <b>Project Total</b>                 | <b>3,264,816</b>                   | <b>8,439,689</b> | <b>46,436,334</b> | <b>38,622,110</b> | <b>17,758,181</b> | <b>9,079,390</b> | <b>7,200,000</b> | <b>119,096,016</b> | <b>130,000,520</b>            |

**2024 - 2028 CAPITAL IMPROVEMENT PLAN**  
**TIRZ NO. 7 - OST/Alameda Redevelopment Authority**

**CITY OF HOUSTON - TIRZ PROGRAM**  
**Economic Development Division**

| Project:                                                                                                                                                                                                                                                                                 |                          | Park @ Palm Center - Phase I & Phase II         |  | City Council District |  | Key Map:      |  | 534           |  | WBS.: |  | T-0706 |  |       |  |      |  |                   |  |                            |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|-------------------------------------------------|--|-----------------------|--|---------------|--|---------------|--|-------|--|--------|--|-------|--|------|--|-------------------|--|----------------------------|--|
|                                                                                                                                                                                                                                                                                          |                          |                                                 |  | Location:             |  | Geo. Ref.:    |  |               |  |       |  |        |  |       |  |      |  |                   |  |                            |  |
|                                                                                                                                                                                                                                                                                          |                          |                                                 |  | Served:               |  | D             |  | Neighborhood: |  |       |  |        |  |       |  |      |  |                   |  |                            |  |
| Description:                                                                                                                                                                                                                                                                             |                          | Operating and Maintenance Costs: (\$ Thousands) |  |                       |  |               |  |               |  |       |  |        |  |       |  |      |  |                   |  |                            |  |
|                                                                                                                                                                                                                                                                                          |                          |                                                 |  | 2024                  |  | 2025          |  | 2026          |  | 2027  |  | 2028   |  | Total |  |      |  |                   |  |                            |  |
| Justification:<br><br>The park has no current formal entrance, no restroom and other amenities for park users. Improvements will increase visibility and accessibility of the park from the MetroRail and those that travel along Griggs Road or Beekman Street adjacent to Palm Center. |                          | Personnel                                       |  |                       |  |               |  |               |  |       |  |        |  | \$    |  |      |  |                   |  |                            |  |
|                                                                                                                                                                                                                                                                                          |                          | Supplies                                        |  |                       |  |               |  |               |  |       |  |        |  | \$    |  |      |  |                   |  |                            |  |
|                                                                                                                                                                                                                                                                                          |                          | Svcs. & Chgs.                                   |  |                       |  |               |  |               |  |       |  |        |  | \$    |  |      |  |                   |  |                            |  |
|                                                                                                                                                                                                                                                                                          |                          | Capital Outlay                                  |  |                       |  |               |  |               |  |       |  |        |  | \$    |  |      |  |                   |  |                            |  |
|                                                                                                                                                                                                                                                                                          |                          | Total                                           |  | \$                    |  | \$            |  | \$            |  | \$    |  | \$     |  | \$    |  |      |  |                   |  |                            |  |
| FTEs                                                                                                                                                                                                                                                                                     |                          |                                                 |  |                       |  |               |  |               |  |       |  |        |  | \$    |  |      |  |                   |  |                            |  |
| Fiscal Year Planned Expenses                                                                                                                                                                                                                                                             |                          |                                                 |  |                       |  |               |  |               |  |       |  |        |  |       |  |      |  |                   |  |                            |  |
| Project Allocation                                                                                                                                                                                                                                                                       |                          | Actual Expenses thru 6/30/22                    |  | 2023 Budget           |  | 2023 Estimate |  | 2024          |  | 2025  |  | 2026   |  | 2027  |  | 2028 |  | FY24 - FY28 Total |  | Cumulative Total (To Date) |  |
| Phase                                                                                                                                                                                                                                                                                    |                          |                                                 |  |                       |  |               |  |               |  |       |  |        |  |       |  |      |  |                   |  |                            |  |
| 1                                                                                                                                                                                                                                                                                        | Planning                 |                                                 |  | 10,000                |  |               |  |               |  |       |  |        |  |       |  |      |  | \$                |  | \$                         |  |
| 2                                                                                                                                                                                                                                                                                        | Acquisition              |                                                 |  |                       |  |               |  |               |  |       |  |        |  |       |  |      |  |                   |  | \$ 11,558                  |  |
| 3                                                                                                                                                                                                                                                                                        | Design                   |                                                 |  | 50,000                |  | 11,558        |  |               |  |       |  |        |  |       |  |      |  |                   |  | \$                         |  |
| 4                                                                                                                                                                                                                                                                                        | Construction/Maintenance | 64,011                                          |  | 1,000,000             |  |               |  | 1,045,154     |  |       |  |        |  |       |  |      |  | \$ 1,045,154      |  | \$ 1,109,165               |  |
| 5                                                                                                                                                                                                                                                                                        | Equipment                |                                                 |  |                       |  |               |  |               |  |       |  |        |  |       |  |      |  |                   |  | \$                         |  |
| 6                                                                                                                                                                                                                                                                                        | Close-Out                |                                                 |  |                       |  |               |  |               |  |       |  |        |  |       |  |      |  |                   |  | \$                         |  |
| 7                                                                                                                                                                                                                                                                                        | Other                    |                                                 |  | 15,000                |  | 208           |  | 98,950        |  |       |  |        |  |       |  |      |  | \$ 98,950         |  | \$ 99,158                  |  |
| Other Sub-Total:                                                                                                                                                                                                                                                                         |                          |                                                 |  | 15,000                |  | 208           |  | 98,950        |  |       |  |        |  |       |  |      |  | \$ 98,950         |  | \$ 99,158                  |  |
| Total Allocations                                                                                                                                                                                                                                                                        |                          | 64,011                                          |  | \$ 1,075,000          |  | 11,766        |  | \$ 1,144,104  |  | \$    |  | \$     |  | \$    |  | \$   |  | \$ 1,144,104      |  | \$ 1,219,881               |  |
| Source of Funds                                                                                                                                                                                                                                                                          |                          |                                                 |  |                       |  |               |  |               |  |       |  |        |  |       |  |      |  |                   |  |                            |  |
| TIRZ Tax Increment Funds                                                                                                                                                                                                                                                                 |                          | 64,011                                          |  | 1,075,000             |  | 11,766        |  | 1,144,104     |  |       |  |        |  |       |  |      |  | \$ 1,144,104      |  | \$ 1,219,881               |  |
| TIRZ Bond Funds                                                                                                                                                                                                                                                                          |                          |                                                 |  |                       |  |               |  |               |  |       |  |        |  |       |  |      |  |                   |  | \$                         |  |
| City of Houston (include grants to COH)                                                                                                                                                                                                                                                  |                          |                                                 |  |                       |  |               |  |               |  |       |  |        |  |       |  |      |  |                   |  | \$                         |  |
| Grants - Public (includes FTA)                                                                                                                                                                                                                                                           |                          |                                                 |  |                       |  |               |  |               |  |       |  |        |  |       |  |      |  |                   |  | \$                         |  |
| Grants - Private Donors                                                                                                                                                                                                                                                                  |                          |                                                 |  |                       |  |               |  |               |  |       |  |        |  |       |  |      |  |                   |  | \$                         |  |
| Other                                                                                                                                                                                                                                                                                    |                          |                                                 |  |                       |  |               |  |               |  |       |  |        |  |       |  |      |  |                   |  | \$                         |  |
| Total Funds                                                                                                                                                                                                                                                                              |                          | \$ 64,011                                       |  | \$ 1,075,000          |  | \$ 11,766     |  | \$ 1,144,104  |  | \$    |  | \$     |  | \$    |  | \$   |  | \$ 1,144,104      |  | \$ 1,219,881               |  |

**CITY OF HOUSTON - TIRZ PROGRAM**  
**Economic Development Division**

Page 6 of 16

| Project:                                | Emancipation Avenue Reconstruction Project                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | City Council District                           | Key Map:      | 493 & 533    | WBS.:        | T-0711A           |                            |
|-----------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|---------------|--------------|--------------|-------------------|----------------------------|
|                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Location: D                                     | Geo. Ref:     |              |              |                   |                            |
|                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Served: D                                       | Neighborhood: | 68 & 83      |              |                   |                            |
| Description:                            | Design and construct resilient and sustainable improvements to Emancipation Ave. from Southmore to Egin and McGowen to Pierce to include new pavement, reinforced concrete curbs and gutters, driveways, enhanced street lights, special landscaping and streetscape (historical/cultural markers, pedestrian lights, benches, etc.), waterline, drainage, sanitary, traffic signals, crosswalk striping, minimum 6' ADA sidewalks, wheelchair ramps and multi-modal components shall be added to promote pedestrian/multi-modal activity along the corridor. Wesley Chapel AME Church site and adjacent property planning related to conceptual design related to the site. | Operating and Maintenance Costs: (\$ Thousands) |               |              |              |                   |                            |
|                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 2024                                            | 2025          | 2026         | 2027         | Total             |                            |
|                                         | Personnel                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | -                                               | -             | -            | -            | \$ -              |                            |
|                                         | Supplies                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | -                                               | -             | -            | -            | \$ -              |                            |
|                                         | Svcs. & Chgs.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | -                                               | -             | -            | -            | \$ -              |                            |
|                                         | Capital Outlay                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | -                                               | -             | -            | -            | \$ -              |                            |
|                                         | Total                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | \$ -                                            | \$ -          | \$ -         | \$ -         | \$ -              |                            |
|                                         | FTEs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | -                                               | -             | -            | -            | -                 |                            |
| Fiscal Year Planned Expenses            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                 |               |              |              |                   |                            |
| Project Allocation                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 2024                                            | 2025          | 2026         | 2027         | FY24 - FY28 Total | Cumulative Total (To Date) |
| Phase                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                 |               |              |              |                   |                            |
| 1 Planning                              | -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | -                                               | -             | -            | -            | \$ -              | \$ -                       |
| 2 Acquisition                           | -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | -                                               | -             | -            | -            | \$ -              | \$ -                       |
| 3 Design                                | 442,843                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | -                                               | -             | -            | -            | \$ -              | \$ 983,736                 |
| 4 Construction/Maintenance              | -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 8,000,000                                       | 8,000,000     | 8,000,000    | 2,163,082    | \$ 26,163,082     | \$ 26,163,082              |
| 5 Equipment                             | -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | -                                               | -             | -            | -            | \$ -              | \$ -                       |
| 6 Close-Out                             | -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | -                                               | -             | -            | -            | \$ -              | \$ -                       |
| 7 Other                                 | 9,753                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 800,000                                         | 800,000       | 800,000      | 216,308      | \$ 2,616,308      | \$ 2,626,061               |
|                                         | -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | -                                               | -             | -            | -            | \$ -              | \$ -                       |
|                                         | -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | -                                               | -             | -            | -            | \$ -              | \$ -                       |
| Other Sub-Total:                        | -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 800,000                                         | 800,000       | 800,000      | 216,308      | \$ 2,616,308      | \$ 2,626,061               |
| Total Allocations                       | \$ 442,843                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | \$ 8,800,000                                    | \$ 8,800,000  | \$ 8,800,000 | \$ 2,379,390 | \$ 28,779,390     | \$ 29,772,879              |
| Source of Funds                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                 |               |              |              |                   |                            |
| TIRZ Tax Increment Funds                | -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 8,800,000                                       | 8,800,000     | 8,800,000    | 2,379,390    | \$ 28,779,390     | \$ 28,779,390              |
| TIRZ Bond Funds                         | 442,843                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | -                                               | -             | -            | -            | \$ -              | \$ 983,489                 |
| City of Houston (include grants to COH) | -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | -                                               | -             | -            | -            | \$ -              | \$ -                       |
| Grants - Public (includes FTA)          | -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | -                                               | -             | -            | -            | \$ -              | \$ -                       |
| Grants - Private Donors                 | -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | -                                               | -             | -            | -            | \$ -              | \$ -                       |
| Other                                   | -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | -                                               | -             | -            | -            | \$ -              | \$ -                       |
| Total Funds                             | \$ 442,843                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | \$ 8,800,000                                    | \$ 8,800,000  | \$ 8,800,000 | \$ 2,379,390 | \$ 28,779,390     | \$ 29,772,879              |

| Project:                                |                          | Emancipation Park and Community Center Phase - III |  |            |  | City Council District |  | Key Map:   |  | 493           |  | WBS.: |  | T-0712            |  |
|-----------------------------------------|--------------------------|----------------------------------------------------|--|------------|--|-----------------------|--|------------|--|---------------|--|-------|--|-------------------|--|
|                                         |                          |                                                    |  |            |  | Location:             |  | Geo. Ref.: |  |               |  |       |  |                   |  |
|                                         |                          |                                                    |  |            |  | Served:               |  | D          |  | Neighborhood: |  | 67    |  |                   |  |
| Description:                            |                          | Operating and Maintenance Costs: (\$ Thousands)    |  |            |  |                       |  |            |  |               |  |       |  |                   |  |
|                                         |                          |                                                    |  | 2024       |  | 2025                  |  | 2026       |  | 2027          |  | 2028  |  | Total             |  |
| Justification:                          | Personnel                |                                                    |  |            |  |                       |  |            |  |               |  |       |  | \$ -              |  |
|                                         | Supplies                 |                                                    |  |            |  |                       |  |            |  |               |  |       |  | \$ -              |  |
|                                         | Svcs. & Chgs.            |                                                    |  |            |  |                       |  |            |  |               |  |       |  | \$ -              |  |
|                                         | Capital Outlay           |                                                    |  |            |  |                       |  |            |  |               |  |       |  | \$ -              |  |
|                                         | Total                    | \$                                                 |  | -          |  | \$                    |  | -          |  | \$            |  | -     |  | \$ -              |  |
|                                         | FTEs                     |                                                    |  |            |  |                       |  |            |  |               |  |       |  |                   |  |
| Fiscal Year Planned Expenses            |                          |                                                    |  |            |  |                       |  |            |  |               |  |       |  |                   |  |
| Project Allocation                      |                          |                                                    |  | 2024       |  | 2025                  |  | 2026       |  | 2027          |  | 2028  |  | FY24 - FY28 Total |  |
| Phase                                   |                          |                                                    |  |            |  |                       |  |            |  |               |  |       |  |                   |  |
| 1                                       | Planning                 |                                                    |  | 100,000    |  |                       |  |            |  |               |  |       |  | \$ 100,000        |  |
| 2                                       | Acquisition              |                                                    |  |            |  |                       |  |            |  |               |  |       |  | \$ -              |  |
| 3                                       | Design                   |                                                    |  | 100,000    |  |                       |  |            |  |               |  |       |  | \$ 100,000        |  |
| 4                                       | Construction/Maintenance |                                                    |  |            |  |                       |  |            |  |               |  |       |  | \$ -              |  |
| 5                                       | Equipment                |                                                    |  |            |  |                       |  |            |  |               |  |       |  | \$ -              |  |
| 6                                       | Close-Out                |                                                    |  |            |  |                       |  |            |  |               |  |       |  | \$ -              |  |
| 7                                       | Other                    |                                                    |  | 206,167    |  |                       |  |            |  |               |  |       |  | \$ 218,113        |  |
|                                         |                          |                                                    |  |            |  |                       |  |            |  |               |  |       |  | \$ -              |  |
|                                         |                          |                                                    |  |            |  |                       |  |            |  |               |  |       |  | \$ -              |  |
| Other Sub-Total:                        |                          | 11,946                                             |  | 15,000     |  | 206,167               |  |            |  |               |  |       |  | \$ 218,113        |  |
| Total Allocations                       |                          | 73,730                                             |  | \$ 365,000 |  | 4,677,970             |  | \$ 200,000 |  | \$ -          |  | \$ -  |  | \$ 4,951,700      |  |
| Source of Funds                         |                          |                                                    |  |            |  |                       |  |            |  |               |  |       |  |                   |  |
| TIRZ Tax Increment Funds                |                          | 73,730                                             |  | 365,000    |  | 4,677,970             |  | 200,000    |  |               |  |       |  | \$ 4,951,700      |  |
| TIRZ Bond Funds                         |                          |                                                    |  |            |  |                       |  |            |  |               |  |       |  | \$ -              |  |
| City of Houston (include grants to COH) |                          |                                                    |  |            |  |                       |  |            |  |               |  |       |  | \$ -              |  |
| Grants - Public (includes FTA)          |                          |                                                    |  |            |  |                       |  |            |  |               |  |       |  | \$ -              |  |
| Grants - Private Donors                 |                          |                                                    |  |            |  |                       |  |            |  |               |  |       |  | \$ -              |  |
| Other                                   |                          |                                                    |  |            |  |                       |  |            |  |               |  |       |  | \$ -              |  |
| Total Funds                             |                          | \$ 73,730                                          |  | \$ 365,000 |  | \$ 4,677,970          |  | \$ 200,000 |  | \$ -          |  | \$ -  |  | \$ 4,951,700      |  |



2024 - 2028 CAPITAL IMPROVEMENT PLAN  
TIRZ NO. 7 - OST/Alameda Redevelopment Authority

CITY OF HOUSTON - TIRZ PROGRAM  
Economic Development Division

| Project:                                 | Historic Holman Street Reconstruction Project                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | City Council District                           | Key Map:     | 493           |              | WBS.:        | T-0713            |
|------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|--------------|---------------|--------------|--------------|-------------------|
|                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Location:                                       | D            | Geo. Ref.:    |              |              |                   |
|                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Served:                                         | D            | Neighborhood: |              |              |                   |
| Description:                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Operating and Maintenance Costs: (\$ Thousands) |              |               |              |              |                   |
|                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 2024                                            | 2025         | 2026          | 2027         | 2028         | Total             |
| Justification:                           | Design and construct resilient and sustainable improvements to Holman St. from St. Emanuel St. to Scott St., including new pavement, reinforced concrete curbs and gutters, sidewalks, streetlights, special landscaping and streetscape (historical markers, awnings, signage, benches, furniture, etc.), widening, drainage, safety, and signals, crosswalks, striping, minimum 6' ADA sidewalks, wheelchair ramps and multiple-use trails, and a new 10' wide sidewalk along the east side of the street. All improvements are within the project limits (St. Emanuel to Scott) is not approved and funded for construction a paid mileage section also identified by City of Houston (St. Emanuel and Velasco Streets) may be constructed as a segmented option. | -                                               | -            | -             | -            | -            | \$ -              |
|                                          | Personnel                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | -                                               | -            | -             | -            | -            | \$ -              |
|                                          | Supplies                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | -                                               | -            | -             | -            | -            | \$ -              |
|                                          | Svcs. & Chgs.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | -                                               | -            | -             | -            | -            | \$ -              |
|                                          | Capital Outlay                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | -                                               | -            | -             | -            | -            | \$ -              |
|                                          | Total                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | \$ -                                            | \$ -         | \$ -          | \$ -         | \$ -         | \$ -              |
|                                          | FTEs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | -                                               | -            | -             | -            | -            | -                 |
| Fiscal Year Planned Expenses             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                 |              |               |              |              |                   |
| Project Allocation                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 2024                                            | 2025         | 2026          | 2027         | 2028         | FY24 - FY28 Total |
| Phase                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                 |              |               |              |              |                   |
| 1 Planning                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | -                                               | -            | -             | -            | -            | \$ -              |
| 2 Acquisition                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | -                                               | -            | -             | -            | -            | \$ -              |
| 3 Design                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | -                                               | 411,952      | -             | -            | -            | \$ 451,385        |
| 4 Construction/Maintenance               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | -                                               | 8,580,000    | 6,000,000     | 6,000,000    | 6,000,000    | \$ 18,000,000     |
| 5 Equipment                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | -                                               | -            | -             | -            | -            | \$ -              |
| 6 Close-Out                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | -                                               | -            | -             | -            | -            | \$ -              |
| 7 Other                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | -                                               | 7,428        | 600,000       | 600,000      | 600,000      | \$ 1,825,496      |
|                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | -                                               | -            | -             | -            | -            | \$ -              |
|                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | -                                               | -            | -             | -            | -            | \$ -              |
| Other Sub-Total:                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 18,068                                          | 30,000       | 600,000       | 600,000      | 600,000      | \$ 1,825,496      |
| Total Allocations                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 57,501                                          | \$ 9,710,000 | \$ 6,600,000  | \$ 6,600,000 | \$ 6,600,000 | \$ 20,276,881     |
| Source of Funds                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                 |              |               |              |              |                   |
| TIRZ Tax Increment Funds                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | -                                               | -            | -             | 6,600,000    | 6,600,000    | \$ 19,800,000     |
| TIRZ Bond Funds                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 57,501                                          | 419,380      | -             | -            | -            | \$ 476,881        |
| City of Houston (include grants to City) |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | -                                               | -            | -             | -            | -            | \$ -              |
| Grants - Public (includes FTA)           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | -                                               | -            | -             | -            | -            | \$ -              |
| Grants - Private Donors                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | -                                               | -            | -             | -            | -            | \$ -              |
| Other                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | -                                               | -            | -             | -            | -            | \$ -              |
| Total Funds                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | \$ 57,501                                       | \$ 9,710,000 | \$ 419,380    | \$ 6,600,000 | \$ 6,600,000 | \$ 20,276,881     |

| Project: |  | Alameda Corridor Improvements - Phase IV |  |  |  | City Council District |  | Key Map:   |  | 493 & 533 |  | WBS.:         |  | T-0718 |  |
|----------|--|------------------------------------------|--|--|--|-----------------------|--|------------|--|-----------|--|---------------|--|--------|--|
|          |  |                                          |  |  |  | Location:             |  | Geo. Ref.: |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  | Served:               |  | D          |  | D         |  | Neighborhood: |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  |            |  |           |  |               |  |        |  |
|          |  |                                          |  |  |  |                       |  | </         |  |           |  |               |  |        |  |

**CITY OF HOUSTON - TIRZ PROGRAM**  
**Economic Development Division**

Page 11 of 16

| Project:                             |                          | MacGregor Park and Tennis Center                |  | City Council District |  | Key Map:  |  | 534           |  | WBS.:   |  | T-0723     |  |                   |  |                            |  |
|--------------------------------------|--------------------------|-------------------------------------------------|--|-----------------------|--|-----------|--|---------------|--|---------|--|------------|--|-------------------|--|----------------------------|--|
|                                      |                          |                                                 |  | Location:             |  | D         |  |               |  |         |  |            |  |                   |  |                            |  |
|                                      |                          |                                                 |  | Served:               |  | D         |  | Neighborhood: |  | 68      |  |            |  |                   |  |                            |  |
| Description:                         |                          | Operating and Maintenance Costs: (\$ Thousands) |  |                       |  |           |  |               |  |         |  |            |  |                   |  |                            |  |
|                                      |                          |                                                 |  | 2024                  |  | 2025      |  | 2026          |  | 2027    |  | 2028       |  | Total             |  |                            |  |
| Justification:                       |                          | Personnel                                       |  | -                     |  | -         |  | -             |  | -       |  | -          |  | \$                |  |                            |  |
|                                      |                          | Supplies                                        |  | -                     |  | -         |  | -             |  | -       |  | -          |  | \$                |  |                            |  |
|                                      |                          | Svcs. & Chgs.                                   |  | -                     |  | -         |  | -             |  | -       |  | -          |  | \$                |  |                            |  |
|                                      |                          | Capital Outlay                                  |  | -                     |  | -         |  | -             |  | -       |  | -          |  | \$                |  |                            |  |
|                                      |                          | Total                                           |  | \$                    |  | -         |  | -             |  | \$      |  | -          |  | \$                |  |                            |  |
| FTEs                                 |                          |                                                 |  |                       |  |           |  |               |  |         |  |            |  | -                 |  |                            |  |
| Fiscal Year Planned Expenses         |                          |                                                 |  |                       |  |           |  |               |  |         |  |            |  |                   |  |                            |  |
| Project Allocation                   |                          | 2023 Estimate                                   |  | 2024                  |  | 2025      |  | 2026          |  | 2027    |  | 2028       |  | FY24 - FY28 Total |  | Cumulative Total (To Date) |  |
| Phase                                |                          |                                                 |  |                       |  |           |  |               |  |         |  |            |  |                   |  |                            |  |
| 1                                    | Planning                 | -                                               |  | -                     |  | -         |  | -             |  | -       |  | -          |  | \$                |  | \$                         |  |
| 2                                    | Acquisition              | -                                               |  | -                     |  | -         |  | -             |  | -       |  | -          |  | \$                |  | \$                         |  |
| 3                                    | Design                   | -                                               |  | 16,974                |  | -         |  | -             |  | -       |  | -          |  | \$                |  | \$ 16,974                  |  |
| 4                                    | Construction/Maintenance | -                                               |  | -                     |  | -         |  | -             |  | 500,000 |  | 500,000    |  | \$                |  | \$ 500,000                 |  |
| 5                                    | Equipment                | -                                               |  | -                     |  | -         |  | -             |  | -       |  | -          |  | \$                |  | \$                         |  |
| 6                                    | Close-Out                | -                                               |  | -                     |  | -         |  | -             |  | -       |  | -          |  | \$                |  | \$ 306                     |  |
| 7                                    | Other                    | -                                               |  | 10,000                |  | -         |  | -             |  | -       |  | -          |  | \$                |  | \$                         |  |
| Other Sub-Total:                     |                          | -                                               |  | 306                   |  | -         |  | -             |  | -       |  | -          |  | \$                |  | \$ 306                     |  |
| Total Allocations                    |                          | -                                               |  | \$ 210,000            |  | \$ 17,280 |  | \$ -          |  | \$ -    |  | \$ 500,000 |  | \$ 500,000        |  | \$ 517,280                 |  |
| Source of Funds                      |                          |                                                 |  |                       |  |           |  |               |  |         |  |            |  |                   |  |                            |  |
| TIRZ Tax Increment Funds             |                          | -                                               |  | 210,000               |  | 17,280    |  | -             |  | -       |  | 500,000    |  | 500,000           |  | \$ 517,280                 |  |
| TIRZ Bond Funds                      |                          | -                                               |  | -                     |  | -         |  | -             |  | -       |  | -          |  | -                 |  | \$                         |  |
| City of Houston (include grants to C |                          | -                                               |  | -                     |  | -         |  | -             |  | -       |  | -          |  | -                 |  | \$                         |  |
| Grants - Public (includes FTA)       |                          | -                                               |  | -                     |  | -         |  | -             |  | -       |  | -          |  | -                 |  | \$                         |  |
| Grants - Private Donors              |                          | -                                               |  | -                     |  | -         |  | -             |  | -       |  | -          |  | -                 |  | \$                         |  |
| Other                                |                          | -                                               |  | -                     |  | -         |  | -             |  | -       |  | -          |  | -                 |  | \$                         |  |
| Total Funds                          |                          | \$ -                                            |  | \$ 210,000            |  | \$ 17,280 |  | \$ -          |  | \$ -    |  | \$ 500,000 |  | \$ 500,000        |  | \$ 517,280                 |  |

| Project: Live Oak Street Improvements Project |                                                                                                                                                                                                                                                                                                                                                          | City Council District                           |              | Key Map:      | 493  | WBS.: |      | T-0724                     |
|-----------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|--------------|---------------|------|-------|------|----------------------------|
|                                               |                                                                                                                                                                                                                                                                                                                                                          | Location:                                       | D            | Geo. Ref.:    |      |       |      |                            |
|                                               |                                                                                                                                                                                                                                                                                                                                                          | Served:                                         | D            | Neighborhood: |      |       |      |                            |
| Description:                                  | Design and construct resilient and sustainable improvements to Live Oak St. from Pierce to Truxillo. Construction of pavement, reinforced concrete curb and gutter, enhanced street lighting, minimum 6' ADA sidewalks, wheelchair ramps, special landscaping and streetscape (historical/cultural markers, pedestrian lights, benches, trashcans, etc.) | Operating and Maintenance Costs: (\$ Thousands) |              |               |      |       |      | Total                      |
|                                               |                                                                                                                                                                                                                                                                                                                                                          | 2024                                            | 2025         | 2026          | 2027 | 2028  |      |                            |
| Justification:                                | Personnel                                                                                                                                                                                                                                                                                                                                                | -                                               | -            | -             | -    | -     | -    | \$ -                       |
|                                               | Supplies                                                                                                                                                                                                                                                                                                                                                 | -                                               | -            | -             | -    | -     | -    | \$ -                       |
|                                               | Svcs. & Chgs.                                                                                                                                                                                                                                                                                                                                            | -                                               | -            | -             | -    | -     | -    | \$ -                       |
|                                               | Capital Outlay                                                                                                                                                                                                                                                                                                                                           | -                                               | -            | -             | -    | -     | -    | \$ -                       |
|                                               | Total                                                                                                                                                                                                                                                                                                                                                    | \$ -                                            | \$ -         | \$ -          | \$ - | \$ -  | \$ - | \$ -                       |
| FTEs                                          |                                                                                                                                                                                                                                                                                                                                                          |                                                 |              |               |      |       |      | -                          |
| Fiscal Year Planned Expenses                  |                                                                                                                                                                                                                                                                                                                                                          |                                                 |              |               |      |       |      |                            |
| Project Allocation                            |                                                                                                                                                                                                                                                                                                                                                          | 2023 Estimate                                   | 2024         | 2025          | 2026 | 2027  | 2028 | FY24 - FY28 Total          |
| Phase                                         |                                                                                                                                                                                                                                                                                                                                                          |                                                 |              |               |      |       |      | Cumulative Total (To Date) |
| 1                                             | Planning                                                                                                                                                                                                                                                                                                                                                 | -                                               | -            | -             | -    | -     | -    | \$ -                       |
| 2                                             | Acquisition                                                                                                                                                                                                                                                                                                                                              | -                                               | -            | -             | -    | -     | -    | \$ -                       |
| 3                                             | Design                                                                                                                                                                                                                                                                                                                                                   | 501,738                                         | 755,941      | -             | -    | -     | -    | \$ 1,257,679               |
| 4                                             | Construction/Maintenance                                                                                                                                                                                                                                                                                                                                 | -                                               | 10,000,000   | 10,000,000    | -    | -     | -    | \$ 20,000,000              |
| 5                                             | Equipment                                                                                                                                                                                                                                                                                                                                                | -                                               | -            | -             | -    | -     | -    | \$ -                       |
| 6                                             | Close-Out                                                                                                                                                                                                                                                                                                                                                | -                                               | -            | -             | -    | -     | -    | \$ -                       |
| 7                                             | Other                                                                                                                                                                                                                                                                                                                                                    | 16,580                                          | 1,000,000    | 1,000,000     | -    | -     | -    | \$ 2,030,211               |
| Other Sub-Total:                              |                                                                                                                                                                                                                                                                                                                                                          | 16,580                                          | 1,000,000    | 1,000,000     | -    | -     | -    | \$ 2,030,211               |
| Total Allocations                             |                                                                                                                                                                                                                                                                                                                                                          | \$ 518,318                                      | \$ 8,960,338 | \$ 11,000,000 | \$ - | \$ -  | \$ - | \$ 23,287,890              |
| Source of Funds                               |                                                                                                                                                                                                                                                                                                                                                          |                                                 |              |               |      |       |      |                            |
| TIRZ Tax Increment Funds                      |                                                                                                                                                                                                                                                                                                                                                          | -                                               | -            | -             | -    | -     | -    | \$ -                       |
| TIRZ Bond Funds                               |                                                                                                                                                                                                                                                                                                                                                          | 518,318                                         | 8,960,338    | 11,000,000    | -    | -     | -    | \$ 23,287,890              |
| City of Houston (include grants to CO         |                                                                                                                                                                                                                                                                                                                                                          | -                                               | -            | -             | -    | -     | -    | \$ -                       |
| Grants - Public (includes FTA)                |                                                                                                                                                                                                                                                                                                                                                          | -                                               | -            | -             | -    | -     | -    | \$ -                       |
| Grants - Private Donors                       |                                                                                                                                                                                                                                                                                                                                                          | -                                               | -            | -             | -    | -     | -    | \$ -                       |
| Other                                         |                                                                                                                                                                                                                                                                                                                                                          | -                                               | -            | -             | -    | -     | -    | \$ -                       |
| Total Funds                                   |                                                                                                                                                                                                                                                                                                                                                          | \$ 518,318                                      | \$ 8,960,338 | \$ 11,000,000 | \$ - | \$ -  | \$ - | \$ 23,287,890              |



| Project:     |  | Old Spanish Trail Mobility Improvements to MacGregor Park                                                                                                                                                                                                                                                                                                    |  | City Council District                           |  | Key Map:      |  | 534  |  | WBS.: |  | T-0728 |  |
|--------------|--|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|-------------------------------------------------|--|---------------|--|------|--|-------|--|--------|--|
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  | Location: D                                     |  | Geo. Ref.:    |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  | Served: D                                       |  | Neighborhood: |  | 68   |  |       |  |        |  |
| Description: |  | Design and construct resilient and sustainable access from Old Spanish Trail to MacGregor Park through a TXDOT Project involving Old Spanish Trail road work to enhance pedestrian connectivity into the park. Construction of enhanced medians to include landscaping, sidewalks, and the proposed hybrid beacon (HAWK) signal located at Belvedere Street. |  | Operating and Maintenance Costs: (\$ Thousands) |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  | 2024                                            |  | 2025          |  | 2026 |  | 2027  |  | 2028   |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |
|              |  |                                                                                                                                                                                                                                                                                                                                                              |  |                                                 |  |               |  |      |  |       |  |        |  |

| Project:                             |                                                                                                                                                                                                                                                                                                                                                                                | Griggs and MLK Corridor Improvements Project    |         |      | City Council District |      | Key Map:      |      | 493, 533 |      | WBS.: |                   | T-0729  |                            |           |
|--------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|---------|------|-----------------------|------|---------------|------|----------|------|-------|-------------------|---------|----------------------------|-----------|
|                                      |                                                                                                                                                                                                                                                                                                                                                                                |                                                 |         |      | Location:             |      | Geo. Ref.:    |      | D        |      |       |                   |         |                            |           |
|                                      |                                                                                                                                                                                                                                                                                                                                                                                |                                                 |         |      | Served:               |      | Neighborhood: |      | D        |      |       |                   |         |                            |           |
| Description:                         |                                                                                                                                                                                                                                                                                                                                                                                | Operating and Maintenance Costs: (\$ Thousands) |         |      |                       |      |               |      |          |      |       |                   |         |                            |           |
|                                      |                                                                                                                                                                                                                                                                                                                                                                                | 2024                                            |         | 2025 |                       | 2026 |               | 2027 |          | 2028 |       | Total             |         |                            |           |
| Justification:                       | Plan, design and construct resilient and sustainable improvements to Griggs from Calhoun to Mykawa for safe multi-modal access in the area and to promote business and economic development along the corridors. Improvements to include 6' ADA sidewalks, wheelchair ramps, streetscape/landscape and enhanced lighting.                                                      |                                                 |         |      |                       |      |               |      |          |      |       |                   |         |                            |           |
|                                      | Traffic and pedestrian safety, mobility, infrastructure, and pedestrian improvements to create comfortable and safe corridors that accommodate growing mobility and infrastructure demands. Improving access and multi-modal transit opportunities are critical components to business and economic development. Current roadway, utilities and sidewalks conditions are poor. |                                                 |         |      |                       |      |               |      |          |      |       |                   |         |                            |           |
|                                      |                                                                                                                                                                                                                                                                                                                                                                                |                                                 |         |      |                       |      |               |      |          |      |       |                   |         |                            |           |
|                                      |                                                                                                                                                                                                                                                                                                                                                                                |                                                 |         |      |                       |      |               |      |          |      |       |                   |         |                            |           |
|                                      |                                                                                                                                                                                                                                                                                                                                                                                |                                                 |         |      |                       |      |               |      |          |      |       |                   |         |                            |           |
| Total                                |                                                                                                                                                                                                                                                                                                                                                                                | \$                                              |         | \$   |                       | \$   |               | \$   |          | \$   |       | \$                |         |                            |           |
| FTEs                                 |                                                                                                                                                                                                                                                                                                                                                                                |                                                 |         |      |                       |      |               |      |          |      |       |                   |         |                            |           |
| Fiscal Year Planned Expenses         |                                                                                                                                                                                                                                                                                                                                                                                |                                                 |         |      |                       |      |               |      |          |      |       |                   |         |                            |           |
| Project Allocation                   |                                                                                                                                                                                                                                                                                                                                                                                | 2024                                            |         | 2025 |                       | 2026 |               | 2027 |          | 2028 |       | FY24 - FY28 Total |         | Cumulative Total (To Date) |           |
| 1                                    | Phase                                                                                                                                                                                                                                                                                                                                                                          |                                                 |         |      |                       |      |               |      |          |      |       |                   |         |                            |           |
| 2                                    | Planning                                                                                                                                                                                                                                                                                                                                                                       |                                                 |         |      |                       |      |               |      |          |      |       |                   |         |                            |           |
| 3                                    | Acquisition                                                                                                                                                                                                                                                                                                                                                                    |                                                 |         |      |                       |      |               |      |          |      |       |                   |         |                            |           |
| 4                                    | Design                                                                                                                                                                                                                                                                                                                                                                         |                                                 |         |      |                       |      |               |      |          |      |       |                   |         |                            |           |
| 5                                    | Construction/Maintenance                                                                                                                                                                                                                                                                                                                                                       |                                                 |         |      |                       |      |               |      |          |      |       |                   |         |                            |           |
| 6                                    | Equipment                                                                                                                                                                                                                                                                                                                                                                      |                                                 |         |      |                       |      |               |      |          |      |       |                   |         |                            |           |
| 7                                    | Close-Out                                                                                                                                                                                                                                                                                                                                                                      |                                                 |         |      |                       |      |               |      |          |      |       |                   |         |                            |           |
| 8                                    | Other                                                                                                                                                                                                                                                                                                                                                                          |                                                 |         |      |                       |      |               |      |          |      |       |                   |         |                            |           |
| Other Sub-Total:                     |                                                                                                                                                                                                                                                                                                                                                                                |                                                 |         |      |                       |      |               |      |          |      |       |                   |         |                            |           |
| Total Allocations                    |                                                                                                                                                                                                                                                                                                                                                                                | \$                                              | 200,247 | \$   | 68,748                | \$   | 900,372       | \$   | -        | \$   | -     | \$                | 900,372 | \$                         | 1,169,367 |
| Source of Funds                      |                                                                                                                                                                                                                                                                                                                                                                                |                                                 |         |      |                       |      |               |      |          |      |       |                   |         |                            |           |
| TIRZ Tax Incremental Funds           |                                                                                                                                                                                                                                                                                                                                                                                |                                                 | 200,247 |      | 68,748                |      | 900,372       |      |          |      |       |                   | 900,372 |                            | 1,169,367 |
| TIRZ Bond Funds                      |                                                                                                                                                                                                                                                                                                                                                                                |                                                 |         |      |                       |      |               |      |          |      |       |                   |         |                            |           |
| City of Houston (include grants to C |                                                                                                                                                                                                                                                                                                                                                                                |                                                 |         |      |                       |      |               |      |          |      |       |                   |         |                            |           |
| Grants - Public (includes FTA)       |                                                                                                                                                                                                                                                                                                                                                                                |                                                 |         |      |                       |      |               |      |          |      |       |                   |         |                            |           |
| Grants - Private Donors              |                                                                                                                                                                                                                                                                                                                                                                                |                                                 |         |      |                       |      |               |      |          |      |       |                   |         |                            |           |
| Other                                |                                                                                                                                                                                                                                                                                                                                                                                |                                                 |         |      |                       |      |               |      |          |      |       |                   |         |                            |           |
| Total Funds                          |                                                                                                                                                                                                                                                                                                                                                                                | \$                                              | 200,247 | \$   | 68,748                | \$   | 900,372       | \$   | -        | \$   | -     | \$                | 900,372 | \$                         | 1,169,367 |

| Project:                               | Garden Bridges and Cleburne / Alameda Cap - NHHIP |        |         |        | City Council District | Key Map:                                        | WBS.:             |                            | T-0730 |
|----------------------------------------|---------------------------------------------------|--------|---------|--------|-----------------------|-------------------------------------------------|-------------------|----------------------------|--------|
| Description:                           | Location:                                         | D      | Served: | D      | Neighborhood:         | Operating and Maintenance Costs: (\$ Thousands) |                   |                            |        |
|                                        |                                                   |        |         |        |                       | for pedestrian foot                             |                   | 2027                       |        |
|                                        |                                                   |        |         |        |                       | 2025                                            | 2026              | 2027                       | Total  |
| Justification:                         | Personnel                                         |        |         |        |                       |                                                 |                   |                            |        |
|                                        | Supplies                                          |        |         |        |                       |                                                 |                   |                            |        |
|                                        | Svcs. & Chgs.                                     |        |         |        |                       |                                                 |                   |                            |        |
|                                        | Capital Outlay                                    |        |         |        |                       |                                                 |                   |                            |        |
|                                        | Total                                             | \$     |         | \$     |                       | \$                                              |                   | \$                         |        |
| FTEs                                   |                                                   |        |         |        |                       |                                                 |                   |                            |        |
| Fiscal Year Planned Expenses           |                                                   |        |         |        |                       |                                                 |                   |                            |        |
| Project Allocation                     | 2023 Estimate                                     | 2024   | 2025    | 2026   | 2027                  | 2028                                            | FY24 - FY28 Total | Cumulative Total (To Date) |        |
| Phase                                  |                                                   |        |         |        |                       |                                                 |                   |                            |        |
| 1 Planning                             |                                                   | 50,000 | 50,000  | 50,000 | 50,000                | 50,000                                          | 250,000           | \$ 250,000                 |        |
| 2 Acquisition                          |                                                   |        |         |        |                       |                                                 |                   | \$                         |        |
| 3 Design                               |                                                   |        |         |        |                       |                                                 |                   | \$                         |        |
| 4 Construction/Maintenance             |                                                   |        |         |        |                       |                                                 |                   | \$                         |        |
| 5 Equipment                            |                                                   |        |         |        |                       |                                                 |                   | \$                         |        |
| 6 Close-Out                            |                                                   |        |         |        |                       |                                                 |                   | \$                         |        |
| 7 Other                                |                                                   |        |         |        |                       |                                                 |                   | \$                         |        |
| Other Sub-Total:                       |                                                   |        |         |        |                       |                                                 |                   | \$                         |        |
| Total Allocations                      | \$                                                | \$     | \$      | \$     | \$                    | \$                                              | \$                | \$ 250,000                 |        |
| Source of Funds                        |                                                   |        |         |        |                       |                                                 |                   |                            |        |
| TIRZ Tax Increment Funds               |                                                   |        |         |        |                       |                                                 |                   |                            |        |
| TIRZ Bond Funds                        |                                                   |        |         |        |                       |                                                 |                   |                            |        |
| City of Houston (include grants to COH |                                                   |        |         |        |                       |                                                 |                   |                            |        |
| Grants - Public (includes FTA)         |                                                   |        |         |        |                       |                                                 |                   |                            |        |
| Grants - Private Donors                |                                                   |        |         |        |                       |                                                 |                   |                            |        |
| Other                                  |                                                   |        |         |        |                       |                                                 |                   |                            |        |
| Total Funds                            | \$                                                | \$     | \$      | \$     | \$                    | \$                                              | \$                | \$ 250,000                 |        |



Home [About](#) Programs Get Involved Resources News & Events Board Contact



## About the Houston Area Urban League (HAUL)

Empowering Communities. Changing Lives.

### Our Movement

Established in 1910, The National Urban League (NUL) is the nation's oldest and largest community-based movement devoted to empowering African Americans to enter the economy and better themselves. Today, the NUL, headquartered in New York City, spearheads the non-partisan efforts of its local affiliates.

### Our Mission

To enable Black people and other marginalized communities to secure economic self-reliance, parity, power, and civil rights.

### Our Vision

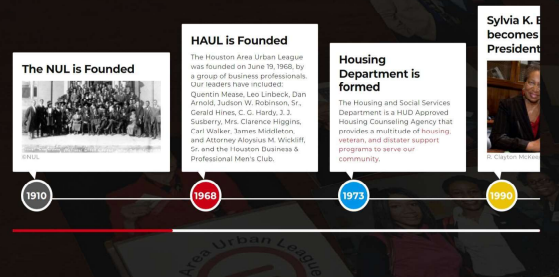
We envision a community where all Black people & other marginalized communities are clearly at parity with America's promise of opportunity, equality, and justice.

### Our Organization

The Houston Area Urban League (HAUL) was organized in June, 1968 as a nonprofit 501(c)(3) agency. Affiliated with the United Way and National Urban League, HAUL advocates for and provides social services to disadvantaged people of all races, gender, age groups, and/or disabilities.

HAUL operates the following six (6) programs targeting residents in economically disadvantaged geographic areas in the Greater Houston areas: Education and Youth Development; Workforce and Economic Development; Workforce Training; Housing; Social Justice; and Health and Wellness Initiatives.

## Our History



## Our People

Our President

Our Board

Our Staff



Need help or have questions?

Contact us

Donate to HAUL

Partner with HAUL

Become an Urban Leaguer

#### About HAUL

The mission of the Houston Area Urban League, a registered 501(c)(3), is to enable Black people and other marginalized communities to secure economic self-reliance, parity, power, and civil rights.



#### General Contact Information

Phone: (713) 333-6700

Headquarters:  
1301 Texas Avenue  
Houston, TX 77002

Office Hours:

Monday – Friday 9am – 5pm

#### Quick Links

Donate to HAUL

National Urban League

United Way of Greater Houston

HAUL Young Professionals

HAUL Fund

#### Policies

Privacy Policy

Cookie Policy

Terms & Conditions

Blog/Press Releases



**Houston Area  
Urban League**

[Home](#) [About](#) [Programs](#) [Get Involved](#) [Resources](#) [News & Events](#) [Board](#) [Contact](#)

## HAUL Programs

The initiatives that make an impact every day for individuals and families in our community.



### Center for Social Justice & Education

Through the power of advocacy, the Center for Social Justice and Education will provide communities with the resources to face unique challenges and ensure that their civil rights and liberties are secured.

[LEARN MORE](#)



### Education & Youth Development

This initiative is designed to address the needs of today's urban youth and provide them opportunities to obtain success in their personal and professional lives through educational core programs from infancy to young adulthood.

[LEARN MORE](#)



### Entrepreneurship Center

The Entrepreneurship Center serves current and aspiring business owners to obtain foundational knowledge and skills in entrepreneurship through the assistance of business consultants, subject matter experts, and community partners.

[LEARN MORE](#)



### Health & Wellness

Our Health and Wellness program is designed to elevate the community, in mind and body, by providing resources towards quality healthcare, nutrition, and chronic disease management.

[LEARN MORE](#)



### Housing & Social Services

The Housing and Social Services program grants resources to all individuals, particularly underserved members of the community, towards obtaining access to adequate and affordable housing.

[LEARN MORE](#)



### Workforce Development & Training

Created with the purpose of ensuring our community obtains economic stability through a variety of measures and eliminate barriers towards securing and maintaining employment.

[LEARN MORE](#)

**Need help or have questions?**

[Contact us](#)

[Donate to HAUL](#)

[Partner with HAUL](#)

[Become an Urban Leaguer](#)

#### About HAUL

The mission of the Houston Area Urban League, a registered 501(c)(3), is to enable Black people and other marginalized communities to secure economic self-reliance, parity, power, and civil rights.



#### General Contact Information

Phone:  
(713) 393-8700  
Headquarters:  
1301 Texas Avenue  
Houston, TX 77002  
Office Hours:  
Monday – Friday 9am – 5pm

#### Quick Links

[Donate to HAUL](#)  
[National Urban League](#)  
[United Way of Greater Houston](#)  
[HAUL Young Professionals](#)  
[HAUL Guild](#)

#### Policies

[Privacy Policy](#)  
[Cookie Policy](#)  
[Terms & Conditions](#)

[Manage Cookie Preferences](#)



# HOUSING AND COMMUNITY DEVELOPMENT DEPARTMENT

[Home](#) > [Housing and Community Development Department](#) > [Homebuyer Hub](#) > [New Homes for Houston](#)

MENU

> New Homes for OST South Union

## NEW HOMES FOR OST / SOUTH UNION

New homes are coming to OST / South Union!

The City of Houston is partnering with [Agape CDC](#) to develop homes near 6412 Calhoun Road in the OST / South Union neighborhood. Agape Homes CDC will oversee the new construction of 80 single-family homes, including 57 affordable homes and 23 market-rate homes. The development's home designs have a mix of two-, three- and four-bedroom single-family detached homes restricted to homeowners at 70% to 100% AMI.

NOW ACCEPTING APPLICATIONS

[APPLY NOW](#)

Through the [Affordable Home Development Program](#), the City of Houston will contribute a forgivable loan of \$2,190,000.00 from the Uptown TIRZ Series 2021 Affordable Homes Funds to finance the infrastructure for the mixed-income development.

### About Greater OST / South Union



Greater OST / South Union is a collection of neighborhoods in south-central Houston inside Loop 610 with a deep history of civic participation and leadership. Zollie Scales Park is named after a notable community activist responsible for getting many city services to the area. Mrs. Eljane Anderson, another community activist, was responsible for getting people in the area to vote. In addition, the neighborhood is home to Palm Center, one of the first malls to be built in Houston.

Today, the area is known for the Christmas decorations provided by LaSalette Place and Scott Terrace subdivisions during December. Please visit the [Super Neighborhood 68 – Greater OST / South Union](#) page to learn more.

### About The Developer



**Mission Statement:** At Agape Homes we preserve affordability without concentrating poverty.





[Agape Homes](#) will build community-designed homes that will be safe, affordable, attractive, and energy-efficient. Agape aims to serve families below 80% AMI by offering homes at their cost. All the houses will be built in a manner to fit the current and historical architecture of the Greater OST / South Union neighborhood.

Agape Development provides services without discriminating on the basis of religion, gender, race, nationality, or orientation.



## Photo Gallery

[VIEW MORE](#)



## About The Affordable Home Development Program

[LEARN MORE](#)

### KEY FACTS



The program aims to create new homeownership opportunities for residents.



Developments located across Houston.



Developments are mixed-income. At least 40 homes in each AHDP development will be attainable to households earning up to 120% of the [Area Median Income](#) or less. For a family of four, for example, this would mean earning \$106,300 or less as of 2022.

### FAQS – FREQUENTLY ASKED QUESTIONS

**Note: The following FAQ pertains to the City's administration of the Affordable Home Development Program. The City's developer partners may have additional program guidelines.**

Q: How do I buy a home? - [Answer +](#)

Q: What role does the City have in the homebuyer process? - [Answer +](#)

Q: Can I use down payment assistance programs to help buy a home? - [Answer +](#)

Q: What do you mean by "attainable rate" homes? - [Answer +](#)

Q: How will I know when homes are available to purchase? - [Answer +](#)

Q: How will the homebuyer process work? - [Answer +](#)

# Adult Independence

Adult Independence offers growth opportunities in both discipleship and employment efforts in an adult's life, along with program based opportunities.

## Employment & Benefit Services

Agape Development offers employment assistance such as resume writing, job search assistance, and interview practice. Staff are also on-hand to help with obtaining an ID and benefits.

### Email

Contact Amanda for more information about employment services.

[GET IN TOUCH](#)



# If you can afford to rent, you can afford to buy!

Interested in learning more?

GET IN TOUCH

CALL OR TEXT **346-396-4377**



# Homes feature:

Single or two story  
traditional single  
family homes with a  
welcoming yard.  
Open concept with  
front porches for  
community feel.  
Energy efficient.  
Solid surface  
countertops with





# All the homes were designed through a communi charrette



[About ▼](#)[Programs ▼](#)[Get Involved ▼](#)[Housing ▼](#)[Contact Us](#)[DONATE](#)

All the houses will be built in a likewise manner to fit the current and historical architecture of the Greater OST/South Union neighborhood.

This CDC was created to give the families in the community an affordable option to own a home. The Agape Homes affordable program continues to explore the best way to achieve a low monthly mortgage amounts that would be consistent with current rent levels for an equivalent apartment.

[Financial Report](#)[Impact Report](#)[Contact Us](#)

6504 Calhoun Houston, TX 77021  
713-658-1001





# Rentals

The first stepping stone to independence and **community leadership is stability.** All of our neighbors deserve options for **stable, safe, affordable housing - including rentals.** Many neighbors will be renters in their journey to home ownership. **The Haven at OST is an affordable rental option for short-term stays.**



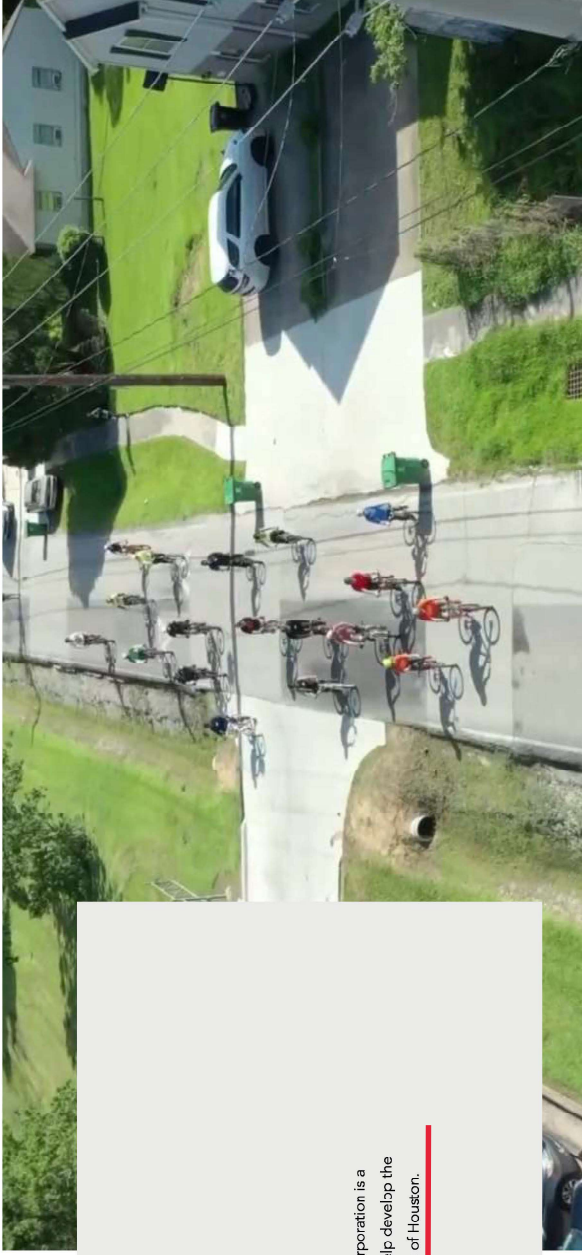


## The Haven of OST

The Haven at OST/South offers a newly-renovated efficiency room for individuals looking for a short-term stay.

[READ MORE](#)





# HELLO, WORLD!

The South Union Community Development Corporation is a 501(c)(3) non-profit organization established to help develop the South Union community and surrounding areas of Houston.

Meet the Board

## PROGRAMS



### SUNNYSIDE ENERGY PROJECT

In 2017, we were afforded an opportunity to submit an idea for the C40 Re-inventing Cities competition. We joined 70 other bidders and made the final 7. Needless to say, our Agriculture Hub component was our "Full House" card that may have been the game changer. Now, "Sunshine will shine in Sunnyside"

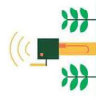
LEARN MORE



### THE STEM FOUNDATION PROGRAM

The STEM Foundation provides project-based instructions in Science, Technology, Engineering and Math called "seeds of success". The program offers one-on-one guidance on how to use STEM in everyday life through presentations from professionals, local businesses, and local field trips to see STEM in action.

LEARN MORE



### SOLAR OUTDOOR CLASSROOM

The Solar Outdoor Classroom was birthed from The STEM Foundation as a tool to teach/learn math in a fun way. Through "Outdoor Classroom" application, the students track monthly kilowatts of energy made at 4818 Higgins Street. The project produces young pioneers in energy production called ... "The New Power Generation."

LEARN MORE



### GLOBAL EDUCATION EXCHANGE COALITION

An international collaboration of organizations from Los Angeles, CA; Washington, DC; Nashville, TN; Atlanta, GA; and South Africa. Together, we provide a week of Science, Technology, Engineering, Arts and Math experiences for youth called "STEAMtheBlock".

LEARN MORE





### SENIORS LUNCH PROGRAM

Fellowship opportunities for seniors as they age gracefully. Many of them are widows and long for the company of others and we provide that needed component. Yes, there's food, fitness, field trips and plan old fun, but basically great fellowship.

[LEARN MORE](#)

## SOWING SEEDS OF SUCCESS

### OUR MISSION

Our mission is to "sow seeds of success" into youth through exposure to science, technology, engineering and math careers and seniors through fellowship, food, fun and fitness.

### OUR VISION

To build minds and successfully healthy lives through exposure to "seeds of success" for both youth and seniors.

### WHY US?

We are devoted to enriching the lives of today's children, senior citizens and families. We instill great pride in our delivery and know without a doubt that we are making a difference.





## Register Online

We have phenomenal programs and events. Register to attend.

REGISTER NOW



## Donate Online

Click the button below to donate online securely.

DONATE TODAY



## Call Us

We love to chat with you about our programs. Give us a call!

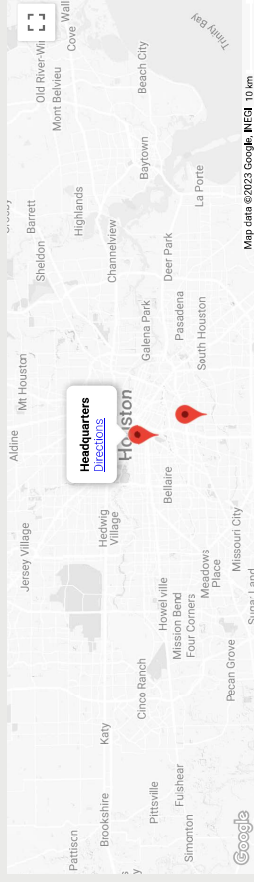
CALL US



## Email Us

Connect and say: "Hi!"  
We'll respond within 72 hours.

EMAIL US



## CONTACT US

2020 Hermann Drive,  
Houston, TX 77004  
hello@southunioncdc.org

## CONNECT WITH US

Facebook  
Instagram  
Twitter

## SUBSCRIBE

Email here\*

Join

THE SOUTH UNION COMMUNITY DEVELOPMENT CORPORATION IS A 501C3 NON-PROFIT ORGANIZATION  
ESTABLISHED TO HELP DEVELOP THE SOUTH UNION COMMUNITY AND SURROUNDING COMMUNITIES OF HOUSTON.





(<https://www.almightyministries.org/>)



**We, at Almighty Ministries, Inc. pride ourselves in providing quality after-school programs and summer camps to at-risk youth.**

#### Contribute to Almighty Ministries, Inc.

Your donation helps to support continuing growth and assistance to youth programs.

**DONATE NOW** 

([https://www.almightyministries.org/?page\\_id=194](https://www.almightyministries.org/?page_id=194))

#### Stay Connected

Sign up to receive updates on Almighty Ministries, Inc. activities and events.

[mc4wp\_form]

### The Next Generation



([https://www.almightyministries.org/wp-content/uploads/2014/04/20130321\\_173606.jpg](https://www.almightyministries.org/wp-content/uploads/2014/04/20130321_173606.jpg))

Almighty Ministries, Inc. was first organized in 1991 as an outreach effort to youths within an apartment complex in Southwest Houston. The goal was to provide structured, supervised activity on the weekends to youths.

[Read More](#)

([https://www.almightyministries.org/?page\\_id=17](https://www.almightyministries.org/?page_id=17))

### Make a Difference



([https://www.almightyministries.org/wp-content/uploads/2014/04/20140408\\_173009.jpg](https://www.almightyministries.org/wp-content/uploads/2014/04/20140408_173009.jpg))

We, at Almighty Ministries, Inc. dedicate ourselves in supporting our youth and giving them the highest quality of after school programs available. Your donations help to achieve our goals with over 90% of contributions go towards programs. Please give today!

[Donate Now!](#)

([https://www.almightyministries.org/?page\\_id=194](https://www.almightyministries.org/?page_id=194))

### Milestones



([https://www.almightyministries.org/wp-content/uploads/2014/04/IMG\\_20120429\\_174153.jpg](https://www.almightyministries.org/wp-content/uploads/2014/04/IMG_20120429_174153.jpg))

The Youth Going Green Community Garden has been selected as a Finalist for the 2014 Neighborhoods, USA (NUSA) - Best Neighborhood Program award! Winners to be announced at the conference in Eugene, Oregon, May 18-27, 2014. To stay connected, view upcoming events!

[View Events](#)

([https://www.almightyministries.org/?post\\_type=tribe\\_events](https://www.almightyministries.org/?post_type=tribe_events))





(<https://www.almightyministries.org/>)

# Programs

Almighty Ministries, Inc. is dedicated to empowering the lives of at-risk youth, ages 7 - 16. Positive life changes are encouraged through structured programs that focus on spiritual growth, physical and emotional well-being, academic enrichment and healthy social skills. Many of our youth have been able to use the skills they have learned to achieve success in their education, career and personal endeavors.

## Youth Going Green Community Garden

4706 Idaho  
Houston, TX 77021

Nested within a small community east of Cullen Boulevard, youths are using their out of school time to develop gardening, academic, and leadership skills while enjoying recreational activities such as field trips and



outdoor festivals.

([https://www.almightyministries.org/wp-content/uploads/2014/04/20140408\\_161603.jpg](https://www.almightyministries.org/wp-content/uploads/2014/04/20140408_161603.jpg))



## Back to Basics

Mancuso Branch Public Library  
6767 Bellfort Street  
Houston, TX 77087

Youths are improving in their academics as they learn basic reading and math skills through one-on-one tutoring, homework assistance, and STARR preparation.

## The Achieving Youth of Today Drill Team

Structured programming and military-based instruction using commands, drills, steps, and routines help youths to become disciplined while preparing them for leadership and responsibility.



## Summer Camps



Youths are learning and having a great time while doing so! Through reading activities and sports, day camps help youths learn the value of reading and sportsmanship. Leadership and self-sufficiency skills are developed as youths participate in overnight camping.



This map shows a proposed development area in Jackson, Mississippi, centered around the intersection of Griggs Rd and Old Spanish Trl. The area is divided into two distinct colored regions: a green-shaded area in the north and a larger purple-shaded area in the south. A red pin is located on Griggs Rd at the top center. The map includes major roads like I-610, I-268, and US-90, as well as local streets such as Yellowstone Blvd, Calhoun Rd, and Griggs Rd. Landmarks include Cullen Middle School, Hartsfield Elementary, and the Lilly Grove Missionary Baptist Church. The map data is attributed to 2025 Google.

■ Neighborhood Boundary      ■ Micro-neighborhood Boundary

NEIGHBORHOOD CRIME INDEX

Total Crime Index

2

(100 is safest)

Safer than 2% of U.S. neighborhoods.

⚠️ This neighborhood has one of the **highest** overall rates of crime incidents per 1,000 resident population in America, according to exclusive NeighborhoodScout analysis. Overall crimes include both property crimes and violent crimes. To see the details of violent vs. property crime rates for this neighborhood, please refer to the respective sections below.

Violent Crime Index

4

(100 is safest)

Safer than 4% of U.S. neighborhoods.

⚠️ This neighborhood has one of the **highest** violent crime rates per 1,000 residents of any neighborhood in America, according to exclusive NeighborhoodScout data and analysis. Violent crimes include murder, non-neglegent manslaughter, forceble rape, armed robbery and aggravated assault.

Property Crime Index

1

(100 is safest)

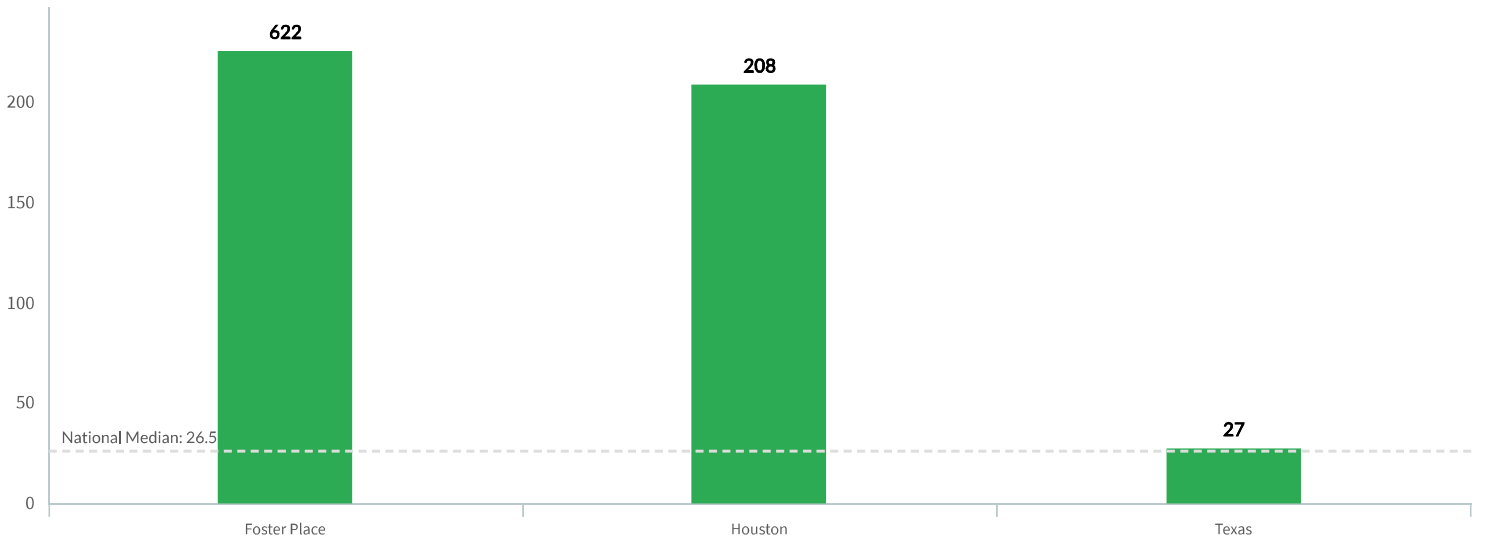
Safer than 1% of U.S. neighborhoods.

⚠️ This neighborhood has one of the **highest** property crime rates per 1,000 residents of any neighborhood in America, according to exclusive NeighborhoodScout data and analysis. Property crimes include burglary (i.e., breaking and entering, including home break-ins), theft (over \$50), and motor vehicle theft.

NeighborhoodScout® provides exclusive crime risk analytics for every neighborhood in America with up to 98% predictive accuracy. Crime risk indices are nationally comparable on a 1 – 100 scale, where 100 means safer than 100% of U.S. neighborhoods.

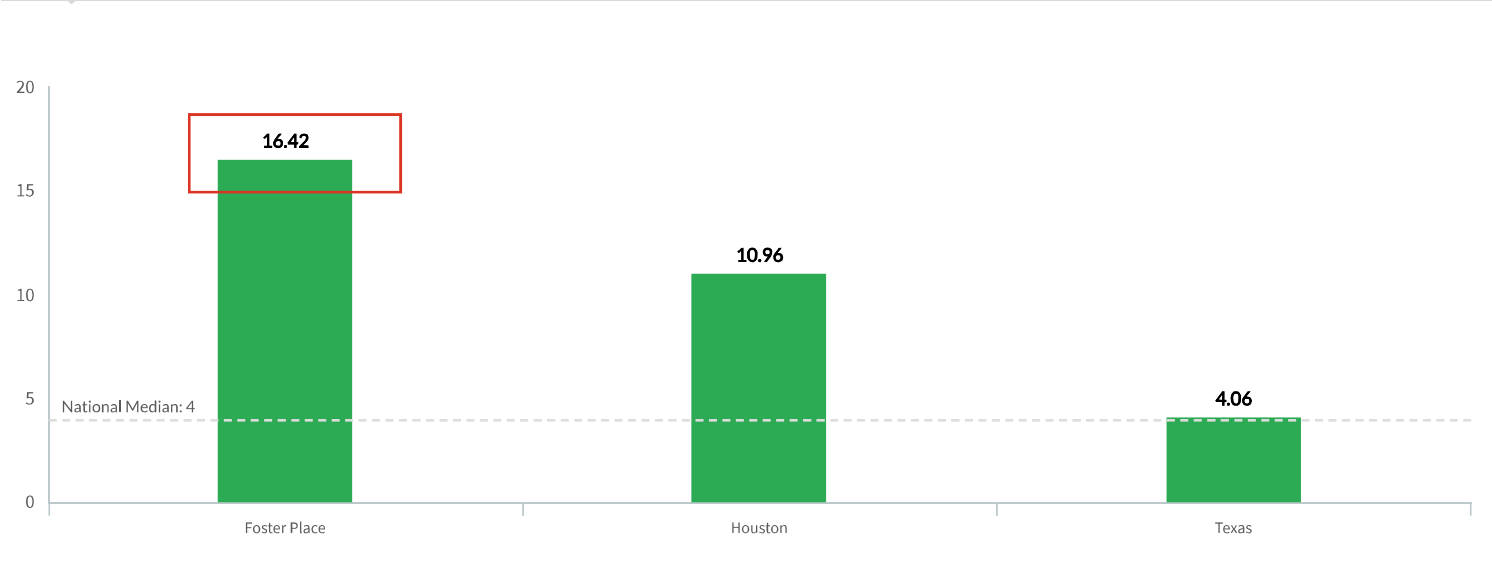
Crime risk data are updated annually. Raw crime incidents are sourced from all 18,000+ local law enforcement agencies – municipal, county, transit, park, port, university, tribal and more, assigned to localities, then built into NeighborhoodScout’s proprietary predictive models to provide a comprehensive crime risk profile for every neighborhood and address-vicinity in the U.S.

CRIMES (per square mile)



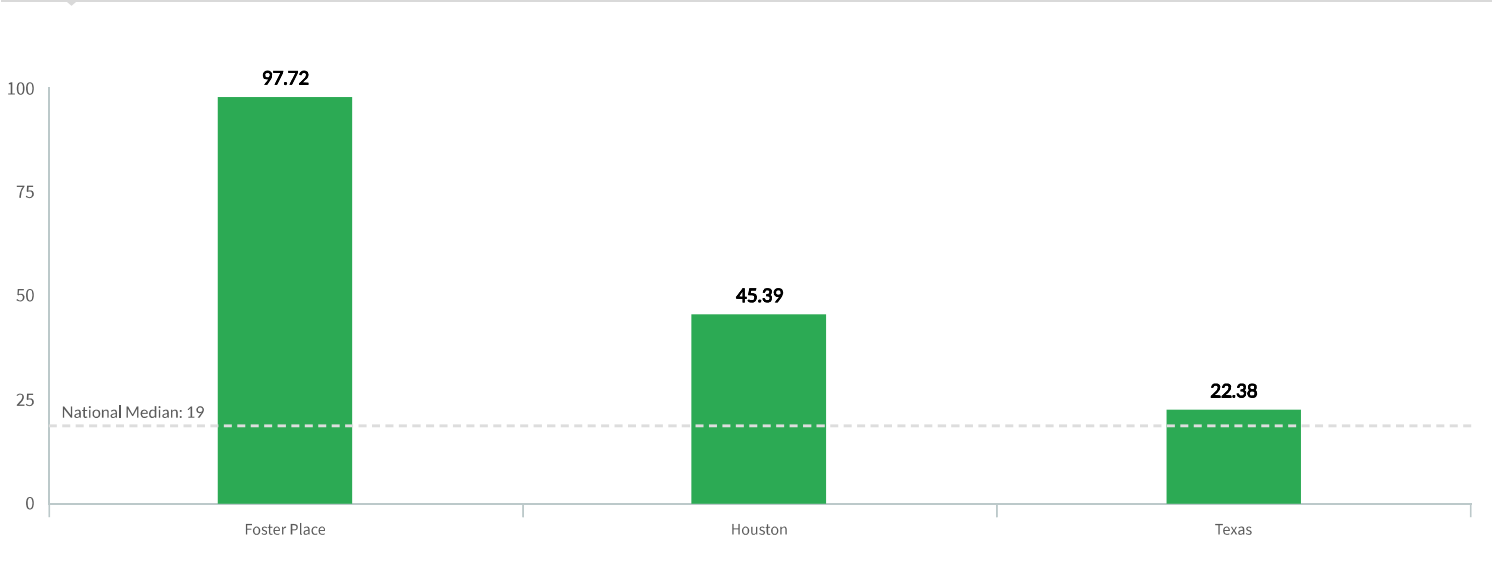


VIOLENT CRIME COMPARISON (per 1,000 residents)



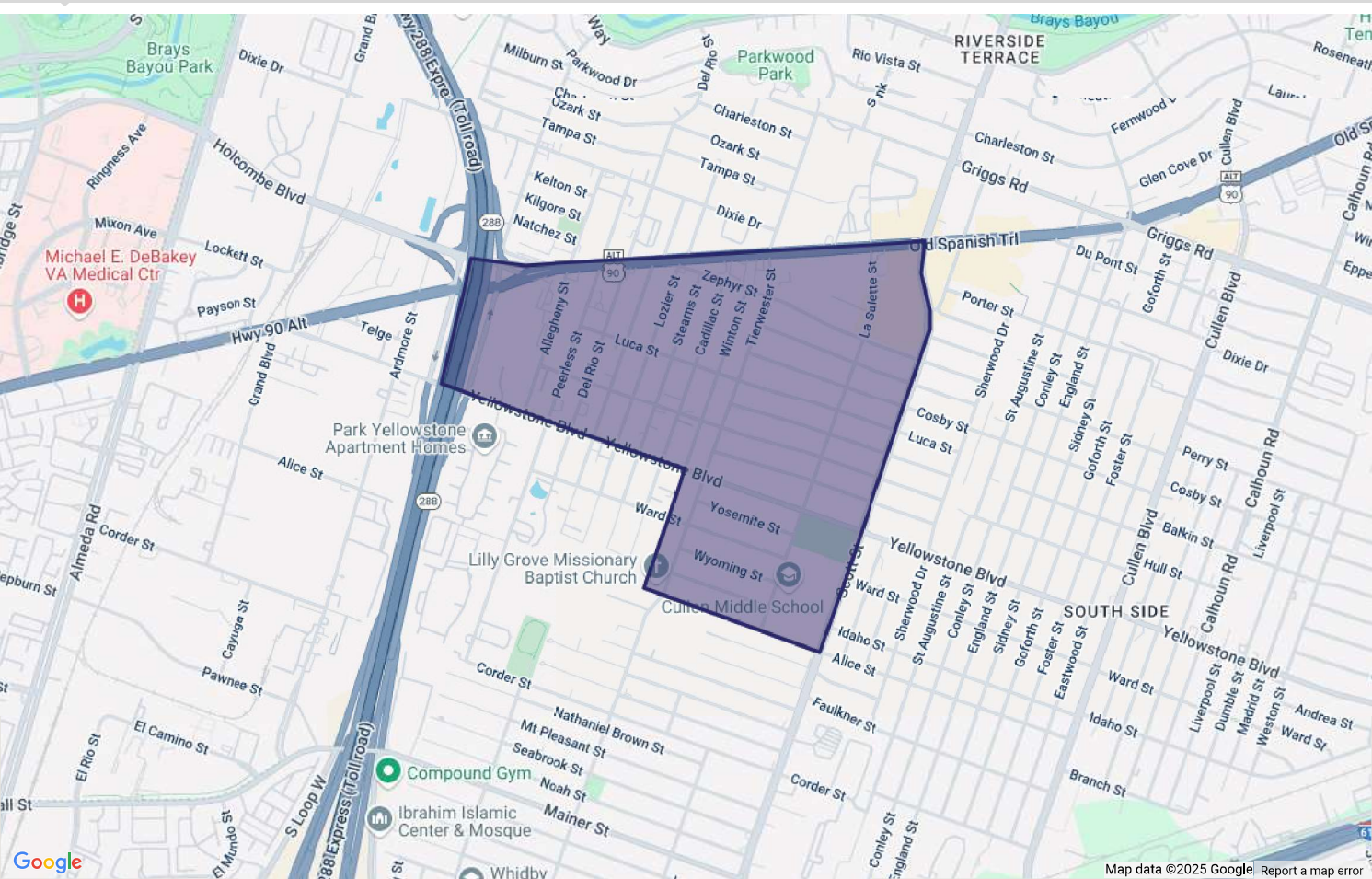
| Chances of Becoming a Victim of a Violent Crime |                                                                                                                                                                                                                                                                                                                                                             |                       |                      |
|-------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|----------------------|
| 1 in 61<br>in this Neighborhood                 | <div><div></div><div>In this neighborhood residents have one of the <b>highest</b> chances of becoming a victim of violent crime of any neighborhood in this state, according to exclusive NeighborhoodScout data and analysis. Violent crimes include murder, non-neglegent manslaughter, forceble rape, armed robbery and aggravated assault.</div></div> | 1 IN 91<br>in Houston | 1 IN 246<br>in Texas |

PROPERTY CRIME COMPARISON (per 1,000 residents)



| Chances of Becoming a Victim of a Property Crime |                                                                                                                                                                                                                                                                                                                                                                                    |                       |                     |
|--------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------|
| 1 in 10<br>in this Neighborhood                  | <div><div></div><div>In this neighborhood residents have one of the <b>highest</b> chances of becoming a victim of property crime of any neighborhood in this state, according to exclusive NeighborhoodScout data and analysis. Property crimes include burglary (i.e., breaking and entering, including home break-ins), theft (over \$50), and motor vehicle theft.</div></div> | 1 IN 22<br>in Houston | 1 IN 45<br>in Texas |

NEIGHBORHOOD MAP



Neighborhood Boundary

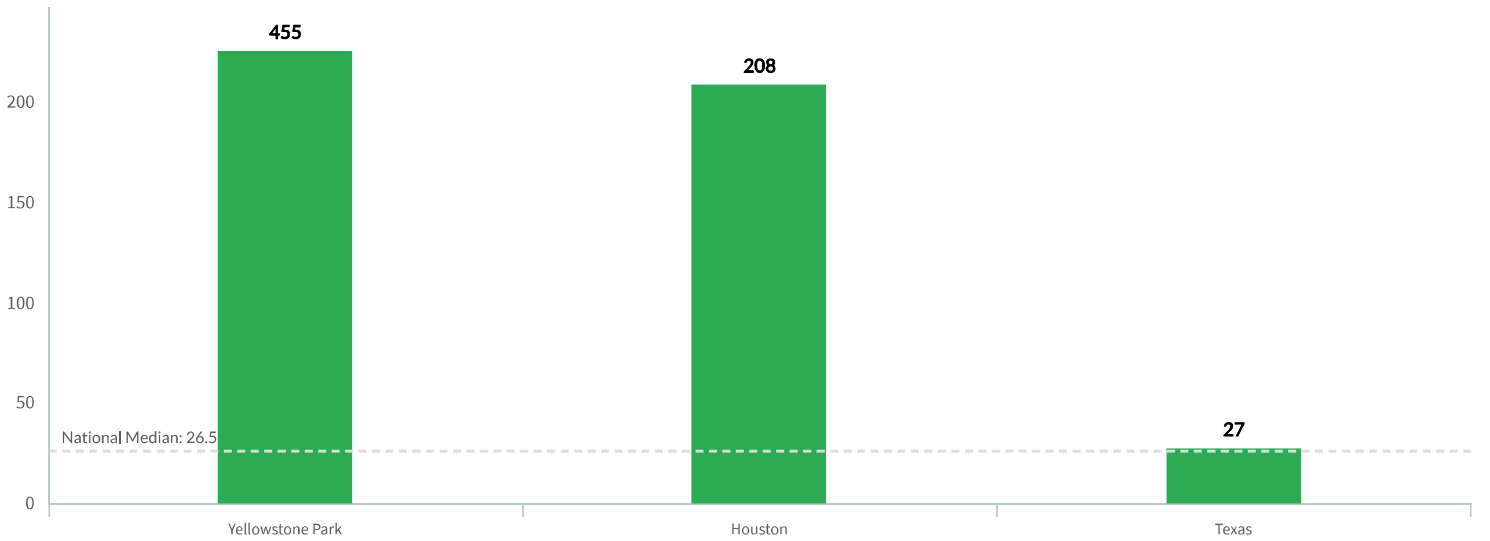
NEIGHBORHOOD CRIME INDEX

| Total Crime Index                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Violent Crime Index                                                                                                                                                                                                                                                                                                                                                                                              | Property Crime Index                                                                                                                                                                                                                                                                                                                                                                                                                    |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <div>2</div> <div>(100 is safest)</div> <div>Safer than 2% of U.S. neighborhoods.</div> <div><p>⚠️ This neighborhood has one of the <b>highest</b> overall rates of crime incidents per 1,000 resident population in America, according to exclusive NeighborhoodScout analysis. Overall crimes include both property crimes and violent crimes. To see the details of violent vs. property crime rates for this neighborhood, please refer to the respective sections below.</p></div> | <div>1</div> <div>(100 is safest)</div> <div>Safer than 1% of U.S. neighborhoods.</div> <div><p>⚠️ This neighborhood has one of the <b>highest</b> violent crime rates per 1,000 residents of any neighborhood in America, according to exclusive NeighborhoodScout data and analysis. Violent crimes include murder, non-neglegent manslaughter, forceble rape, armed robbery and aggravated assault.</p></div> | <div>3</div> <div>(100 is safest)</div> <div>Safer than 3% of U.S. neighborhoods.</div> <div><p>⚠️ This neighborhood has one of the <b>highest</b> property crime rates per 1,000 residents of any neighborhood in America, according to exclusive NeighborhoodScout data and analysis. Property crimes include burglary (i.e., breaking and entering, including home break-ins), theft (over \$50), and motor vehicle theft.</p></div> |

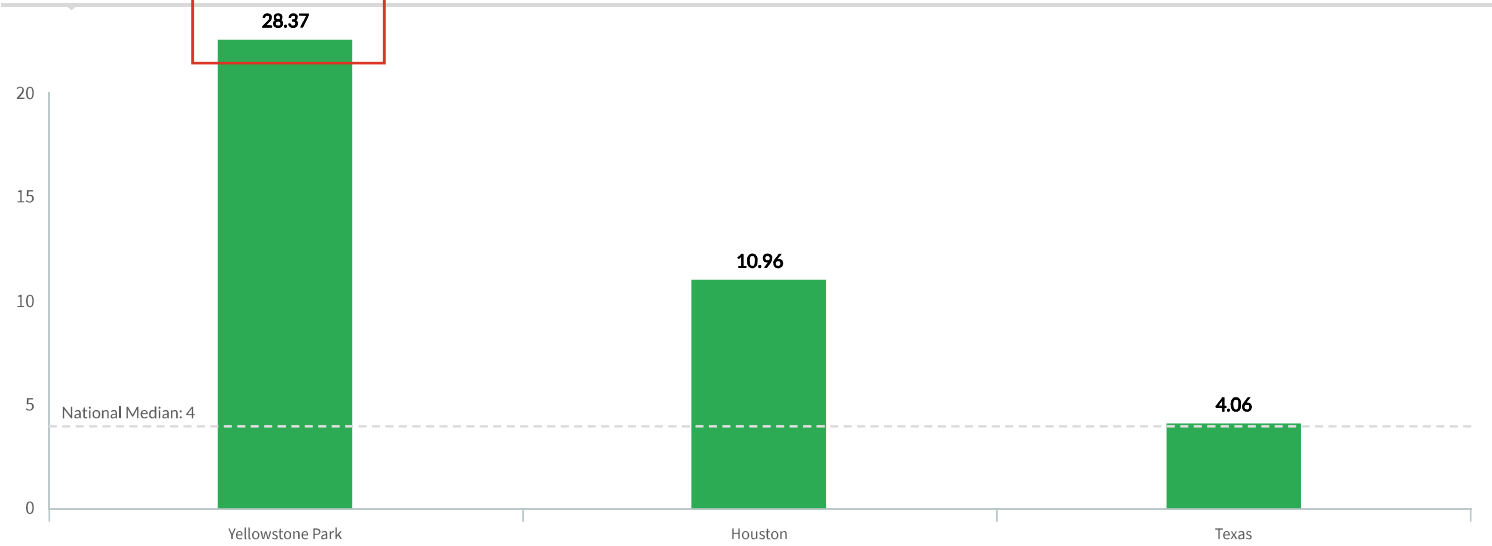
NeighborhoodScout® provides exclusive crime risk analytics for every neighborhood in America with up to 98% predictive accuracy. Crime risk indices are nationally comparable on a 1 – 100 scale, where 100 means safer than 100% of U.S. neighborhoods.

Crime risk data are updated annually. Raw crime incidents are sourced from all 18,000+ local law enforcement agencies – municipal, county, transit, park, port, university, tribal and more, assigned to localities, then built into NeighborhoodScout’s proprietary predictive models to provide a comprehensive crime risk profile for every neighborhood and address-vicinity in the U.S.

CRIMES (per square mile)

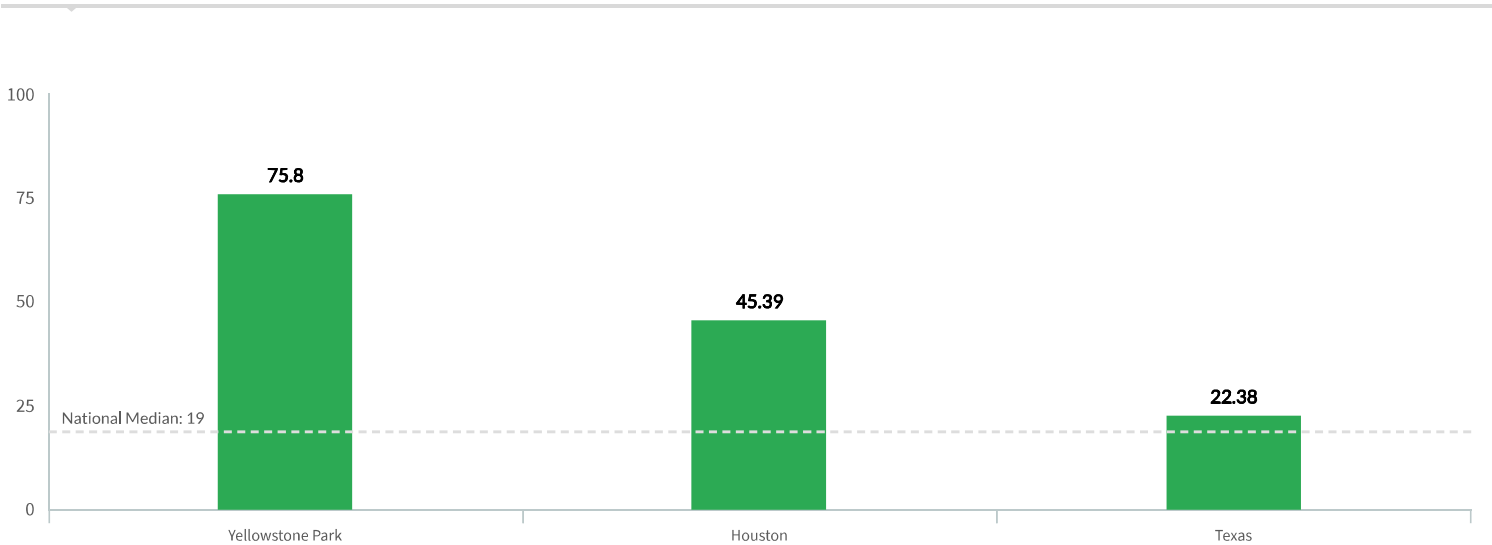


VIOLENT CRIME COMPARISON (per 1,000 residents)



| Chances of Becoming a Victim of a Violent Crime |                                                                                                                                                                                                                                                                                                                                                             |                       |                      |
|-------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|----------------------|
| 1 in 35<br>in Yellowstone Park                  | <div><div></div><div>In this neighborhood residents have one of the <b>highest</b> chances of becoming a victim of violent crime of any neighborhood in this state, according to exclusive NeighborhoodScout data and analysis. Violent crimes include murder, non-neglegent manslaughter, forceble rape, armed robbery and aggravated assault.</div></div> | 1 IN 91<br>in Houston | 1 IN 246<br>in Texas |

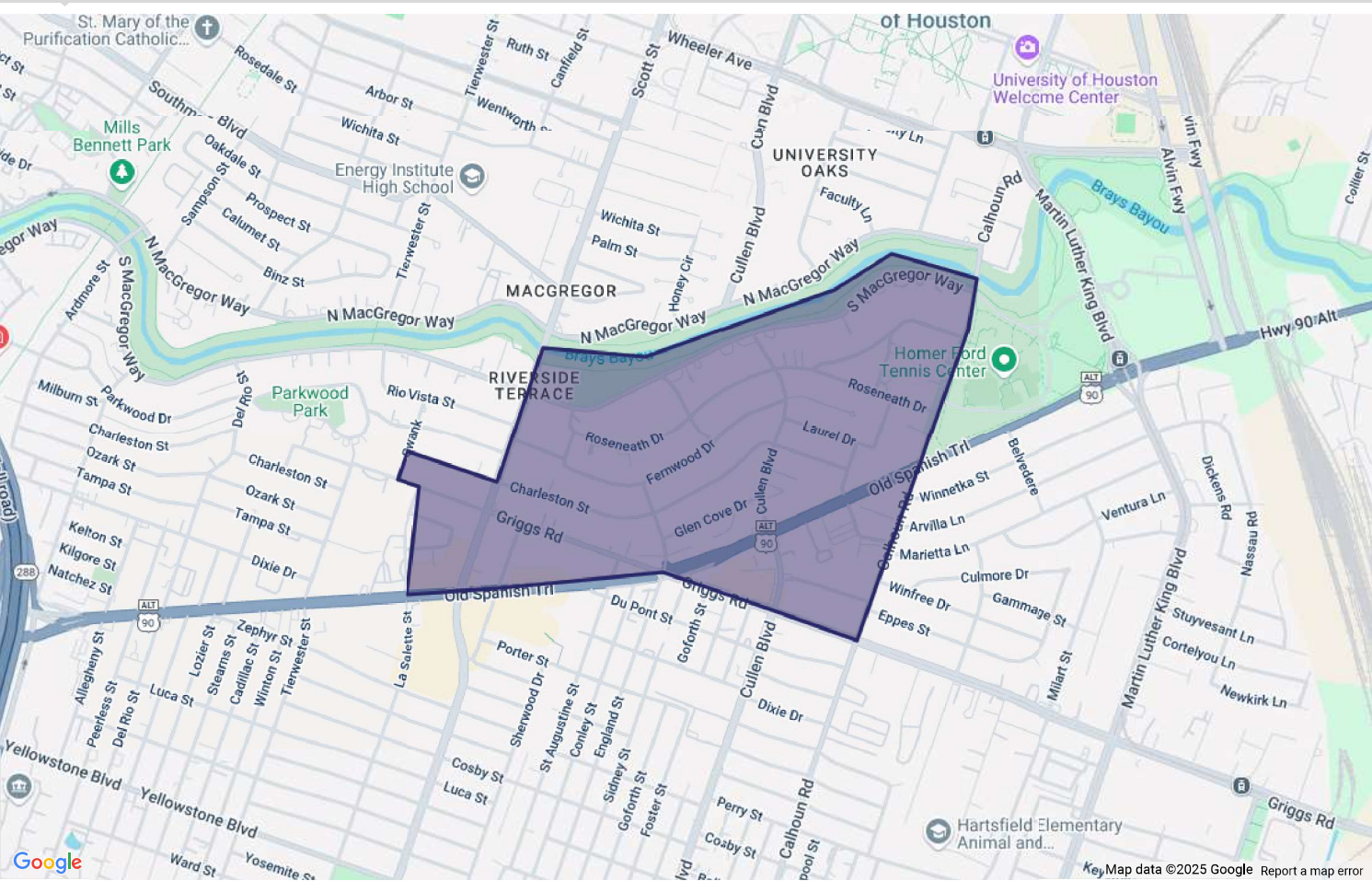
PROPERTY CRIME COMPARISON (per 1,000 residents)



| Chances of Becoming a Victim of a Property Crime |                                                                                                                                                                                                                                                                                                                                                                                    |                       |                     |
|--------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------|
| 1 in 13<br>in Yellowstone Park                   | <div><div></div><div>In this neighborhood residents have one of the <b>highest</b> chances of becoming a victim of property crime of any neighborhood in this state, according to exclusive NeighborhoodScout data and analysis. Property crimes include burglary (i.e., breaking and entering, including home break-ins), theft (over \$50), and motor vehicle theft.</div></div> | 1 IN 22<br>in Houston | 1 IN 45<br>in Texas |



NEIGHBORHOOD MAP



Neighborhood Boundary



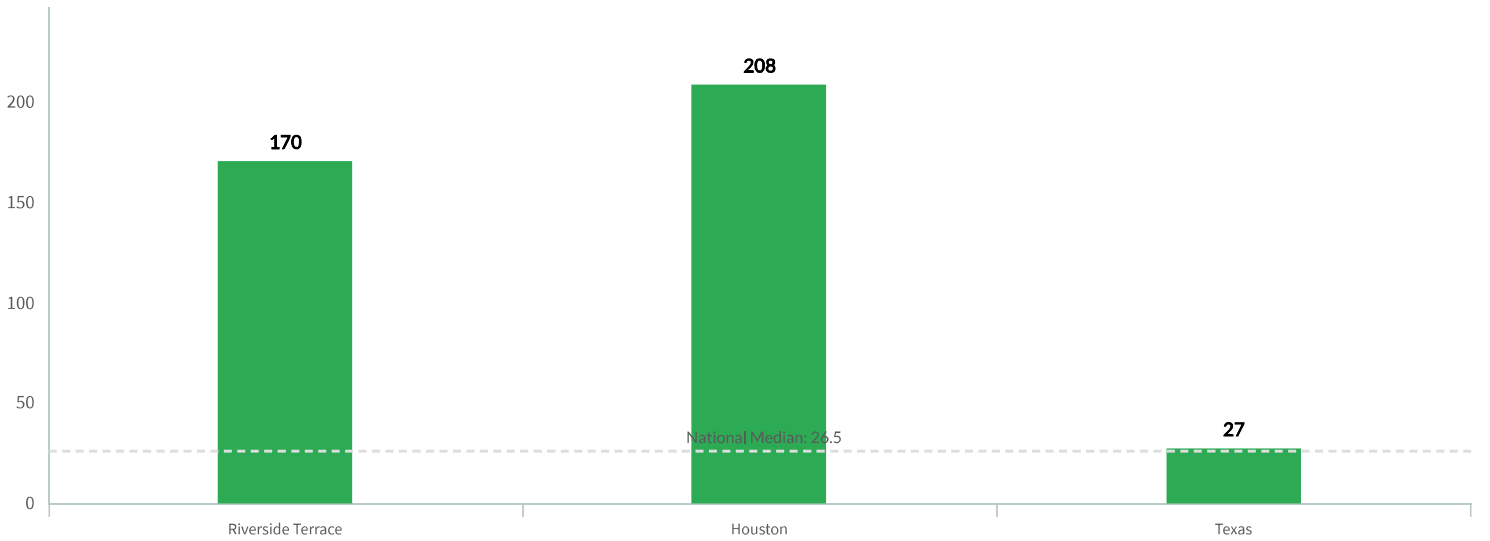
NEIGHBORHOOD CRIME INDEX

| Total Crime Index                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Violent Crime Index                                                                                                                                                                                                                                                                                                                                                                                              | Property Crime Index                                                                                                                                                                                                                                                                                                                                                                                                                      |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <div>10</div> <div>(100 is safest)</div> <div>Safer than 10% of U.S. neighborhoods.</div> <div><p>⚠️ This neighborhood has one of the <b>highest</b> overall rates of crime incidents per 1,000 resident population in America, according to exclusive NeighborhoodScout analysis. Overall crimes include both property crimes and violent crimes. To see the details of violent vs. property crime rates for this neighborhood, please refer to the respective sections below.</p></div> | <div>3</div> <div>(100 is safest)</div> <div>Safer than 3% of U.S. neighborhoods.</div> <div><p>⚠️ This neighborhood has one of the <b>highest</b> violent crime rates per 1,000 residents of any neighborhood in America, according to exclusive NeighborhoodScout data and analysis. Violent crimes include murder, non-negligent manslaughter, forcible rape, armed robbery and aggravated assault.</p></div> | <div>14</div> <div>(100 is safest)</div> <div>Safer than 14% of U.S. neighborhoods.</div> <div><p>⚠️ This neighborhood has one of the <b>highest</b> property crime rates per 1,000 residents of any neighborhood in America, according to exclusive NeighborhoodScout data and analysis. Property crimes include burglary (i.e., breaking and entering, including home break-ins), theft (over \$50), and motor vehicle theft.</p></div> |

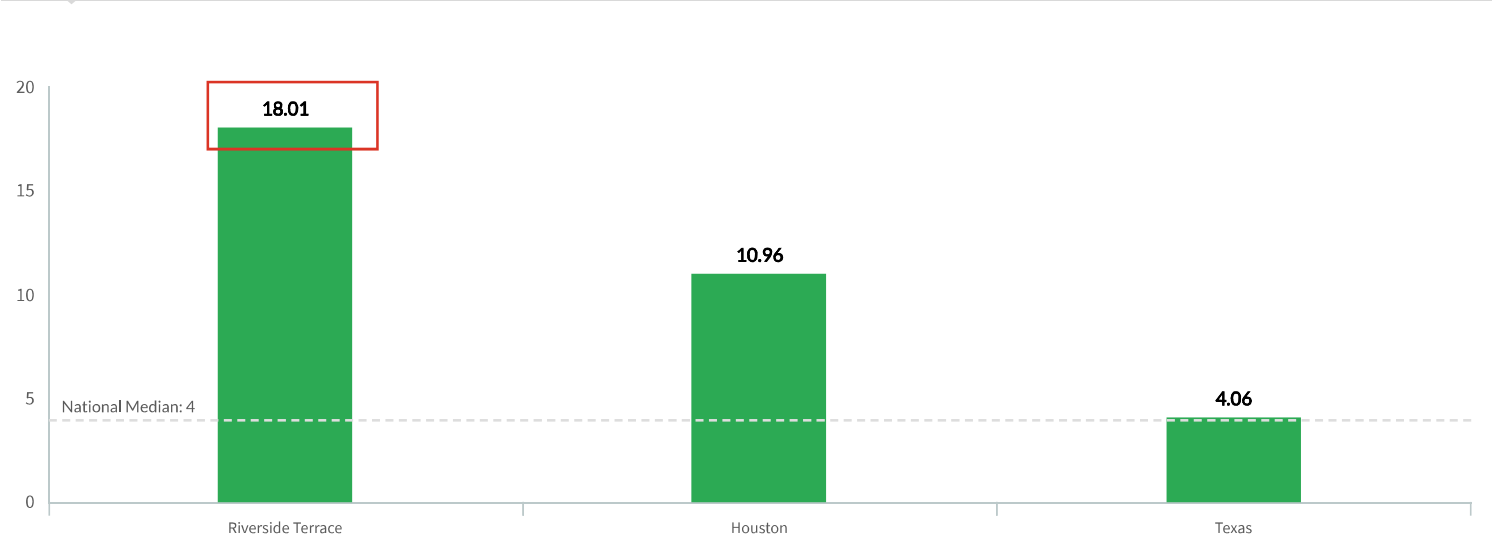
NeighborhoodScout® provides exclusive crime risk analytics for every neighborhood in America with up to 98% predictive accuracy. Crime risk indices are nationally comparable on a 1 – 100 scale, where 100 means safer than 100% of U.S. neighborhoods.

Crime risk data are updated annually. Raw crime incidents are sourced from all 18,000+ local law enforcement agencies – municipal, county, transit, park, port, university, tribal and more, assigned to localities, then built into NeighborhoodScout’s proprietary predictive models to provide a comprehensive crime risk profile for every neighborhood and address-vicinity in the U.S.

CRIMES (per square mile)

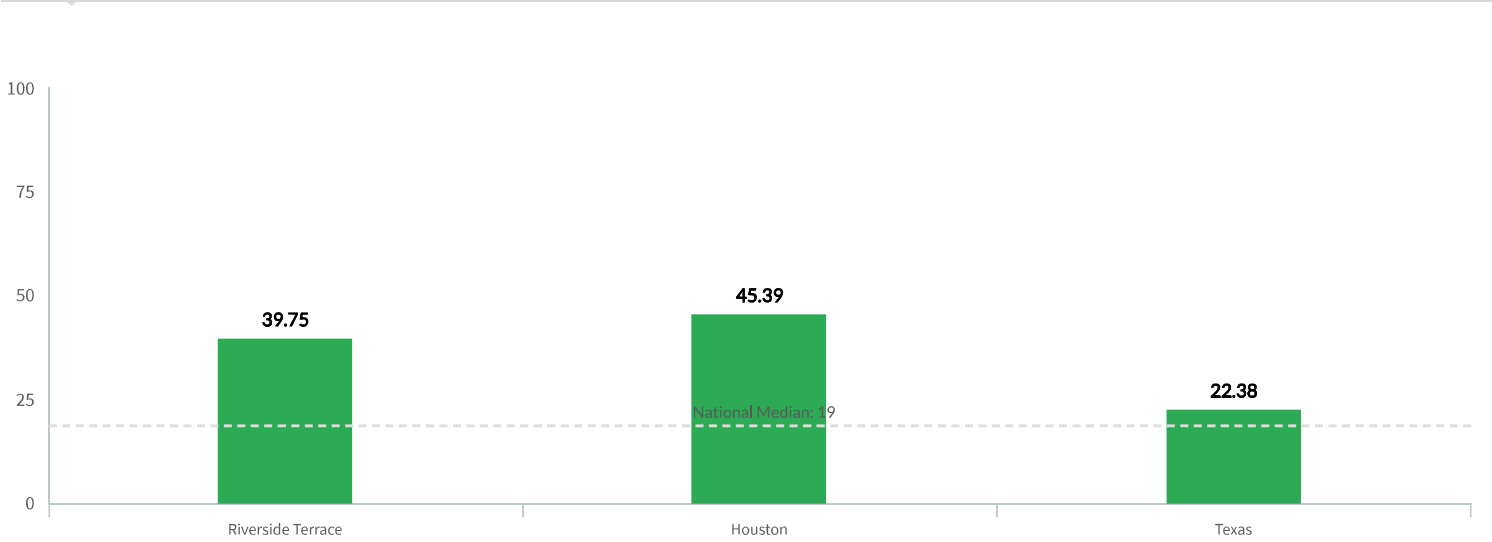


VIOLENT CRIME COMPARISON (per 1,000 residents)



| Chances of Becoming a Victim of a Violent Crime |                                                                                                                                                                                                                                                                                                                                                             |                       |                      |
|-------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|----------------------|
| 1 in 56<br>in Riverside Terrace                 | <div><div></div><div>In this neighborhood residents have one of the <b>highest</b> chances of becoming a victim of violent crime of any neighborhood in this state, according to exclusive NeighborhoodScout data and analysis. Violent crimes include murder, non-neglegent manslaughter, forceble rape, armed robbery and aggravated assault.</div></div> | 1 IN 91<br>in Houston | 1 IN 246<br>in Texas |

PROPERTY CRIME COMPARISON (per 1,000 residents)



| Chances of Becoming a Victim of a Property Crime |                                                                                                                                                                                                                                                                                                                                                                                    |                       |                     |
|--------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------|
| 1 in 25<br>in Riverside Terrace                  | <div><div></div><div>In this neighborhood residents have one of the <b>highest</b> chances of becoming a victim of property crime of any neighborhood in this state, according to exclusive NeighborhoodScout data and analysis. Property crimes include burglary (i.e., breaking and entering, including home break-ins), theft (over \$50), and motor vehicle theft.</div></div> | 1 IN 22<br>in Houston | 1 IN 45<br>in Texas |

# ONE SAFE HOUSTON

**Mayor Sylvester Turner**

February 2022



**MAYOR'S PUBLIC SAFETY INITIATIVE TO COMBAT VIOLENT CRIME**

# Table of Contents

|                                   |          |
|-----------------------------------|----------|
| <b>The Mayor's Call to Action</b> | <b>3</b> |
|-----------------------------------|----------|

|                                                  |          |
|--------------------------------------------------|----------|
| <b>Violence Reduction &amp; Crime Prevention</b> | <b>4</b> |
|--------------------------------------------------|----------|

Identify Top Hot Spot Crime Neighborhoods and LocationsPatrol

Enhancement

Enhance City Park Security

Differential Response Teams (DRT)

Crime Suppression Teams (CST)

Multi-Agency Taskforce Initiatives

Illegal Firearms

Identify and Address Nuisance Locations

Criminal Justice System Improvements

Technology Enhancements

|                                                     |           |
|-----------------------------------------------------|-----------|
| <b>Crisis Intervention, Response &amp; Recovery</b> | <b>10</b> |
|-----------------------------------------------------|-----------|

## **Domestic Violence**

Domestic Abuse Response Team (DART)

Multicultural Domestic Violence Preventative Outreach Strategy

## **Mental Health**

Mobile Crisis Outreach Team (MCOT)

Crisis Intervention Response Team (CIRT)

Clinician-Officer Remote Evaluation Program (CORE)

### **Crime Victim Recovery & Restoration**

Expand Houston Police Department's Victim Services Division

## **Community Collaboration & Engagement 12**

Community Initiatives to Curb Gun Violence

Crime Prevention & Public Safety Awareness Campaigns

Crime Stoppers of Houston

Faith-Based Interactions and Town Hall Discussions

## **Youth Outreach Opportunities 14**

Hire Houston Youth (HHY) Gang

Prevention Unit (GPU)

Greater Houston Police Activities League (GHPAL)

Explorers Program

Youth Police Advisory Council (YPAC)

Boys and Girls Club

Teen and Police Service Academy (TAPS)

## **Conclusion 16**

## **Appendix A – Project Cost Breakdown 17**



# THE MAYOR'S CALL TO ACTION

The City of Houston, not unlike all major cities in our nation, has experienced an increase in violent crime as the COVID-19 pandemic tightened its grip on our city, state and nation. Other factors contributing to the nationwide spike in violent crime include widespread social anxiety, economic uncertainty, mental health concerns, the increased presence of illegally owned firearms, and a strained court system plagued by criminal case backlogs that impact the pretrial release and prosecution of violent offenders.

In 2021, the city launched a Violent Crime Initiative that resulted in the reduction of crime in many identified hot spots. By the end of the initiative, all violent crime categories were reduced except homicide. Sadly, the increase in homicides during the first months of 2022 and felonious assaults on police officers and our fellow Houstonians is a sobering reminder that we must collaborate, as one community to combat our current crime challenges.

Houstonians, it is time to take our city back! To realize this vision, we are launching the One Safe Houston crime reduction initiative, which focuses on four (4) key areas:

- A. Violence Reduction and Crime Prevention
- B. Crisis Intervention, Response and Recovery
- C. Youth Outreach Opportunities
- D. Key Community Partnerships

Much work is already underway within these primary focus areas, but additional work and commitment is needed to have the greatest impact and measure of success.

One Safe Houston is a comprehensive violence reduction initiative that links research-based strategies to improve public safety and reduce the harms caused by violent crime. With the collaboration of all stakeholders, I am confident that we will reduce violence and emerge as **One Resilient City – One Unified City – One Safe Houston.**

Sincerely,



Sylvester Turner  
Mayor

# Violence Reduction & Crime Prevention

The City of Houston recognizes that in order to reduce violent crime, our city needs the resources and ability to target repeat offenders to prevent them from committing criminal acts. Accordingly, the Houston Police Department (HPD) collaborates with local, state and federal partners to assist with crime prevention and harm-reduction strategies via the strategic deployment of resources to arrest violent offenders and reduce crime in Houston's most violent neighborhoods. By leveraging technology with existing organizational resources, HPD can be more efficient and effective in lowering violent crime trends. At the forefront of this effort is the utilization of innovative technology and programs to target hotspot locations. The following strategies will contribute significantly to the reduction of violent crime and recidivism, making Houston a safer city for all.

- **Identify Top Hot Spot Crime Neighborhoods and Locations**

The One Safe Houston initiative is an evidence-based policing strategy designed to target violent crime throughout the City of Houston. More specifically, HPD is committed to address violent crime with a particular emphasis on murders, aggravated assaults, aggravated robberies, and dismantling and disrupting violent criminal gangs operating in our city.

By implementing a data driven and intelligence-led approach to reduce violent crime, HPD has and will continue to identify neighborhoods experiencing the highest levels of violent crime and will use deployment strategies accordingly. Crime rates via neighborhood can change over time and enforcement can lead to displacement of crime to other areas. Thus, HPD will continue to use data and evidence based strategies to deploy crime deterrence efforts to the neighborhoods most impacted and adjust as necessary if crime patterns shift over time.

Houston must deploy hot spot strategies that focus on criminal offenses involving:

- Weapons;
- Serious bodily injury;
- Road rage and reckless driving;
- Crimes with a gang, narcotic, or criminal enterprise nexus; and
- Repeat violent offender nexus

Targeting criminal hot spots will allow law enforcement to be laser focused on smaller segments of neighborhoods, which account for the greatest number of violent crimes.

As noted previously, as crime patterns shift, so will our strategies and resources. **In addition, we will enhance our resources to provide added safety to our shopping areas, synagogues, mosques and other faith-based institutions.** As a city, we must collectively condemn antisemitism and islamophobia. We must also collectively condemn violence against Asians, people of color, members of the LGBGQ+ community and other targeted groups. If not, our silence makes us complicit to these acts of violence.

- **Patrol Enhancement**

To provide more visibility toward crime deterrence and rapid response to crimes in progress, **the Administration has authorized HPD to add via overtime an additional 125 officers per day.** These additional officers will be deployed primarily based on data driven, evidence-based analysis of when and where the most violent crimes are occurring. This increase will supplement strained staffing levels and allow for strategic deployment of additional units to allow for adequate coverage to respond to the increase in violent crimes and crimes in progress. The cost of this patrol initiative will be **\$5,739,880**. The City will also explore a Police Officers Reserve Force to augment active officers.

- **Enhance City Park Security**

The City will hire fifteen (15) additional Park Ranger positions to support the efforts of local Law enforcement to help keep our parks safe. **The cost to hire fifteen (15) additional Park Rangers will be \$1,915,200 over three years.**

- **Differential Response Teams (DRT)**

Increase the use of DRT officers to implement problem-solving strategies and community-policing concepts to address the specific community concerns. The primary responsibility of DRT officers is to proactively identify and address crime issues in their assigned areas to increase the quality of life in the communities, thereby reducing the need for police services.

- **Expand the use of Crime Suppression Teams (CST)**

HPD will continue to use crime suppression teams in order to identify neighborhood crime drivers and develop initiatives to combat violent crime.

- **Multi-Agency Taskforce Initiatives**

**Coordinated Fugitive Apprehension Initiative.** HPD will collaborate with local, state and federal law enforcement partners to include Texas Anti-Gang Task Force (TAG), Federal Bureau of Investigation (FBI), Alcohol, Tobacco and Firearms (ATF), U.S. Marshal's Service, Texas Department of Public Safety (DPS), Gulf Coast Violent Offenders Taskforce, and other partner agencies. This targeted collaboration will lead to the identification and apprehension of violent offenders with existing warrants for felony offenses and/or parole violations, as soon as possible after a warrant is issued.

**Enhance Traffic Enforcement and Safe Roadways Initiative.** Work with regional partners to include Harris County Sherriff's Office (HCSO), all Harris County Constable agencies, Metro Police, and the DPS to proactively intercept drivers exhibiting aggressive driving behaviors that commonly lead to incidents of road rage and when appropriate, file criminal charges.

- **Illegal Firearms**

In 2021, approximately 3,600 guns were stolen in Houston burglary of motor vehicle incidents. Increased police presence and traffic enforcement initiatives will serve to reduce the number of burglary incidents where guns are stolen from vehicles and used in the commission of felonious offenses once stolen. Stowing a weapon in a vehicle without a proper safe or locking mechanism is not a proper method to secure a firearm. Accordingly, HPD will design and launch a public safety campaign reminding motorists on how to properly secure their legally owned firearms.

In a proactive effort to respond to gun violence in our City, HPD will work with ATF and other federal partners to implement a robust crime gun intelligence response to include the use of NIBIN (National Integrated Ballistics Information Network) for investigative leads, seizing ghost guns and fully auto switches, and targeting offenders who repeatedly committed crimes using firearms. HPD investigators will also leverage federal prosecution opportunities where applicable.

There is no question there are too many guns on the streets. To incentivize the removal of stolen guns from Houston streets, **the City will also fund a \$1 million robust gun buyback initiative**, which will reduce the likelihood of illegally obtained firearms being used in the furtherance of violent crime.

- **Identify and address Nuisance Locations**

**Investigative Divisions within HPD and other city departments will work together to address night club and convenience stores where repeated crimes of violence have occurred.** These specialized units will coordinate with citywide DRT, Vice, Narcotics, and Gang Divisions as well as our partner agencies such as the Texas Alcoholic Beverage Commission (TABC), the Harris County District Attorney's Office (HCDAO), the Harris County Attorney's Office (HCAO), and the Internal Revenue Service (IRS) to take legal action necessary to address these locations through nuisance abatement, code enforcement, and patrol efforts.

For example, on January 28, 2022, the City filed a common nuisance lawsuit against the operator of MVP Food Store at 4718 Lockwood, the property owner, and the property itself ("Defendants") under state law, Chapter 125 of the Texas Civil Practices & Remedies Code ("Chapter 125"). The City's lawsuit alleges criminal activity at MVP Food Store including rampant drug dealing, aggravated assaults, and shootings over the past year. MVP Food Store is a known drug haven located close to Kashmere Gardens Elementary School and has significantly impacted the health and safety of the community. The City's lawsuit seeks injunctive relief and asks the court to compel the Defendants to abate the criminal activity at MVP Food Store. Chapter 125 has been an effective tool in helping the City and HPD combat criminal hot spots where property owners and operators fail to take reasonable measures to address the criminal activity on their property. Even with pandemic restrictions, this past year alone, the City successfully closed eight (8) massage parlors with suspected human trafficking activity where 4 lawsuits were filed, and have ongoing lawsuits with Chapter 125 claims against sexually oriented businesses. The City continues to use every available tool to rein in crime with its limited resources.

It is imperative that we continue our efforts to reduce crime at local businesses through increased Crime Prevention through Environmental Design (CPTED) efforts. We must actively engage our business community to target harden locations through proper crime prevention efforts like lighting, camera surveillance, security personnel, with special attention to public shopping areas and parking lots. **To that end, the Administration has asked the City Attorney to draft an ordinance for council approval requiring security cameras for certain classes of businesses where the increase in crime is concentrated.**



This new ordinance would be similar to the ordinance requirement for convenience stores passed by Council in 2008. We anticipate an ordinance that strategically places cameras to survey the immediate and surrounding public areas, designates the images to be maintained for a reasonable period, and grants law enforcement access to view images in connection with any criminal investigation. The City will connect with industry leaders and owners to solicit their input as the City determines the types of businesses to be included in the ordinance. This expanded security camera program will also incorporate best practices to affirmatively address legal concerns associated with security cameras such as privacy, constitutional search requirements, and racial profiling.

- **Criminal Justice System Improvements**

**Top 200 Violent Offenders.** HPD will seek assistance from the Harris County District Attorney's Office to prioritize the prosecution of the 200 most violent offenders currently awaiting trial or case disposition. The types of cases to be prioritized include firearms related offenses, habitual domestic violence crimes, crimes against vulnerable populations, and offenses involving gang activity or organized crime. This type of strategic coordination will allow criminal justice stakeholders to improve the pre-trial tracking and monitoring of violent offenders who pose the greatest risk to our safety.

**Court Backlog.** It is undisputed that several factors have negatively impacted portions of the Harris County Criminal Justice process. In 2017, Hurricane Harvey caused major damage and disruption to the operation of our local court system and thus the ability of our local criminal justice system to adjudicate cases expeditiously. This unfortunate situation coupled with the global pandemic that followed has created a criminal court backlog greater than 100,000 cases. The City of Houston is poised to work collaboratively with the District Attorney's Office to address these challenges; but the fact remains that the criminal court backlog is impacting the County's ability to bring violent offender cases to completion. Accordingly, it is imperative that all criminal justice stakeholders design a plan to clear the criminal case backlog.

**To that end, the City will provide \$1.5 million in additional funding to the Houston Forensic Science Center to address backlogs. The simple facts are, we need more criminal courts, judges, and staffing.**

**Bond Company Protocols and Best Practices.** The Criminal Justice System does not operate effectively when any part of the system is not functioning as designed. The ever-growing backlog of criminal cases and the delayed adjudication of violent offenders will only be exacerbated if bail bond amounts continue to be reduced to a nominal level. Today, many bail bond companies are requesting substantially less than the customary 10 percent required to post bond. The City of Houston is asking bail bond companies to cease this particular practice. **It should be noted that City Administration has also asked the City Legal Department to propose an ordinance prohibiting this type of arrangement.**

I have instructed the City Legal Department to draft an ordinance for consideration by Houston City Council, requiring that a bail bond company charge a premium equal to at least ten percent of the amount of the bail bond set by the court. This would require that the cost of a bail bond be equal to what the public generally believes to be the cost of such a bond rather than some lesser amount. I also call upon the Harris County Bail Bond Board to adopt a regulation requiring that all companies issuing bonds within Harris County charge a premium equal to at least ten percent of the amount of the bond. If the Bail Bond Board were to adopt such a standard for the entire county, the City would consider it unnecessary to move forward with the passage of the proposed ordinance. Otherwise, the City must act.

- **Technology Enhancements**

The City of Houston supports the use of data driven, evidence-based law enforcement response strategies. Accordingly, HPD will enhance our crime fighting capabilities by leveraging the following technologies:

1. Expand the deployment of Automated License Plate Readers (ALPRs) in high crime areas to identify vehicles associated with criminal acts.
2. Leverage and expand gunshot detection technology for a more rapid response to gun crime related incidents thereby enhancing investigative leads and the possibility of quickly apprehending violent offenders in the commission of crimes involving firearms.
3. Increase community partnerships to leverage available real time video through programs such as Community Connect, Ring, Nest and other video security platforms.
4. Enhance the technology capabilities of the Real Time Crime Center (RTCC) and move it toward a true Strategic Decision Support Center.

## Crisis Intervention, Response, & Recovery

- **Domestic Violence**

For the year 2021, the total number of domestic-violence related homicides was eighty-one (81), an increase of 50% from 2020, which reported fifty-four (54) homicides during the same period. To address this epidemic, the City launched a two-pronged Domestic Violence Initiative designed to address the symptoms of domestic violence to prevent future homicides.

**Domestic Abuse Response Team (D.A.R.T.).** For the year 2021, the total number of DV-related Homicides was 81, an increase of 50% from 2020, which reported 54 DV-related Homicides during the same period. To address this epidemic, the City launched Houston's Domestic Abuse Response Team (D.A.R.T.), which is a coordinated community response designed to prevent domestic violence homicides. D.A.R.T. is a multidisciplinary model that recognizes domestic violence severely impacts an individual's physical and mental health. D.A.R.T. teams are comprised of officers and victim advocates who are trained to provide trauma-informed care within minutes of a victim dialing 911. D.A.R.T. coordinates and/or provides on-scene danger assessments, emergency shelter, food, transportation, and connections to community-based resources so victims can be empowered to live a life free of violence and abuse. D.A.R.T. also offers on-scene medical forensic exams at **NO CHARGE** to the victim. Medical forensic exams not only provide critical history about the survivor but also contribute to the preparation of an evidence-based criminal charge to be presented for criminal prosecution. D.A.R.T. units are also called as support for special threat situations as a resource for HPD's Tactical Operations Division.

**The preventive aspect of the Domestic Violence Initiative is the Multicultural Domestic Violence Preventative Outreach Strategy.** This initiative will engage culturally diverse survivors who are disproportionately impacted by domestic violence. This targeted strategy will allow interventionists to engage in violence prevention education and provide information and material attuned to the cultural needs and languages of Houston's diverse population. The Mayor's Office previously used CARES Act dollars to stand up these programs. When that funding was exhausted, the City of Houston began using ARPA funding for these services, and they are already making a significant difference in the lives of our most impacted neighbors.

**The added cost for this initiative is \$3 million.**

- **Mental Health**

**Mobile Crisis Outreach Team (MCOT).** MCOT is a team of mental health professionals who respond to situations involving a person in mental health crisis without the involvement of law enforcement. MCOT has a proven track record of handling situations involving mental health crises with appropriate community resources. Law enforcement is rarely needed. The recent expansion of MCOT by six (6) teams allows the staff to handle increased demands associated with the 40,000+ 911 mental health calls they receive annually.

**Crisis Intervention Response Team (CIRT).** CIRT teams are comprised of a Crisis Intervention Trained (CIT) peace officer and a licensed professional clinician (LPC) who ride together and respond to mental health disturbances. Using the skills and education of both, the CIRT units safely de-escalate mental health crises and provide the most informed possible disposition to these calls. CIRT units are also called as support for special threat situations as a resource for the SWAT commander. In addition to their knowledge about mental illness and counseling experience, the clinicians have direct access to consumer's medical data in the Harris Center and Harris County Hospital District systems. This information is extremely beneficial when responding to consumers in crisis as they have knowledge of the consumer's diagnoses, mental health history, medications, and hospitalizations. Currently, HPD has twelve (12) CIRT units allocated as part of the Mental Health Division. Recently, five additional teams were added so CIRT teams can respond to more mental health-related calls, placing these specialized teams into situations where they are best suited to de-escalate and provide critical mental health resources.

**Clinician-Officer Remote Evaluation Program (CORE).** CORE is a telehealth strategy for responding to mental health crisis calls using a tablet and a HIPAA-approved technology platform to connect a law enforcement first responder with a mental health clinician in the community at the time of the 911 dispatch. CORE connects six (6) licensed professional clinicians and a team leader to persons whose mental health crises have brought them in contact with HPD officers. The clinicians can assist the officer in making a quick, accurate mental health assessment. The clinicians can also access the person's hospitalization history and connect the person with needed resources.

- **Crime Victim Recovery & Restoration**

**Continued expansion of HPD's Victim Services Division (VSD).** The Houston Police Department has one of the largest victim services divisions in the nation. The overall goal of the division is to support crime victims to reduce the likelihood of future victimization so crime victims can be restored and begin to feel safe where they live, work, and play. Designed to provide restorative justice through relational policing, VSD offers traditional crime victims assistance and partners with various social and legal services organizations to provide long term victim restoration.

## **Community Collaboration & Engagement**

- **Proactive Community Initiatives to Curb Gun Violence**

**CURE Violence.** The Cure Violence model trains and deploys outreach workers and violence interrupters to mitigate conflict on the street before it turns violent. These credible messengers are trusted members of their communities and use their street credibility to model and teach more effective ways to communicate and resolve conflict. CURE Violence is a three-pronged violence prevention strategy designed to 1) detect and interrupt planned violent activity 2) acknowledge behavioral changes of high-risk individuals and 3) acknowledge changing community norms. Credible messengers will be hired and trained on mediation best practices as they work to curb retaliation and de-escalate violence in communities with strong social tensions. **The City proposes to allocate \$2.5 million for the implementation of the CURE Violence program in targeted communities.**

**The Credible Messenger Mentoring (CMM) program.** This mentoring program was developed to mentor and train individuals who have been touched by the criminal justice system, so they can emerge as leaders and be equipped with the tools and resources to positively influence outcomes related to the safety and wellness of their respective communities. Designed to break generational cycles and alter adversarial life circumstances, CMM aims to serve 150 youth over a two-year period. CMM staff will mentor, guide, and train at-risk youth so they can be productive members of society without further involvement in the criminal justice system. **The City has already allocated \$500,000 for the implementation of the Credible Messengers Mentoring program in targeted Houston communities.**



**The Community Re-entry Network Program (CRNP).** CRNP is designed to help formerly incarcerated individuals reintegrate into the community by providing access to workforce development tools, mental and behavioral health resources, housing, and other basic needs. To date, The Houston Health Department's (HHD) reentry program successfully reduced recidivism to 4.2% as compared to the state recidivism rate of 21.4%. To expand the program's footprint, HHD will collaborate with Harris County to implement these interventions and partner with community-based organizations to support program expansion. **The City will invest \$1 million to increase the number of program participants from 500 to 750.**

- **Crime Prevention & Public Safety Awareness Campaigns**

The Houston Police Department, Office of Community Affairs will partner with City departments and external stakeholders to launch robust media campaigns to educate the community about crime trends and protective measures. Through the utilization of HPD's website, social media platforms, and positive interactions between law enforcement and the community, these campaigns will keep Houstonians informed and facilitate the public's access to key information throughout the year, allowing Houston residents to feel safe where they live work, and play.

- **Crime Stoppers**

Currently, business leaders and Crime Stoppers of Houston created a partnership that offers a cash reward payment up to \$5,000 for anonymous information leading to the charging and/or arrest of any felony suspect. To further incentivize the reporting of violent felony suspects, the City of Houston will partner with local business leaders to increase rewards for gun-related information leading to the charging and/or arrest of any felony suspect for a period of ninety (90) days. The City of Houston will also partner with Crime Stoppers to:

- Design a public safety campaign to educate the community on how to utilize the Crime Stoppers Tip Line and why it keeps communities safe;
- Produce a public service announcement or digital media series with Mayor, Crime Stoppers, and victim families to demonstrate that Houston will not tolerate being a safe-haven for criminals;

- Develop and monthly insert a Crime Stoppers pamphlet in City of Houston water bills. This insert will highlight crime trends and offer prevention tips so people can be safe in their communities;
- Send monthly talking points to city universities, pastors, city council members, and law enforcement agencies regarding crime topics, trends, solutions and key prevention take-aways every month;
- Launch a city-wide billboard campaign with co-branded boards focused on tip line education and/or crime prevention messaging as needed; and
- Bolster the “Help Keep Our City Safe” campaign by encourage residents to anonymously report tips via the Crime Stoppers mobile application.

- **Faith-Based Interactions and Town Hall Discussions**

The City will work with faith-based leaders to help address the symptoms of violence and establish trust between police and the community. Faith-based leaders are instrumental in fostering an environment of peace and understanding. As a City, we must collectively condemn hate and open the lines of communication to facilitate communication and understanding so we can become a stronger and safer Houston.

## Youth Outreach Programs

- **Hire Houston Youth (HHY)**

Since 2016, HPD has collaborated with HHY to hire youth between the ages of 16 and 24 to work in various assignments within the many divisions in HPD. Students have the opportunity to explore career options, experience and acquire training and skills needed for a successful path to higher education and future careers. **Added emphasis will be given to this initiative to promote more job opportunities in the range of 12,000 – 15,000 jobs this summer.**

- **Gang Prevention Outreach Program (G.P.O.P.)**

G.P.O.P. provides gang prevention and intervention programs for middle school students and presenting gang education and awareness to communities in the City of Houston. The goal is to prevent youth crime, violence and gang involvement while developing a positive relationship between youth, their families and law enforcement.

- **Greater Houston Police Activities League (GHPAL)**

GHPAL's mission is "to reduce juvenile crime and violence through "Relational Policing" which includes building trusting relationships between youth, law enforcement and the community." GHPAL members are between the ages of 8 and 18. The program includes mentorship (one-to-one or groups), athletic, enrichment, civic/service, recreational and educational opportunities throughout the City of Houston. GHPAL also works with a number of community partners and school districts to achieve its mission.

- **Explorers**

The Explorers Program focuses on educational training for youth on the purposes, mission and objectives of law enforcement. Youth between the ages of 14 and 20 are able to participate. Participants will experience career orientation, leadership, and community service opportunities that challenge them to become good citizens of our city and country.

- **Youth Police Advisory Council (YPAC)**

Established in 1997, the goal is to provide youth a forum to discuss events affecting their lives and community by having conversations with leaders from HPD and within the City of Houston. This level of interactions promotes trust and understanding between HPD and the youth.

- **Boys and Girls Club (BGC)**

Since 2007, in partnership with BGC in their afterschool program, HPD provides social, emotional and academic support through a mentorship program for youth between the ages of 7 and 17. Officers engage in one-to-one and small group mentoring sessions with the youth at the BGC locations throughout the city.

- **Teen and Police Academy Service Academy (TAPS)**

TAPS connects at risk youth and law enforcement officers in order to exchange ideas and learn from each other. This program combines the most valuable tenets of other successful programs such as the Citizens Police Academy, Explorers, and other community based initiatives to promote positive relationships between law enforcement and youth who are the most negatively impacted by violent crime.

## Conclusion

We must come together as Houstonians to engage in the fight against violent crime and continue our legacy as one of the safest major cities in America. No one can escape accountability.

This plan represents a holistic approach to combatting violent crime on the streets while being responsive to the needs of victims and building healthier communities in the process. Law enforcement efforts alone will not sufficiently address the symptoms of crime. We are faced with a public health crisis, and it will require all of us, working together to overcome it.

The Turner Administration is committed to collaborating with community stakeholders to implement comprehensive public safety strategies in our fight to reduce violent crime.

This is a CAN DO CITY!

Together, we will emerge as One Safe Houston!

## Appendix A - Project Cost Breakdown

| One Safe Houston – Project Cost Breakdown           |                         |
|-----------------------------------------------------|-------------------------|
|                                                     | Additional City Funding |
| <b>VIOLENCE REDUCTION &amp; CRIME PREVENTION</b>    |                         |
| Patrol Enhancement                                  | \$5,739,880.00          |
| Additional Parks Department Rangers                 | \$1,915,200.00          |
| Illegal Firearms – Gun Buyback Initiative           | \$1,000,000.00          |
| Houston Forensic Science Center Backlog Funding     | \$1,500,000.00          |
| <b>CRISIS INTERVENTION, RESPONSE &amp; RECOVERY</b> |                         |
| CURE Violence Program                               | \$2,500,000.00          |
| Community Re-Entry Network Program                  | \$1,000,000.00          |
| Domestic Violence                                   | \$9,608,627.18          |
| Mental Health Crisis Intervention                   | \$21,384,178.00         |
| <b>Total</b>                                        | <b>\$44,647,885.18</b>  |





# Houston Police Department

## Chief of Police Troy Finner

May 3, 2023

# First Quarter 2023



One Safe Houston



Recruitment & Retention



Rodeo & Final Four Events

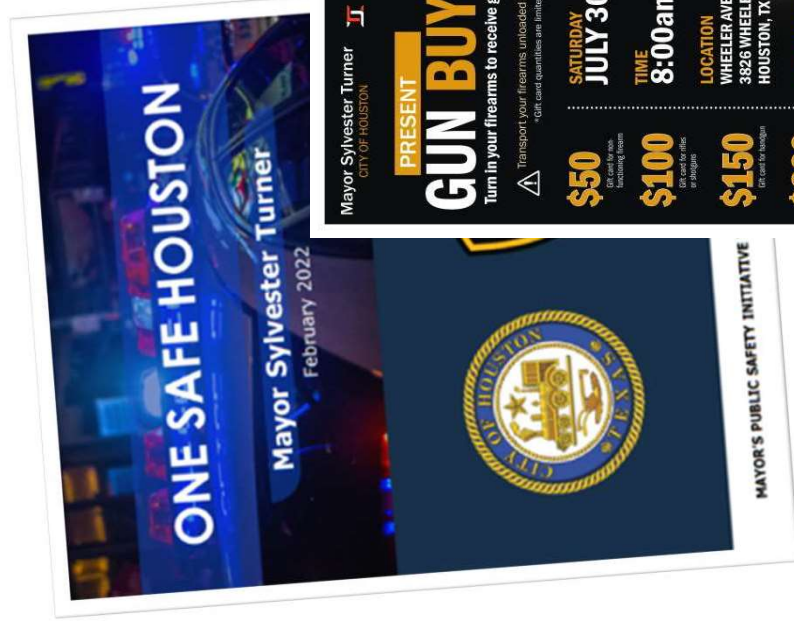




# ONE SAFE HOUSTON

One Safe Houston is a **robust crime reduction initiative**.

- ☐ Behavioral Health Programs
- ☐ Domestic and Sexual Abuse Responses
- ☐ Gun Buyback Initiatives
- ☐ Overtime (125 Program)
- ☐ Technology Investments (ALPRs, Gunshot Detection, Video Programs)
- ☐ Nuisance Locations
- ☐ Regular Media Updates and Council Briefings



Mayor Sylvester Turner  
CITY OF HOUSTON

Commissioner Rodney Ellis  
HARRIS COUNTY PCT 1

**PRESENT**

## GUN BUYBACK

Turn in your firearms to receive gift cards. No questions asked!

Transport your firearms unloaded and in the trunk of your vehicle.  
\*Gift card quantities are limited and subject to availability.

**\$50**  
Gift card for 100 rounds of ammunition or 100 rounds of ammunition

**\$100**  
Gift card for 200 rounds of ammunition or 200 rounds of ammunition

**\$150**  
Gift card for 300 rounds of ammunition or 300 rounds of ammunition

**\$200**  
Gift card for 400 rounds of ammunition or 400 rounds of ammunition

**SATURDAY  
JULY 30, 2022**

**TIME  
8:00am - noon**

**LOCATION  
WHEELER AVE. BAPTIST CHURCH  
3826 WHEELER AVENUE  
HOUSTON, TX 77004**

**QUESTIONS?  
contact: (832) 393-6772 or  
coh\_policing\_inform@houston.tx.gov**

<https://www.houstontx.gov/onesafehouston>

# ONE SAFE HOUSTON



Because of the hard work of our police department and the support of our Mayor and City Council, HPD **continues to report reductions** in every category of violent crime in 2023.

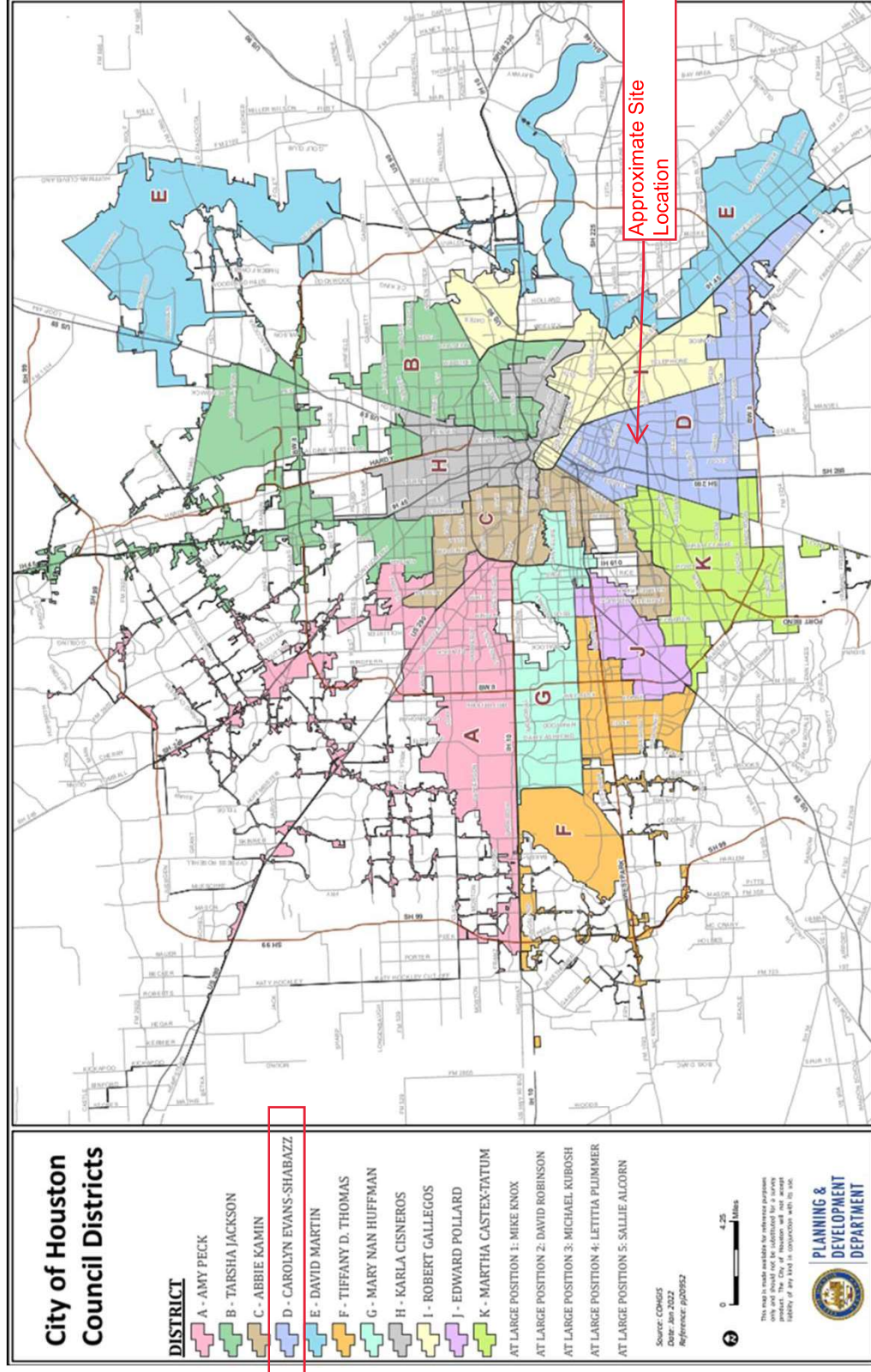
# Year to Date Citywide Crime Comparison

| NIBRS Citywide Crime Comparison |               |               |               |             |
|---------------------------------|---------------|---------------|---------------|-------------|
| Offense Type                    | 2022          | 2023          | Change        | % Change    |
| Murder                          | 152           | 109           | -43           | -28%        |
| Rape                            | 391           | 369           | -22           | -6%         |
| Robbery                         | 2,351         | 2,114         | -237          | -10%        |
| Aggravated Assault              | 5,869         | 5,168         | -701          | -12%        |
| Kidnapping                      | 106           | 86            | -20           | -19%        |
| Human Trafficking               | 26            | 20            | -6            | -23%        |
| <b>Violent Crime</b>            | <b>8,895</b>  | <b>7,866</b>  | <b>-1,029</b> | <b>-12%</b> |
|                                 |               |               |               |             |
| Auto Theft                      | 5,395         | 6,176         | 781           | 14%         |
| Burglary                        | 4,437         | 4,507         | 70            | 2%          |
| Theft                           | 24,982        | 22,519        | -2,463        | -10%        |
| <b>Non-Violent Crime</b>        | <b>34,814</b> | <b>33,202</b> | <b>-1,612</b> | <b>-5%</b>  |
|                                 |               |               |               |             |
| <b>Grand Total</b>              | <b>43,709</b> | <b>41,068</b> | <b>-2,641</b> | <b>-6%</b>  |

Preliminary violent crime totals for April 2023 are trending 12% below last year.



# First Quarter 2023 Crime by Council District



# District D

## Council Member Evans-Shabazz

| Offense Type       | 2022  | 2023  | Change | % Change |
|--------------------|-------|-------|--------|----------|
| Murder             | 15    | 12    | -3     | -20%     |
| Rape               | 41    | 37    | -4     | -10%     |
| Robbery            | 205   | 193   | -12    | -6%      |
| Aggravated Assault | 678   | 501   | -177   | -26%     |
| Kidnapping         | 5     | 3     | -2     | -40%     |
| Human Trafficking  | 2     | 1     | -1     | 0%       |
| Violent Crime      | 946   | 747   | -199   | -21%     |
| Auto Theft         | 329   | 399   | 70     | 21%      |
| Burglary           | 372   | 372   | 0      | 0%       |
| Theft              | 1,638 | 1,273 | -365   | -22%     |
| Non-Violent Crime  | 2,339 | 2,044 | -295   | -13%     |
| Grand Total        | 3,285 | 2,791 | -494   | -15%     |

Violent crime is DOWN 21% in 2023.

# ONE SAFE HOUSTON

## VIOLENT AND OVERALL CRIME DECREASING IN HOUSTON



In a positive crime summary report to Houston City Councilmembers Wednesday, August 31, 2022, Houston Police Chief Troy Finner shared that **violent crime in the City of Houston is down by 10% and overall crime is down 5% compared to the same time period one year ago.**

The city's murder rate, which showed an increase of more than 70% earlier this year, is **now down 1% compared to this time last year.** Unofficially, the city has recorded 300 murders in the first eight months of this year compared to 304 in the first eight months of 2021.

**A second major violent crime category of robbery is also down 7%.** "It's important that we get the numbers and facts right when we look at crime in our city so leaders around our city can have the right information," said Chief Finner.

Following the presentation, Chief Finner added, "We want our citizens to know that the men and women of HPD, our civilian staff, as well as our community, are all collectively fighting crime and making a positive difference."



On March 1, 2022, Mayor Sylvester Turner joins the Houston Police Department at the 38th Annual March on Crime news conference.

Click [here](#) to view news conference.

The Chief went on to thank Mayor Sylvester Turner and Houston City Council for their support. Chief Finner specifically highlighted the **Mayor's "One Safe Houston" program, which includes the overtime funding of 125 additional officers per day.**

The full presentation by Chief Finner and HPD Assistant Chief Milton Martin to the City Council can be viewed on the above YouTube video.

The Chief's PowerPoint presentation, including year-to-date crime numbers in each City Council District, is available [here](#).

On May 13, 2022, Mayor Turner and Police Chief Troy Finner met with President Joe Biden discussing his One Safe Houston initiative in combating violent crime in Houston.

<https://www.fox26houston.com/news/mayor-turner-chief-finner-meet-with-president-biden-to-discuss-increased-crime-in-houston>

**INTERLOCAL AGREEMENT FOR LAW ENFORCEMENT SERVICES  
BETWEEN HARRIS COUNTY AND  
GREATER SOUTHEAST MANAGEMENT DISTRICT**

THIS AGREEMENT is made and entered into by and between **HARRIS COUNTY, TEXAS** hereinafter referred to as the "County," acting by and through its governing body, the Harris County Commissioners Court, and the **GREATER SOUTHEAST MANAGEMENT DISTRICT** (the "District") acting by and through its governing body.

**RECITALS:**

This Agreement is made pursuant to chapter 791 of the Texas Government Code, which authorizes contracts between counties and local governments for the performance of governmental functions and services; and

The District desires to obtain the services of the Harris County Constable Precinct 7 (the "Constable") to provide law enforcement services within District's geographical area as further defined in Exhibit "A".

**NOW THEREFORE**, the County and the District, in consideration of the mutual covenants and agreements herein contained, do mutually agree as follows:

**TERMS:**

**I.  
TERM**

1.1 The services to be performed under this Agreement shall begin on October 1, 2024, and end on September 30, 2025. This Agreement can be terminated sooner in accordance with the provisions of Section IV.

**II.  
SERVICES**

2.1 The County agrees to authorize the Constable to provide 4 officer(s) to devote eighty percent (80%) of their working time to provide law enforcement services related to the District's geographical area (the "area"), as further defined in Exhibit "A", attached hereto and made a part hereof. "Law enforcement services" include, but are not limited to, patrolling, preparing reports, appearing in court, investigating crimes, arresting persons, and transporting suspects.

2.2 As used herein, the phrase "working time" is defined as follows: the usual or normal hours that the Constable's officers are required to work in any calendar month, and does not include any extra or overtime work. The consideration for the law enforcement services provided herein includes a share of the costs to the County for such times when officers are not available. Vacation and sick leave are earned through County

service, and funeral leave is a benefit available to County employees. Therefore, "working time" shall not include vacation, sick leave, funeral leave or other county-benefit leave, and it is not anticipated that the Constable will authorize substitute officers to work within the area when the regularly assigned officers are not available.

2.3 The Constable shall retain control and supervision of the officers performing services under this agreement to the same extent as he does other officers. The District understands and agrees that this Agreement is not intended, nor shall it be construed, to obligate the Constable to assign officers to devote any portion of their working time to the area, including but not limited to circumstances like officer funerals and natural disasters.

2.4 As the Constable retains control and supervision of the officers and services, the District may not, based on late payment or non-payment by one of its members to the District of funds for District operations, or the law enforcement services of the Constable, limit or deny access of such members to the services of the Constable. All members shall be provided the same telephone numbers and electronic access means to contact the Constable.

### III. CONSIDERATION FOR SERVICES

3.1 The District agrees to pay the County the sum of \$397,120.00 for 4 officer(s) for a total sum of THREE HUNDRED NINETY SEVEN THOUSAND, ONE HUNDRED TWENTY AND NO/100 DOLLARS (\$397,120.00) to be used by the County for the purpose of paying eighty percent (80%) of the full-time equivalent cost to the County for supplying the law enforcement services, including salaries, benefits, vacation, sick leave, and any additional expenses the County may incur in providing the services under this Agreement. Each party paying for the performance of governmental functions or services must make those payments from current revenues available to the paying party.

The District agrees to make payments on the total sum in installments, which are due and payable, without demand, on the following dates in the amounts set forth next to the dates:

|                    |             |
|--------------------|-------------|
| September 20, 2024 | \$33,093.00 |
| October 20, 2024   | \$33,093.00 |
| November 20, 2024  | \$33,093.00 |
| December 20, 2024  | \$33,093.00 |
| January 20, 2025   | \$33,093.00 |
| February 20, 2025  | \$33,097.00 |
| March 20, 2025     | \$33,093.00 |
| April 20, 2025     | \$33,093.00 |
| May 20, 2025       | \$33,093.00 |
| June 20, 2025      | \$33,093.00 |
| July 20, 2025      | \$33,093.00 |
| August 20, 2025    | \$33,093.00 |



The monthly installments are due and payable before 10:00 a.m. at the office of the County Treasurer, Dept. 101, P.O. Box 4354, Houston, TX 77210-4354. If the County provides the option, payment may be made by same time and date by electronic means to an account designated by the County.

Regarding the first payment due on September 20, 2024, the first payment is due on the latter of September 20, 2024 or five (5) days after the District receives a fully executed copy of this Agreement from the County.

#### IV. DEFAULT AND TERMINATION

4.1 The District understands and agrees that if the County does not receive the monthly payments within thirty (30) days of the date due, the County is authorized to terminate this Agreement without further notice. The County's failure to make demand for payments due is not a waiver of the District's obligation to make timely payment.

4.2 If the District defaults in the payment of any obligation hereunder, the District is liable to the County for an interest assessment of one percent (1%) on the unpaid amount. Interest shall thereafter compound monthly at one percent (1%) on unpaid amounts and interest assessments from the date of default until paid. This interest is in addition to any monies due for law enforcement services rendered hereunder. Interest on all past due amounts shall not exceed the maximum amount of nonusurious interest that may be contracted for, taken, charged, or received under law. Any interest in excess of that maximum amount shall be refunded. The District is also liable for attorney's fees and costs should the matter have to go to litigation for collection.

4.3 If the District is dissatisfied in any way with the performance of the County, the Constable or the officers under this Agreement, the District's sole remedy is termination under Section 4.4.

4.4 Either party may terminate this Agreement prior to the expiration of the term set forth in this Agreement, with or without cause, upon thirty (30) days prior written notice to the other party. The County will submit an invoice to the District showing the amounts due for the month in which termination occurs. The District agrees to pay the final invoice within ten (10) days of receipt.

4.5 If this Agreement is terminated at any time other than at the end of a contract month, the monthly installment or payment for such contract month will be prorated, less any unpaid amounts and interest under Paragraph 4.2.

4.6 In the event the Constable informs Commissioners Court and the District in writing that due to position vacancy or elimination occurring on or after October 1, 2024, the Constable cannot or will not provide 4 officer(s) to devote eighty percent (80%) of their working time to provide law enforcement services related to the District's geographical

area, and provided that the District has prepaid its sum and further provided that such notice from the Constable identifies that such vacancy or elimination was of a position that served or facilitated service to the District, the District shall receive a refund equal to the number of days between the date of the Constable's notice and a subsequent meeting of Commissioners Court at which Commissioners Court amends or terminates the Agreement.

V.  
NOTICE

5.1 Any notice required to be given under the provisions of this Agreement shall be in writing and shall be duly served when it shall have been deposited, enclosed in a wrapper with the proper postage prepaid thereon, and duly registered or certified, return receipt requested, in a United States Post Office, addressed to the parties at the following addresses:

To the County: Harris County  
Harris County Administration Building  
1001 Preston, Suite 610  
Houston, Texas 77002  
Attention: Clerk, Commissioners Court

with a copy to: Constable May Walker  
Harris County Constable  
5290 Griggs Road  
Houston, Texas 77021

To the District: Greater Southeast Management District  
5445 Alameda Rd., Suite 503  
Houston, Texas 77004  
Attention: Brian Smith, President

5.2 Either party may designate a different address by giving the other party ten days' written notice.

VI.  
MERGER

6.1 The parties agree that this Agreement contains all of the terms and conditions of the understanding of the parties relating to the subject matter hereof. All prior negotiations, discussions, correspondence and preliminary understandings between the parties and others relating hereto are superseded by this Agreement.

VII.  
MISCELLANEOUS

7.1 This instrument contains the entire Agreement between the parties relating to the rights granted and the obligations assumed. Any oral or written representations or modifications concerning this instrument shall be of no force and effect excepting a subsequent modification in writing signed by both parties.

7.2 Unless otherwise consented to and approved by Commissioners Court, agreement modifications that increase funding, personnel positions or geographical area can only be approved on a quarterly basis, and the effective date must coincide with the beginning of a pay period. Agreement modifications that decrease funding, personnel positions or geographical area may be approved at a regularly scheduled meeting of Commissioners Court, and the effective date must coincide with the end of a pay period, unless otherwise agreed to by the parties.

7.3 This Agreement may be executed in multiple counterparts, each having equal force and effect of an original.

7.4 This Agreement is not in effect until it has been signed by the District and it has received the approval by the Harris County Commissioners Court and the Constable.

APPROVED AS TO FORM:

CHRISTIAN D. MENESEE  
County Attorney

By *Kevin G. Markowski*  
Kevin G. Markowski  
Assistant County Attorney  
C.A. File No. 24GEN1244

HARRIS COUNTY

By *Lina Hidalgo*  
LINA HIDALGO  
County Judge

Date Signed: September 19, 2024

APPROVED:

*May Walker*  
MAY WALKER  
Harris County Constable Precinct 7

ATTEST:

GREATER SOUTHEAST MANAGEMENT  
DISTRICT  
(District)

By *Jayice N. Sibby-Red*  
Name: *Jayice N. Sibby-Red*  
Secretary

By *B. [Signature]*  
Title: Chairman

Date Signed: 14 AUG. 24

APPROVED AS TO FORM:

By \_\_\_\_\_  
Attorney

## METRO Police Department (MPD)

**Non-emergency:** 713-224-COPS or #MPD on your smartphone

**Emergency:** Call 911

**Your safety is our No. 1 priority.** MPD officers are licensed by the Texas Commission on Law Enforcement. Every day, they patrol area streets, roadways and METRO facilities. Fare inspectors along METRORail and METRORapid lines act as an extra set of eyes and ears, making sure you feel safe. They also provide customer service by helping with fare-related issues, trip planning questions and more.





**View Photos & Learn About  
Our Safety Features**

## **Crime-Fighting Technology**

We support MPD with investments in technology. This includes:

- **Body cameras** on all sergeants and officers, automatically activated when a weapon is drawn
- **Video Surveillance** of all buses, trains, rail station platforms, Park & Ride lots and transit centers
- **Security monitoring system** on select buses, with video screen mounted directly behind area where operator sits,

- **Emergency call button** at METRORail stations, METRORapid stations and Park & Ride lots

We also make it easy for you to reach MPD through the **MPD Connect App** for your smartphone. Use it to:

- Call METRO Police
- Submit a Report
- Provide feedback
- See service alerts
- Get motorist assistance

### **If You See Something, Say Something.**

---

Download the MPD Connect App for free from Google Play (for Android phones) or the App Store (for Apple iOS).



# Crime Statistics

---

“Major crime” may not mean physical injury. For instance, robbery or “theft from persons” (like having a smartphone swiped) is considered a major crime. Based on data below, over its past five fiscal years, METRO averaged **approximately one major crime for every 133,155 rides total** across the services listed below.

Oct. 2022-Sept. 2023  
67 million  
460  
1 per 144,487 rides

Oct. 2021-Sept. 2022  
55 million  
607  
1 per 90,610 rides

Oct. 2020-Sept. 2021  
43 million  
374  
1 per 114,973 rides

Oct. 2019-Sept. 2020  
62 million  
478  
1 per 129,707 rides



[See More Questions](#)



[Subscribe to METRO e-newsletter](#)



[Join METRO Feedback Loop panel](#)



[Learn about METRO careers](#)

**1900 Main St.  
Houston, Texas 77002**

**713-635-4000  
713-635-6993 (TTY)**

**[Other Contact Numbers](#)**



## About

[Who We Are](#)  
[Board Meetings](#)  
[Business to Business](#)  
[METRONext / Projects](#)  
[Records & Reports](#)  
[News & Media](#)  
[Careers](#)  
[Questions & Answers](#)

## Riding METRO

[Transit Services](#)

## Fares

[All About Fares](#)

Non-em  
Emerg  
  
Your sa  
Comm  
roadwa  
METRO  
you fee  
related

Cri  
Tec

We supp

• Body cameras on all sergeants and officers, automatically activated when a

## Your Safety is Our No. 1 Priority



1 / 22

METRO has its own police department – MPD – with officers licensed by the Texas Commission on Law Enforcement. They provide security, pedestrian and traffic control, and are integrated into citywide emergency management. You'll see MPD officers on segways, in patrol units and riding the trains.

Every day, officers patrol area streets, roadways and METRO facilities.

Plus, we have specialized units, including uniformed and plain-clothes officers on the system (so you never know who may be sitting next to you) and a K-9 unit which sniffs out explosives and illegal drugs.

Non-em  
Emerg  
  
Your sa  
Comm  
roadwa  
METRO  
you fee  
related

Cri  
Tec

We supp

• Body cameras on all sergeants and officers, automatically activated when a

## Your Safety is Our No. 1 Priority



2 / 22

Pictured is Houston Police Department Chief Troy Finner.

The METRO Police Department has partnerships with other law enforcement agencies, including the Houston Police Department. Our partners are a critical resource. In fact, any officer from any of our partner law enforcement agencies can ride the system for free, whether they're in or out of uniform.

Plus, we share information across agencies on an ongoing basis, including monthly crime data, so that we can be strategic in our deployment.

Non-em  
Emerg  
  
Your sa  
Comm  
roadwa  
METRO  
you fee  
related

Cri  
Tec

We supp

• Body cameras on all sergeants and officers, automatically activated when a

## Your Safety is Our No. 1 Priority



3 / 22

We understand everything from gun violence to people living with homelessness are social ills we're all obligated to address, and METRO is doing its part.

It's the reason MPD started the C.A.R.E. unit.

Uniformed and non-uniformed team members are pictured here.

C.A.R.E. stands for Crisis, Assessment, Response and Engagement. It's an outreach team with the police department to help people in crisis living on the streets or using public transit as shelter.

MPD also has an officer assigned to the Houston Police Department's Homeless Outreach team.



## Your Safety is Our No. 1 Priority

4 / 22



METRO has invested millions in technology tools to ensure passengers have access to an officer immediately, if need be.

This includes the **MPD Connect App** which allows you to quickly call METRO Police if you witness suspicious activity or need to report an incident on the METRO system.

If you'd rather not call, you can use the app to provide feedback through an online form available in multiple languages.

## Your Safety is Our No. 1 Priority

5 / 22



You can use any METRO vehicle as a temporary **safe haven** if you're in need of help, even if you're not a paying customer.

We conduct video surveillance inside transit vehicles, on METRORail and METRORapid station platforms, and at METRO facilities.

Here's a security camera inside a METRO local bus.

Questions or Comments? [Let Us Know!](#)

Customer Service: [713-635-4000](tel:713-635-4000) (call or text)

Connect With Us [f](#) [X](#) [v](#) [i](#) [in](#) [📱](#)



[Riding METRO](#)

[Fares](#)

[Alerts](#)

[About](#)

[Search](#)

[Buy / Reload](#)

On this page, you can get answers to common questions about riding METRO, all in one place.

[Transit Services](#)

[Accessing METRO](#)

[Safety & Security](#)

[Your Safety](#)

[METRO Police](#)

[About MPD](#)

[Contacting MPD](#)

[Feedback / Complaints](#)

[Other](#)

[Apps for your Phone](#)

[Rider Rewards](#)

## Safety & Security

### METRO Police

#### About MPD

##### What does the METRO Police Department do?

The METRO Police Department (MPD) is a full-time, full-service police agency of sworn Texas Peace Officers and civilian staff members. They patrol area streets, roadways and METRO facilities on foot and by using police cars, motorcycles, bicycles and segways. MPD plays a large role in special events and emergency response situations. Plus, the MPD canine force sniffs out explosives. Behind the scenes, MPD's investigative unit helps solve crimes and make arrests, aided by surveillance cameras on buses, trains, Park & Ride lots and transit centers.

[Riding METRO](#)[Fares](#)[Alerts](#)[About](#)[Search](#)[Buy / Reload](#)[Accessing METRO](#)[Safety & Security](#)[Your Safety](#)[METRO Police](#)[About MPD](#)[Contacting MPD](#)[Feedback / Complaints](#)[Other](#)[Apps for your Phone](#)[Rider Rewards](#)

## METRO Police

### About MPD

[What does the METRO Police Department do?](#)[Does MPD work with other law enforcement agencies?](#)

Yes. MPD maintains a cooperative working relationship with all law enforcement agencies within the METRO service area to fight crime and solve cases.

It's also partnered with the U.S. Department of Homeland Security to alert the community about potential threats and what to do in response.

MPD also participates in:

- Federal Bureau of Investigation (FBI) Joint Terrorism Task Force
- Houston Police Department Regional Auto Theft Task Force
- Houston Police Homeless Outreach Unit
- Houston Police Fusion Center
- Crime Stoppers of Houston

[Riding METRO](#)[Fares](#)[Alerts](#)[About](#)[Search](#)[Buy / Reload](#)[Transit Services](#)[Accessing METRO](#)[Safety & Security](#)[Your Safety](#)[METRO Police](#)[About MPD](#)[Contacting MPD](#)[Feedback / Complaints](#)[Other](#)[Apps for your Phone](#)[Rider Rewards](#)

## Safety & Security

### METRO Police

#### About MPD

[What does the METRO Police Department do?](#)[Does MPD work with other law enforcement agencies?](#)[Do MPD officers have the same authority as Houston Police Department officers?](#)

Yes, MPD officers are licensed by the Texas Commission on Law Enforcement. They have the same law enforcement authority as other licensed peace officers in the State of Texas, including Houston Police Department officers.

[Riding METRO](#)[Fares](#)[Alerts](#)[About](#)[Search](#)[Buy / Reload](#)[METRO Police](#)[About MPD](#)[Contacting MPD](#)[Feedback / Complaints](#)[Other](#)[Apps for your Phone](#)[Rider Rewards](#)[What does the METRO Police Department do?](#)[Does MPD work with other law enforcement agencies?](#)[Do MPD officers have the same authority as Houston Police Department officers?](#)[What types of crime does the MPD investigate?](#)[What is MPD's jurisdiction?](#)

It's defined as any part of the county in which the one cent METRO sales tax is collected. This area spans more than approximately 1,300 square miles, which includes most of Harris County and portions of Montgomery, Fort Bend and Waller Counties. The METRO service area crosses several political jurisdictions and METRO Police shares jurisdiction with those police agencies. However, MPD is the primary agency whenever an incident occurs on METRO property. MPD also has primary jurisdiction of the High Occupancy Vehicle (HOV) / High Occupancy Toll (HOT) lane network, along with other locations where transit-related incidents occur.





## CONSTABLE JAMES “SMOKIE” PHILLIPS

August 21, 2025

Teresa Morales  
Director of Multifamily Bonds and Administrator of 4% Housing Tax Credits  
Texas Department of Housing and Community Affairs  
221 East 11th Street  
Austin, Texas 78701

**RE: Bernicia Place Support**

Dear Ms. Morales,

The Harris County Constable Precinct 7 Office was advised that the Harris County Housing Authority will be applying to the Texas Department of Housing and Community Affairs (TDHCA) for the proposed elderly development, Bernicia Place, that will be located within Precinct Seven (7) and Greater Southeast Management District boundaries. As the elected Harris County Constable for Precinct 7, I am writing to voice my support for the proposed development and to provide information on the current mitigation efforts taking place in the Harris County Constable Precinct Seven (7) jurisdiction.

In 2024, Harris County entered into an agreement with the Greater Southeast Management District (GSMD) to provide law enforcement services from Constable Precinct Seven (7) to the area. As part of the agreed services, four (4) deputies dedicate 80% of their time fighting crime within the GSMD. The services include patrols, crime investigation, and arrests.

Our targeted efforts are centered on proactive crime prevention and fostering community engagement. Precinct has different dedicated divisions to better serve constituents, with divisions dedicated for civil processes, patrol/traffic, public relations, toll road, and warrants. Units to further promote public safety include bicycle, K-9, environmental, domestic violence, and crime victim assistance units. Precinct Seven (7) also creates monthly analysis reports to evaluate the data such as patrol activity, the number and type of security checks, arrests made, and service calls. Through such data we are able to tailor our services to better fit the community's needs.

Senior safety is part of the top priorities for the Precinct, ensuring they are not only protected but also have resources and assistance needed for a high quality of life. As Constable for Precinct Seven (7), I believe that the Development will be a vital resource for the community and that it will promote a high quality of life for the underserved seniors of Houston and Harris County. As a transit-oriented development, Bernicia Place brings an exciting new option to affordable housing. The proximity of public transit is significantly beneficial for seniors, who may be more likely to rely on public transit due to medical reasons or disabilities.

**Protecting with Pride, Serving with Compassion**

Harris County Precinct 7 Constable James “Smokie” Phillips



James.Phillips@cn7.hctx.net



<https://constable7.harriscountytexas.gov>



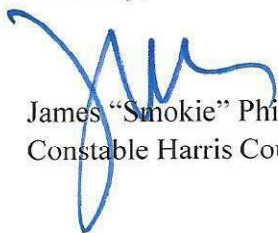
713.643.6118



5290 Griggs Rd, Houston, TX 77021

Thank you for your consideration. Please let me know if you have any further questions or require further documentation. I can be reached at James.Phillips@cn7.hctx.net or (713)643-6618.

Sincerely,



James "Smokie" Phillips,  
Constable Harris County



**Protecting with Pride, Serving with Compassion**

Harris County Precinct 7 Constable James "Smokie" Phillips



James.Phillips@cn7.hctx.net



<https://constable7.harriscountytexas.gov>



713.643.6118



5290 Griggs Rd, Houston, TX 77021

Texas Education Agency  
**2022 Accountability Ratings Overall Summary**  
**PECK EL (101912217) - HOUSTON ISD - HARRIS COUNTY**

**Accountability Rating Summary**

|                                        | Component Score | Scaled Score | Rating   |
|----------------------------------------|-----------------|--------------|----------|
| <b>Overall</b>                         |                 | <b>87</b>    | <b>B</b> |
| <b>Student Achievement</b>             |                 | <b>73</b>    | <b>C</b> |
| STAAR Performance                      | 45              | 73           |          |
| College, Career and Military Readiness |                 |              |          |
| Graduation Rate                        |                 |              |          |
| <b>School Progress</b>                 |                 | <b>88</b>    | <b>B</b> |
| Academic Growth                        | 80              | 88           | B        |
| Relative Performance (Eco Dis: 96.0%)  | 45              | 82           | B        |
| <b>Closing the Gaps</b>                | <b>88</b>       | <b>83</b>    | <b>B</b> |

**Identification of Schools for Improvement**

This campus is NOT identified for comprehensive support and improvement, targeted support and improvement, or additional targeted support.

**Distinction Designations**

**X** ELA/Reading

**X** Mathematics

**✓** Science

Not Eligible **Social Studies**

**X** Comparative Academic Growth

**✓** Postsecondary Readiness

**✓** Comparative Closing the Gaps



Texas Education Agency  
**2022 Accountability Ratings Overall Summary**  
**CULLEN MIDDLE (101912044) - HOUSTON ISD - HARRIS COUNTY**

**Accountability Rating Summary**

|                                        | Component Score | Scaled Score | Rating                             |
|----------------------------------------|-----------------|--------------|------------------------------------|
| <b>Overall</b>                         |                 | <b>70</b>    | <b>C</b>                           |
| <b>Student Achievement</b>             |                 | <b>55</b>    | <b>Not Rated: Senate Bill 1365</b> |
| STAAR Performance                      | 27              | 55           |                                    |
| College, Career and Military Readiness |                 |              |                                    |
| Graduation Rate                        |                 |              |                                    |
| <b>School Progress</b>                 |                 | <b>69</b>    | <b>Not Rated: Senate Bill 1365</b> |
| Academic Growth                        | 65              | 69           | Not Rated: Senate Bill 1365        |
| Relative Performance (Eco Dis: 97.6%)  | 27              | 60           | Not Rated: Senate Bill 1365        |
| <b>Closing the Gaps</b>                | <b>36</b>       | <b>72</b>    | <b>C</b>                           |

\* To align with Senate Bill 1365, a Not Rated label is used when the domain or overall scaled score is less than

**Identification of Schools for Improvement**

This campus is identified for targeted support and improvement.

**Distinction Designations**

- X ELA/Reading**
- X Mathematics**
- X Science**
- X Social Studies**
- X Comparative Academic Growth**
- X Postsecondary Readiness**
- X Comparative Closing the Gaps**

Texas Education Agency  
**2022 Accountability Ratings Overall Summary**  
**YATES H S (101912020) - HOUSTON ISD - HARRIS COUNTY**

### Accountability Rating Summary

|                                        | Component Score | Scaled Score | Rating                             |
|----------------------------------------|-----------------|--------------|------------------------------------|
| <b>Overall</b>                         |                 | <b>67</b>    | <b>Not Rated: Senate Bill 1365</b> |
| <b>Student Achievement</b>             |                 | <b>59</b>    | <b>Not Rated: Senate Bill 1365</b> |
| STAAR Performance                      | 29              | 55           |                                    |
| College, Career and Military Readiness | 33              | 65           |                                    |
| Graduation Rate                        | 79.2            | 55           |                                    |
| <b>School Progress</b>                 |                 | <b>70</b>    | <b>C</b>                           |
| Academic Growth                        | 63              | 70           | C                                  |
| Relative Performance (Eco Dis: 96.4%)  | 31              | 63           | Not Rated: Senate Bill 1365        |
| <b>Closing the Gaps</b>                | <b>13</b>       | <b>61</b>    | <b>Not Rated: Senate Bill 1365</b> |

\* To align with Senate Bill 1365, a Not Rated label is used when the domain or overall scaled score is less than

### Identification of Schools for Improvement

This campus is identified for additional targeted support.

### Distinction Designations

- X ELA/Reading**
- X Mathematics**
- X Science**
- X Social Studies**
- X Comparative Academic Growth**
- X Postsecondary Readiness**
- X Comparative Closing the Gaps**