



TDHCA Governing Board Rules Committee Meeting Transcript* from May 7, 2025

1:00 p.m. Central Time

***Dewitt C. Greer State Highway Building,
Williamson Board Room***

125 E. 11th Street, Austin, TX 78701

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1 **Kenny Marchant (0:00:11):**

2 Okay. Thank you, guys, for being here today. We're going
3 to go ahead and convene the meeting even though our
4 Chairman Velasquez (sic) is somewhere between two semi-
5 trucks trying to get here. And all of you can understand
6 what I'm talking about. So I'll call the roll. Mr.
7 Marchant? I am here. Mr. Vasquez is not here at this
8 time. Mr. Holland?

9

10 **Holland Harper (0:00:40):**

11 Yes, sir.

12

13 **Kenny Marchant (0:00:41):**

14 And we are also joined by Ms. Farias. Thank you for
15 being here. So we do have a quorum. And when Mr. Vasquez
16 gets here, we'll go ahead and swear him in. Bobby, do we
17 go through all of the same formalities? We do this
18 normal meeting.

19

20 **Bobby Wilkinson (0:01:01):**

21 I think we can just get into it and have Cody lay it
22 out.

23

24

25 **Kenny Marchant (0:01:04):**

26 I've been given this to read today before the meeting.
27 Thank you everyone for being here today and would like
28 to provide a friendly reminder about decorum. Anybody
29 bring a baseball bat or, please do not yell out comments
30 from your seat. We want your input and ask you to
31 provide that input from the dais only. At the dais,
32 please identify yourself for the benefit of the court
33 reporter and the audience. Finally, we ask that all
34 comments and interactions between those present be
35 conducted in a constructive and respectful manner.

36

37 Thank you, guys, for being here. And I'm going to
38 recognize, I give you a little bit of a time, kind of
39 the timeline that we plan on going. We plan on going
40 from like 1:00 to 3:00, I mean, 1:00 to 4:00, talking
41 mainly about the upcoming qualifications, and then from
42 4:00 to 5:00 or whenever we'll take miscellaneous from
43 left field comments. And we welcome those. And at this
44 time, I'll recognize Cody Campbell.

45

46 **Cody Campbell (0:02:23):**

47 Thank you. I believe this microphone is on. Cody
48 Campbell.

49

50 **Kenny Marchant (0:02:27):**

51 Do they need to sign in or not?

52

53 **Cody Campbell (0:02:28):**

54 There is a sign-in sheet right here. People only need to
55 sign in once. I assume we'll be hearing from the same
56 people multiple times on several items. Cody Campbell,
57 Director of Multifamily Programs for the Texas
58 Department of Housing and Community Affairs. We are here
59 today to discuss the development on the 2026 QAP and to
60 talk over some proposals that staff intends to make for
61 that QAP. The primary function of today's meeting is for
62 staff to receive input from the board members on items.
63 That way, as we continue to develop...

64

65 **Kenny Marchant (0:03:05):**

66 Excuse me, Cody. Can everybody hear Cody fine? Okay.

67

68 **Cody Campbell (0:03:07):**

69 Okay. Just to make sure that by the time that we're
70 presenting a QAP to the board that it is in line with
71 sort of what you would like to see, we have a couple of
72 items that we've identified specifically for

73 conversation today. My recommendation would be that we
74 take these topics one at a time and that the board here
75 input on them individually rather than having all the
76 input at once. It gets kind of messy when we do that.

77

78 Additionally, there's really only so many ways to say
79 that you either support or do not support a proposal. So
80 I don't know that it's constructive necessarily to
81 discuss every item to exhaustion. And so for the
82 interest of time, it might be better if commenters are
83 time limited and that it is recommended to anybody who
84 wishes to speak that as Mr. Vasquez often says, if you
85 agree with the last person, just get up and say, I
86 agree. And then we'll all know where you're at.

87

88 The timeline for the 2026 QAP is in line with what we've
89 done in the past. In September, we will bring a formal
90 draft of the QAP to the board for approval. It will go
91 out for public comment. We will bring it back in
92 November for final approval, at which point it is sent
93 across the street to the Office of the governor. The
94 governor may approve, approve with modifications, or
95 decline to approve the QAP.

96

97 That's never happened before. Let's hope we don't find
98 out what happens when that occurs. The staff at TDHCA
99 goes above and beyond in the QAP development process.
100 We've already had one roundtable. We are now having this
101 Rules Committee meeting. We will have an informal draft
102 of the QAP out within the next, probably six weeks for
103 public comment. The intention of all of that extra
104 process that we go through is to hopefully smooth out
105 any conflict before the QAP is finalized. And with that,
106 I'm just going to jump into some topics, if it is all
107 right with you, Mr. Marchant.

108

109 **Kenny Marchant (0:04:55):**

110 Yeah. Let me just say this, that we will not be taking
111 any formal votes today, but any members on the panel
112 today, if you have specific preferences about an item,
113 give that input to Cody as well. All input will be taken
114 into consideration for QAP.

115

116 **Cody Campbell (0:05:18):**

117 Great. Thank you, Mr. Marchant, if it's okay with you,
118 I've had a request from an attendee today that we take
119 these topics a little bit out of order. The reason is

120 there's a person here today that would like to speak on
121 one of these items that has...

122

123 **Kenny Marchant (0:05:31):**

124 Without any objection...

125

126 **Cody Campbell (0:05:32):**

127 Sure. Okay. So then we will jump into a proposed change
128 that staff is recommending as it relates to force
129 majeure and extensions of the place in service deadline.
130 Federally, applicants have until two years, the end of
131 the second calendar year following the year that they
132 receive an award to place a development in service,
133 meaning that it is constructed and ready for occupancy.

134

135 In the state of Texas, we have a statutory limitation at
136 the state level that requires that our credits be
137 allocated in July every year. Because of that,
138 applicants lose about seven months of the federally
139 allowable development timeline. Other states deal with
140 this by either allocating credits very early in the year
141 or in some circumstances even allocating one year's
142 credits a year in advance. That way developers have the

143 entire three-year timeline to construct and place in
144 service. We don't have the option to do that.

145

146 As you are aware, we have seen a tremendous increase in
147 the number of force majeure requests that we've gotten
148 over the last couple of years with people needing
149 additional time. What staff is recommending is that we
150 build into the QAP an automatically available six-month
151 extension to compensate for that seven months that we
152 lose by allocating in July.

153

154 The intention of this would be that it would not come to
155 the board unless they need an additional time beyond
156 that six months. We believe that this will save a lot of
157 the board's time and quite frankly, brain damage having
158 to listen to the same requests over and over again. We
159 haven't written a specific policy yet, but if it is in
160 line with something that the committee would like to
161 see, we will certainly do that. And I believe that there
162 are people who would like to comment on this, although I
163 suspect very strongly all the comments will just be in
164 support.

165

166

167 **Kenny Marchant (0:07:16):**

168 Anybody?

169

170 **Holland Harper (0:07:16):**

171 Pretty much as you're saying, give them a six month as

172 the QAP that the staff have recommendations, they can

173 push it as long as it's doing all the right things...

174

175 **Cody Campbell (0:07:22):**

176 That's correct.

177

178 **Holland Harper (0:07:23):**

179 On there, then we'll come back for force majeure request

180 from the board.

181

182 **Cody Campbell (0:07:26):**

183 That's exactly correct. Yes, sir.

184

185 **Kenny Marchant (0:07:29):**

186 Is it a formal request that they get the six months?

187

188 **Cody Campbell (0:07:32):**

189 So again, we haven't written a specific policy yet, but

190 yes, they would need to approach staff and request

191 because there is some paperwork that we have to do for
192 that. So there would have to be a request put in to get
193 that six months.

194

195 **Kenny Marchant (0:07:43):**

196 So, anybody that came to us with a force majeure request
197 after that period would have already been granted a six-
198 month period to remedy whatever issues they had.

199

200 **Cody Campbell (0:07:54):**

201 Either that or from the get-go they would recognize that
202 they definitely need more than six months. And because
203 that would be beyond what staff could approve, we would
204 have to bring that to the board to get approval for it.

205

206 **Kenny Marchant (0:08:03):**

207 Okay.

208

209 **Holland Harper (0:08:08):**

210 All right. That seems reasonable.

211

212 **Cody Campbell (0:08:09):**

213 Great.

214

215 **Kenny Marchant (0:08:13):**

216 Okay.

217

218 **Beau Eccles (0:08:14):**

219 Sorry, just to clarify, we'd also have to make sure that

220 this is something that's federally

221 ~~permissible?~~permissible.

222

223 **Cody Campbell (0:08:19):**

224 Sure.

225

226 **Kenny Marchant (0:08:20):**

227 So, do you want to just take specific comment on that?

228

229 **Cody Campbell (0:08:24):**

230 Sure. You know, again, I think on this item the comments

231 are going to be pretty universally supportive. It's hard

232 for me to imagine that anybody,

233

234 **Kenny Marchant (0:08:31):**

235 Why don't we do it this way? Is there anyone in the

236 audience today that would oppose this proposal for the

237 QAP? I don't see any. So there will be no discussion

238 about this.

239

240 **Cody Campbell (0:08:45):**

241 Great.

242

243 **Kenny Marchant (0:08:48):**

244 Okay. So proceed to last, the next item.

245

246 **Cody Campbell (0:08:49):**

247 Great. Fantastic. All righty. With that, we can jump
248 back to the beginning, which is the first topic in your
249 board materials, which concerns concerted revitalization
250 plans.

251

252 So federal statute requires that we take into
253 consideration that a development might contribute to the
254 concerted revitalization plan of a municipality or a
255 county, and we are required to provide a scoring
256 incentive for those applications.

257

258 A concerted revitalization plan is a plan that is
259 published by a unit of government for the revitalization
260 of a part of town. Obviously, building new housing or
261 rehabilitating existing housing is a good contributor to
262 the revitalization of a part of town. What we have seen,

263 before I get into that, it is important to understand
264 that there are two scoring items in the QAP that kind of
265 work in concert, and that is the opportunity index and
266 the concerted revitalization plans.

267

268 They are each worth seven points. Opportunity index
269 provides points for applications that are building in
270 areas that are considered to be high opportunity, so
271 they have solid incomes, low poverty, and they're close
272 to good community amenities. That's worth seven points.
273 concerted revitalization plan is worth seven points. You
274 can only select one of those, which follows, because if
275 you are in an area that needs revitalization, you
276 definitionally are probably not a high opportunity area.

277

278 The award list over the last couple of years has swung
279 so that we are doing a lot more concerted revitalization
280 plan applications than we used to. Concerted
281 revitalization plans often target areas that are low in
282 income and high in poverty. And so, the consequence of
283 this is that we are seeing more of our applications be
284 awarded in higher opportunity or higher poverty, lower
285 income areas.

286

287 Just to help mitigate that a little bit, staff
288 recommends that in order to be eligible for concerted by
289 the revitalization plan points that the census tract
290 would need to have a poverty rate at 30 percent or
291 lower. This will still allow many census tracts to
292 qualify for these points, but it will prohibit the
293 census tracts that have the highest poverty rates from
294 coming in and being eligible for these points.

295

296 We had originally proposed that this would be a
297 limitation on the income quartile. So we had originally
298 written that conservative revitalization plan points be
299 not available in census tracts that are in the fourth
300 quartile in terms of income for the sub-region. And the
301 industry had some very understandable concerns about
302 that. We talked about it at our roundtable. And so we
303 modified this policy to instead look at the poverty
304 rate. We believe that still meets our goals. And, you
305 know, we believe this is good public policy.

306

307 **Kenny Marchant (0:11:34):**

308 Okay. Is there any public comment on this item? If
309 you'll come to the front row, we'll recognize you. A
310 surprising group.

311

312 **Sarah Anderson (0:11:57):**

313 All right. Didn't know there would be this many. Sarah
314 Anderson of Sanderson Consulting. I have one comment and
315 one question. The first question would be whether or not
316 staff has run an analysis to let us know how many census
317 tracts in the state that takes out of the pool related
318 to. So I don't know what the impact of this is, not
319 knowing how many census tracts have over 30 percent of
320 poverty.

321

322 I also feel like it's really already being addressed.
323 The tiebreaker, the first tiebreaker that's being
324 proposed is that you get cut from the future tiebreakers
325 if you exceed the 30 percent poverty. So I feel like
326 it's a double whammy. I think that we still should be
327 encouraging people to be going to these revitalization
328 areas. But if we have concerns about the poverty, I
329 think that's taken care of by the new tiebreaker
330 already.

331

332 And I don't think we need to completely kill everything
333 that's in those tracts. But if you want to
334 disincentivize, I think you already have put one in

335 there that would, all things being equal, you would
336 always have the higher income deal win. So I think
337 you've already done it. I don't think you need both.
338 Thank you.

339

340 **Kenny Marchant (0:13:14):**

341 So I think if it's all right with you, Cody, we'll just
342 hear all of the comments and then you can address them
343 en masse. Yes, ma'am. Thank you.

344

345 **Lora Myrick (0:13:25):**

346 Better do this before I forget. The Ole Gray mare is not
347 what she used to be. Okay. So I think my comment is also
348 regarding the data and what data analysis staff has
349 done. I actually just took a really quick stab at the
350 last few years and we do have some poverty rates that
351 are over the 30 percent.

352

353 But the one thing I was looking at primarily when I
354 first started this analysis was what is the trend of the
355 census tract? So if you go in and it's a CRP, it's a
356 fourth quartile, it's a X poverty rate. What do the next
357 years look like? What does that census tract look like
358 in the next couple of years?

359

360 So the trend that I started looking at or paying
361 attention to was, yes, there are some census tracts
362 where the poverty rate goes up, but there are many where
363 the poverty rate is going down. Even in the census
364 tracts where the CRPs are located, where the cities want
365 us to go to ~~to~~ help revitalize some of these areas that
366 they have identified as wanting to revitalize.

367

368 So again, very quick, not anything super scientific, but
369 I have 97 awards that I looked at. Twenty-nine of them
370 have census tracts that increased and 68 have some that
371 the poverty rate decreased. So I think we need to look
372 at this a little further and make sure that we are
373 really looking at this and making sure that we're not
374 creating a bigger problem for some of the cities that
375 they want to revitalize some of these areas. So I think
376 that's just what I wanted to bring up.

377

378 **Kenny Marchant (0:15:13):**

379 And your point is that?

380

381

382

383 **Lora Myrick (0:15:15):**

384 Maybe 30 percent is too limiting? Maybe there are some
385 areas that, yes, there were some poverty rates that were
386 above 40 percent. In fact, I've seen some where there
387 were 60.6, 40.9, 53.2, 46.8 and 54.3. But they've also
388 gotten better. There's also something in the QAP that
389 allows that if it goes over a certain poverty rate, you
390 can get a resolution from the city saying we do
391 recognize this, the poverty rate is high, but we want it
392 anyway.

393

394 **Kenny Marchant (0:15:48)**

395 Okay. Thank you. Chair now recognizes Mr. Chairman
396 Vasquez. Thank you for being here. Count him as present.
397 Thank you.

398

399 **Leo Vasquez III (0:16:00):**

400 For the record, my GPS said I was going to arrive at
401 12:24.

402

403 **Kenny Marchant (0:16:06):**

404 I think you were here. You just sat outside.

405

406

407 **Leo Vasquez III (0:16:10):**

408 Sat on I10. Sat, not moving for like 30 minutes.

409

410 **Kenny Marchant (0:16:16):**

411 We're glad you're here. Yes, ma'am.

412

413 **Sidney Beaty (0:16:18):**

414 Hi, everybody. I'm Sidney Beaty. I'm with Texas Housers.

415 And while we appreciate and support staff's proposal to

416 place guardrails on the number of awards in high poverty

417 areas, we do believe that there should be some

418 additional guardrails to confirm that the properties are

419 receiving these points, that they demonstrate an actual

420 connection to the revitalization.

421

422 **Kenny Marchant (0:16:35):**

423 Would you talk a little closer to the microphone?

424

425 **Sidney Beaty (0:16:37):**

426 Yes, of course. Okay. So the federal purpose of this

427 provision is to ensure that the department does not

428 incentivize tax credit properties in qualified census

429 tracts unless the project contributes to revitalization

430 plan for the area. These tracts are by definition low-

431 income high poverty areas. And we support staff setting
432 minimum standards on which low-income high poverty areas
433 can qualify for CRP. But we feel that the CRP section
434 needs a stronger connection to revitalization than was
435 currently described. So we recommend that in order to
436 get maximum points under the CRP, item properties need
437 to be able to document either a commitment for ongoing
438 or future investment in the area beyond the tax credit
439 award doesn't necessarily have to be from the developer,
440 just some commitment that funding will happen and also
441 neighborhood improvements that show that revitalization
442 is already occurring. That's particularly for kind of
443 these older properties.

444

445 Looking through the applications, we saw some plans that
446 were, you know, for 2013. And in my opinion, if you
447 can't show that there's been an improvement since 2013
448 and there's no documented investment from that plan,
449 then the connection just isn't really there. I would
450 also like to highlight a point item in Georgia's QAP
451 that does a really fantastic job.

452

453 We think of connecting a specific award to a specific
454 meaningful revitalization effort. They have something

455 called the community quarterback board. Properties get
456 points for establishing this board. It's a third
457 community members. And after the award, but before the
458 project is placed in service, this board meets to work
459 through how this specific property contributes to the
460 local revitalization. And they use that plan as kind of
461 the starting point. And the board, this community
462 advisory board, sets metrics and does a lot of that
463 subjective work of ensuring that revitalization is
464 meaningful, which gives the state objective metrics to
465 monitor.

466

467 **Kenny Marchant (0:18:22):**

468 Cody, did you follow that? Okay. Thank you.

469

470 **Audrey Martin (0:18:31):**

471 Hi, everyone. Audrey Martin with Purple Martin Real
472 Estate. First, I wanted to say thank you to the board
473 and to staff for starting these conversations this
474 early. You know, it's really nice to just have the
475 opportunity to chat about the policy objectives you guys
476 are looking at and get a feel for what you're trying to
477 achieve in the upcoming year. So thank you.

478

479 On CRP in particular, I just wanted to say, related to
480 the 30 percent poverty, just a reminder that we have to
481 Sarah's point a 20 percent metric for OP index, which is
482 one category of points, and then CRP, sort of the offset
483 for up and coming areas. I like the idea of just letting
484 our threshold poverty provisions run and not having
485 something additional in the CRP scoring. So we already
486 have a 40 percent limit as a threshold item. So if you
487 want to go into an area above 40 percent, you do have to
488 get the city to sign off with a resolution.

489

490 And you know, I just, I think that functions probably
491 well enough, and then it still allows the cities to tell
492 us what those areas are where they want to see
493 revitalization. So I get the objective, but I do think
494 we have that 40 percent threshold already and that
495 that's probably sufficient. So thank you.

496

497 Oh, and I agreed with Sarah and Lora and the research
498 that Lora did was pretty interesting to show that, you
499 know, in the years following a CRP award, it looks like
500 the majority of those census tracts are having
501 decreasing poverty. So starting early also gives us a

502 chance to, you know, check all of that out and see what
503 the data actually shows. So thank you.

504

505 **Kenny Marchant (0:20:27):**

506 Yeah, I guess one question I have about that is you're
507 taking a just a snapshot of that project that date or
508 that year and you all are saying that these census
509 tracts are trending already either into richer tracts or
510 quarter tracts?

511

512 **Audrey Martin (0:20:48):**

513 There, I mean, every poverty rate is going to change
514 from year to year. So I guess the question is what have
515 the past CRP deals specifically in those tracts shown
516 us? And it looks like from a quick research project
517 that I didn't do that maybe we are seeing increases, I'm
518 sorry, decreases in the poverty rate over time. But, you
519 know, we're going to see some difference in the poverty
520 rate for every tract every year. So we'll see some kind
521 of trend. It's just what is it for the CRP deals.

522

523 **Kenny Marchant (0:21:22):**

524 Thank you.

525

526 **Audrey Martin (0:21:23):**

527 Sure.

528

529 **Tim Smith (0:21:28):**

530 Tim Smith with Hope Development Services. I could say I

531 do agree with the previous speakers. The one other

532 caveat I want to bring up is there needs to be a

533 carveout for at-risk deals on this item for CRP because

534 at-risk developments by nature are already low income

535 and those tenants living in those tracts can I've seen

536 them skew the demographics just by the fact that tax

537 credit housing already lives there or housing authority

538 housing already lives there. So I would just ask for a

539 carveout for the at-risk.

540

541 And I've seen one ~~thing~~something where I've seen a deal

542 being a census tract and most of it it's around it is

543 either office land or some other things that doesn't

544 have household income. And that entire development

545 project accounts for, you know, 50 percent of the actual

546 individuals living in that census tract. So you're going

547 to have a major skew towards the poverty rates if it's

548 already in affordable development. That's it.

549

550 **Kenny Marchant (0:22:28):**

551 Thank you.

552

553 **Kathryn Saar (0:22:43):**

554 Hello. Kathryn Saar with the Brownstone Group. I'm also
555 the QAP chair for TAAHP. I actually have a question on
556 this item because the language that's been proposed
557 since the last meeting we had a week or two ago, the red
558 line, it says, If proposing new construction, the
559 development site must be entirely located within a
560 census tract that has a poverty rate equal to or below
561 30 percent. So is this 30 percent specific to new
562 construction? So a rehabilitation we could do in a 35
563 percent poverty rate tract?

564

565 **Cody Campbell (0:23:21):**

566 Yes.

567

568 **Kathryn Saar (0:23:22):**

569 Okay. Okay. Thank you for that clarification. I think I
570 understand the concern. When we changed in 2024, we
571 changed the requirements for CRP so that the city
572 basically tells the state we want this to be a CRP area.
573 We are writing this letter and I believe staff's concern

574 is that, you know, once that change was made, about 50
575 percent of the applications went the CRP route. That
576 might not be the right balance. And so I understand
577 wanting to make some changes here. I agree that, you
578 know, we need to look at what the census tracts are
579 actually doing in response to these CRPs because a lot
580 of these properties are, you know, a typical tax credit
581 property. You have 10 percent at 30 percent, you have,
582 you know, 20 to 40 percent at 50 and you have the
583 balance or maybe a little bit of extra with market rate.
584

585 So we are kind of already skewing these to higher income
586 just by nature of putting a tax credit development in
587 the tract. So I think that would be a really useful
588 thing to look at to see before we decide, you know, how
589 we want to solve for this equation where maybe we don't
590 want 50 percent of the properties being CRP. So thank
591 you.

592

593 **Holland Harper (0:24:48):**

594 So before you leave.

595

596

597

598 **Kathryn Saar (0:24:50):**

599 Oh, sorry.

600

601 **Holland Harper (0:24:52):**

602 So let's take two scenarios. We have a green field

603 development in a more prosperous area or it's then a

604 blighted area that we're going to (indiscernible).

605 Housing is in a giant state of affairs. We all know

606 that. There's, we're underwater 2 or 3 million houses

607 right now. You guys are all developers. You put a

608 development in and a blighted area, some of those

609 tenants and subpar housing may move into those deals and

610 then those lots would be up for sale for redevelopment

611 or whatever they might be. Is that true statement or not

612 true statement?

613

614 **Kathryn Saar (0:25:27):**

615 I mean, I think obviously it depends on where we're

616 talking about. But yes, I've seen that in, for example,

617 I have an at-risk project that I'm working on right now

618 in Mission, Texas, in the Valley where, you know, very

619 substandard 1950s, you know, Barrack-style housing,

620 we've torn that down, we're building new housing and it

621 is anticipated that the, and this project was done under

622 CRP. And, you know, the income tract or the income
623 quartile should start to increase just by nature of
624 having a lot of 60 percent tenants and some market rate
625 tenants so,

626

627 **Holland Harper (0:26:14):**

628 I mean, Cody, I'm going to go back to you for a second.
629 I mean I look at it, if you go into a bad neighborhood
630 that has little A-frames that are falling off their
631 blocks and you go put in a 10-, 20-, 30-million-dollar
632 investment, what the number might be?

633

634 **Cody Campbell (0:26:29):**

635 Sure.

636

637 **Holland Harper (0:26:31):**

638 There should be a drive to turn those lots either into
639 fresher housing or multifamily in the private market or
640 not. Are you not seeing that in the data you're going
641 for?

642

643 **Cody Campbell (0:26:44):**

644 So that is really the intention of a concerted
645 revitalization plan, right, is to have that investment

646 into a neighborhood. I think that the balance that staff
647 is trying to strike with this proposal is the, the
648 balance between those high opportunity sites and those
649 CRP sites. And it's not that CRP is not a great goal
650 because it is, it's just that we're seeing a lot of
651 those. Excuse me.

652

653 **Holland Harper (0:27:06):**

654 But you also have, if I'm a developer and I'm not
655 meaning to pontificate, guys. But if I'm a developer and
656 I go to over here on 130, I got utility runs, I got road
657 runs, I've got all of that infrastructure you'll put in.
658 Whereas if I go into some neighborhood that's got
659 utilities and road infrastructure and all those things,
660 I get a discount and I probably get a discount on my
661 dirt because most of my stuff is demo and maybe some
662 brownfield work.

663

664 **Cody Campbell (0:27:32):**

665 Sure.

666

667 **Holland Harper (0:27:33):**

668 So what, if the market says we should do the
669 revitalization program because I'm getting the most bang

670 for my buck, do we need to put a lever on that to push
671 it back, to keep it back to opportunity, which is higher
672 dirt, more travel, more cost in the system.

673

674 **Cody Campbell (0:27:53):**

675 Correct. Correct. What we're doing right now is working.
676 And so if it is the priority of the committee to do the
677 exact kind of projects that you're talking about.

678

679 **Holland Harper (0:28:06):**

680 We're in discussion, Mr. Campbell.

681

682 **Cody Campbell (0:28:07):**

683 Absolutely.

684

685 **Holland Harper (0:28:08):**

686 Why did you push it this direction? Because I'm going
687 to be devil's advocate.

688

689 **Cody Campbell (0:28:10):**

690 Sure.

691

692

693

694 **Holland Harper (0:28:11):**

695 I look at it that if I can go get older neighborhoods,
696 100-year-old neighborhoods, whatever those might be, I
697 can get them in better shape. That's a better use for
698 that city to be successful.

699

700 **Cody Campbell (0:28:29):**

701 Sure. Yep. And this, this truly is just kind of a
702 philosophically, you know, which, which direction do you
703 want to push the housing in? The department has
704 historically gotten a lot of pressure to locate our
705 developments in higher opportunity, higher income
706 tracts. But it is, it is truly the eternal tightrope of
707 housing policy of do you invest in distressed
708 neighborhoods or do you try to build housing in higher
709 opportunity neighborhoods. And I don't know that there
710 is a right or wrong answer to that question.

711

712 **Holland Harper (0:28:58):**

713 Well, for the board, as a guy who lives in a poor
714 county, I'm going to push for fixing the stuff that's
715 already broken because I'm tired of looking at it being
716 all broken. So I would rather not try to move the lever
717 back and forth and just say let the market do what it's

718 supposed to do if they need to do revitalization. And it
719 should be a discount to the ~~developer~~developer, and it
720 should be better for the city long term because now
721 they've got blighted areas that they're putting capital
722 investment in, and it maybe has a pop. You know, we, I
723 was at South Fort Worth this morning, and that stuff's
724 popping left and right, and it didn't look so good 10
725 years ago.

726

727 **Kenny Marchant (0:29:37):**

728 So if you put a, one of these projects in an area that's
729 primarily Section 8, will this project, once it's full,
730 lower or raise the income value, income level of that
731 area?

732

733 **Cody Campbell (0:29:57):**

734 Sure. If you're specifically comparing to tenants that
735 receive a Section 8 voucher, I would, and I don't have
736 the data right in front of me, but I would say pretty
737 confidently that you would be raising the average
738 income.

739

740 **Kenny Marchant (0:30:07):**

741 Income level of that area.

742

743 **Cody Campbell (0:30:10):**

744 Because of the 60 percent tenants in general, a tenant
745 that could occupy and pay the rent for a 60 percent unit
746 would most likely be above the income threshold to
747 receive a Section 8 voucher. And so I'm reasonably
748 confident that it would raise the average income.

749

750 **Kenny Marchant (0:30:27):**

751 It would raise the average income in his scenario as
752 well, wouldn't it?

753

754 **Cody Campbell (0:30:32):**

755 Presumably. So with those 60 percent tenants. Yes, sir.

756

757 **Kenny Marchant (0:30:34):**

758 Yeah. Until the revitalization kicked in. And then it
759 could end up being even higher.

760

761 **Cody Campbell (0:30:35):**

762 Right.

763

764

765

766

767 **Kenny Marchant (0:30:36):**

768 Okay. You want to give a response to ~~the~~all of the
769 comments that were made.

770

771 **Cody Campbell (0:30:52):**

772 I think that staff has good direction on where to go
773 from this. It sounds like we need to revisit what our
774 priority is in terms of balancing revitalization versus
775 those high opportunity areas. Again, there's not a right
776 or wrong answer to that question, but we will take a
777 look at this and revisit whether this is a policy...

778

779 **Kenny Marchant (0:31:06):**

780 And because we've got a little bit extra time this year,
781 if you have any studies or any written evidence of your
782 position, please present it to Cody so that he'll take
783 it into consideration. All right. Thank you. All right.
784 We'll start the next item.

785

786 **Cody Campbell (0:31:24):**

787 Okay. This, I presume, is going to be one of the, let's
788 say, livelier topics that we discussed today, and that
789 is the sponsor characteristics scoring item within the

790 QAP. So federally we are required to come up with some
791 kind of scoring system that incentivizes the
792 characteristics of the sponsor, in other words, whoever
793 is submitting that application.

794

795 The federal code is not all that specific about what
796 that scoring item has to look like. The way that we have
797 effectuated that requirement over the last, you know, as
798 long as I can remember is that there are two options,
799 two broad options under which you can get up to two
800 points.

801

802 One is the inclusion of a nonprofit organization in the
803 ownership structure of the development. The other is the
804 inclusion of a HUB, which is a Historically
805 Underutilized Business. These are businesses that must
806 have a primary location in the state of Texas and that
807 are owned by a racial minority or a woman or certain
808 service-disabled veterans.

809

810 For all intents and purposes, every 9 percent award that
811 we have done for as ~~7~~ you know, long as matters has had
812 either a nonprofit or a HUB be part of the ownership
813 structure. It's possible that we've done one or two here

814 or there that got through without one. But just to
815 mentally situate yourself, they all have either a HUB or
816 a nonprofit.

817

818 This board has understandably and very reasonably been
819 pushing for developments to pay property taxes. And so
820 we have looked for places in the QAP where we can
821 incentivize developments that intend to pay full
822 property taxes. And this is the scoring category where
823 it makes the most sense to do that.

824

825 The reason that it makes the most sense to place it here
826 is that we also have to incentivize nonprofit
827 developments. Ten percent of our credit ceiling every
828 year must go to developments that are owned by a
829 nonprofit. Nonprofits by right do not pay property taxes
830 or they don't pay full property taxes. And so this is
831 the best place to balance that out. You can have a
832 nonprofit and not pay property taxes, or you can pay
833 property taxes and those would be on equal footing with
834 each other so that nonprofits aren't disadvantaged.

835

836 The proposed changes that we have for sponsor
837 characteristics are to leave nonprofits as is. We

838 recommend a couple of changes to the HUB scoring
839 category that I think would make it more meaningful. The
840 proposed changes would require that the HUB be a totally
841 separate group of people from the applicant and that the
842 HUB would not have participated in more than five
843 successful applications previously.

844

845 The rationale there being that this helps build capacity
846 with new entities and new operators within the program.
847 And then we've suggested adding two scoring categories:
848 One being a property that pays full property taxes. So
849 that would be on equal footing with a HUB or a
850 nonprofit.

851

852 And then so as not to box these people out of the
853 program, we recommend giving the same scoring
854 consideration to applications that are submitted either
855 by a city's housing authority or a city's housing
856 finance corporation, so long as they are working within
857 that city's jurisdictions. And the rationale there being
858 that if a city's own housing finance corporation wants
859 to move forward with an application understanding that
860 it is not going to pay property taxes, that it's, you
861 know, probably in line with that city's priorities to

862 let that application (indiscernible - simultaneous
863 speech) (0:34:45).

864

865 **Kenny Marchant (0:34:47):**

866 When you say city, you mean city. You're not going to,
867 it's not going to be any government. You're saying,
868 you're going to say city?

869

870 **Cody Campbell (0:34:56):**

871 City or county. And it would have to be within the
872 boundaries. So none of this, we're doing deals halfway
873 across the state that we've seen over the last couple of
874 years.

875

876 **Kenny Marchant (0:35:02):**

877 Okay. If it was in Fort Worth but it was sponsored by
878 the Mission City Housing Authority...

879

880 **Cody Campbell (0:35:14):**

881 It would get no consideration under the language that
882 we've drafted.

883

884 **Kenny Marchant (0:35:16):**

885 Is that new to what we do now? I mean...

886

887 **Cody Campbell (0:35:22):**

888 The entire concept is new. Yes. So previously, a housing
889 finance corporation would not have gotten any special
890 consideration under the QAP in this proposed language.
891 Because we are trying to incentivize developments that
892 pay taxes, we don't want to box those out because
893 generally they would not pay taxes because they are the
894 city's own entity. And so to help balance that out,
895 we're making that an option. I do believe that if we
896 implement the scoring item as written, we will see a lot
897 more developments pay taxes.

898

899 **Kenny Marchant (0:35:44):**

900 When you say scoring, I mean, is that a point?

901

902 **Cody Campbell (0:35:48):**

903 Two points.

904

905 **Kenny Marchant (0:35:50):**

906 Two points.

907

908 **Cody Campbell (0:35:51):**

909 Yes, sir.

910

911 **Kenny Marchant (0:35:53):**

912 Okay. Yeah, this might be lively.

913

914 **Cody Campbell (0:35:54):**

915 Yep.

916

917 **Kenny Marchant (0:35:57):**

918 Okay, if everybody ~~understand~~understands the question
919 before us? Thank you, Cody.

920

921 **Audrey Martin (0:36:06):**

922 Hello again. Audrey Martin with Purple Martin Real
923 Estate. So I just wanted to, I guess, speak a little bit
924 specifically about the HUB changes that are being
925 proposed. Once again, thank you very much for the
926 opportunity to see these ideas early on. This is very,
927 very helpful.

928

929 So as it relates to HUBs, the scoring category is kind
930 of, the pendulum has kind of swung over the years, and
931 there's been a question of, is it supposed to be
932 capacity building or is it not? And I think the answer

933 has changed over time. It looks like what we're trying
934 to do is move back to a capacity building kind of model.

935

936 And so I think, you know, I think there are going to be
937 some concerns from the folks that operate in the HUB
938 space. And you'll probably hear a little bit of that
939 after me. But, you know, just one thing I would point
940 out is that we do have some pretty extensive HUB
941 requirements that the comptroller has for that whole
942 certification process.

943

944 And so I always like the idea of working with the
945 existing regulations that we have to use from another
946 agency rather than trying to stack some others in terms
947 of, specifically meaning the number of deals that we're
948 targeting for, I guess deciding whether capacity has
949 been built. Right, is that five deals, is that two deals
950 or whatever?

951

952 So I like the idea of just reverting to the state's HUB
953 requirements as they are and maybe not trying to kind of
954 pick what the right number is for whether capacity has
955 been built.

956

957 And then also just big picture, you know, I think it's
958 no secret that these deals have been pretty challenging
959 for a number of years. And so that's the argument that
960 you can make for making sure we have really ~~good~~
961 ~~experienced~~good, experienced sponsors.

962

963 And, you know, should we really be focusing our efforts
964 on capacity building or not? I think it's a good thing
965 to do, you know, I think we can debate that point. But,
966 you know, if we are going to talk about the number of
967 deals, just recognize that it takes a long time to get
968 these deals done. They are multiyear projects.

969

970 And so I think staff was responsive. Just between the
971 roundtable and now in changing the number of deals from
972 2 to 5, I think that's a good thing if we're going to go
973 down that route. But, you know, I think before you
974 really get capacity, you have to see a deal past award,
975 past construction, past lease up through to stabilized
976 operations and you ought to do that a few times and that
977 takes a number of years. So anyway, just a few thoughts
978 to share and I'm sure there will be some other folks to
979 add too. Thank you.

980

981 **Kenny Marchant (0:38:47):**

982 And your main point is that we should not interject any
983 kind of HUB restrictions that don't follow a common
984 definition?

985

986 **Audrey Martin (0:38:54):**

987 Yeah, that's my personal recommendation. Yes, sir.

988

989 **Kenny Marchant (0:39:00):**

990 Okay. Thanks.

991

992 **Audrey Martin (0:39:03):**

993 Thank you.

994

995 **Jason Arechiga (0:39:08):**

996 Good afternoon, my name is Jason Arechiga, I'll sign in,
997 with the NRP Group. My comments are a little bit more
998 germane to the tax exemption issue and I'll keep it
999 really high level. Ultimately what, I guess, what I'm
1000 trying to say is that really when it comes to tax
1001 exemptions, these are pretty much the only tool, one of
1002 the few tools that we have to help narrow the gap.
1003

1004 We already have gaps on 9 percent, we have gaps
1005 certainly on 4 percent. And I know we're not really
1006 discussing that now. I'm just afraid of a slippery slope
1007 issue. And this is a tool simply that we have to be able
1008 to help close those gaps by providing the tax exemption
1009 as evidenced through Section 303, 392 and 394. The
1010 state, effectively that is their method, the state of
1011 Texas method for helping close those gaps.

1012

1013 Whereas other states, New York, most other states around
1014 the United States, California, various other southern
1015 states, they have large programs where they funnel money
1016 directly into deals. This is the actual way to help
1017 provide affordable housing is through the tax exemption.

1018

1019 So I understand the desire to want to pay taxes
1020 certainly, but it does come at a ~~cost~~cost, and it will
1021 usually come at a cost of an increased gap. The last
1022 thing that I just wanted to point out in general is that
1023 I know you had mentioned certainly Mission, Cameron,
1024 Pecos, Maverick counties, some of the traveling HFCs and
1025 we stand behind you that that is actually a concern at
1026 least certainly members of TAAHP and NRP that that is

1027 something that we want to stop and we think that's a
1028 about to happen legislatively that's going to end.
1029
1030 But I do want to point out one thing when it comes to
1031 tax ~~exemption~~exemptions, and this is just writ large. I
1032 have not seen an abuse, and please somebody correct me
1033 if I'm wrong, when it comes to a LIHTC deal. So the
1034 abuses are more, I think when we're talking about with
1035 HFCs, with PFCs, with other deals that are privately
1036 capitalized.
1037
1038 But deals using tax credits, I don't know if I could say
1039 that there would been, there is an abuse of this program
1040 utilizing tax credits for that extent. I think it's
1041 usually used with a, because of the minimized rents. And
1042 that's all I have to say.
1043
1044 **Kenny Marchant (0:41:24):**
1045 Okay. Thank you. Cody, you go ahead and come up. I just
1046 want to ask Cody a quick question. I mean, I think our
1047 concern as a group is that a project gets approved and
1048 we sanction it by giving it credits and then all of a
1049 sudden these tax entities end up with projects that
1050 they're getting, that are highly intensive in police,

1051 fire, emergency services and all of a sudden in
1052 education they're finding out, heck, we don't, we're not
1053 even getting any tax out of this organization. So I
1054 think our biggest concern is that all of the entities
1055 sign off on that so that they're totally aware that
1056 they're getting this project. And I don't know if this
1057 specifically addresses that. But...

1058

1059 **Holland Harper (0:42:23):**

1060 The other thing that in the non-tax taxable entity, what
1061 I see is a GP will own 51 percent of the, of the entity
1062 with the LP partners. Well, that's where all the
1063 operating funds and cash flow will go into. And so I
1064 don't know how much winnings are really going back to
1065 the GP, which is the non-taxing entity, which provides
1066 the non-taxing status.

1067

1068 You know, the thing that just jumps out at me if you're
1069 going to be a non-taxing is if we're do a P3 deal,
1070 right? We're going to do public/private money. We'll
1071 put it all together. It feels like it should be more 51
1072 on the LP and 51 on the GP. That way the non-taxing
1073 entity gets the return back. That is terrible for the

1074 developer because he's got to draw the money to the rest
1075 of it.

1076

1077 But then you don't have the situation we had four or
1078 five months ago when the guy went, when they had too
1079 much leverage, rates started going, they got caught and
1080 the GP says I didn't know anything, what I was getting
1081 myself into. But you're the GP. So help us through some
1082 solutions too because at the end of the day, I get it,
1083 guys. I mean, who wants to pay taxes and insurance
1084 taxes? No one, no one wants to pay taxes.

1085

1086 But the end of the day, these assets need to have some
1087 return back to the community for education, healthcare
1088 services, and the rest. And if we keep pushing that over
1089 to someone else to pay your competitors in the private
1090 market that are putting doors up, it's not quite the
1091 same deal.

1092

1093 And you say, well, we can't get these deals to finish,
1094 but in the game, we're providing equity in exchange of
1095 credits in exchange for what we want for lower rent for
1096 these citizens. So I'll stop talking.

1097

1098

1099

1100 **Kenny Marchant (0:44:15):**

1101 Yeah. And another question about the HUB. If the HUB, if
1102 the GP is a HUB and they own 1 percent, it just to
1103 piggyback on what he says, I mean you really don't
1104 have...

1105

1106 **Cody Campbell (0:44:34):**

1107 So there are minimum ownership requirements. So that is
1108 addressed in the QAP. There have been requests, and this
1109 is specifically for HUBs. There have been requests from
1110 the industry that we reduce that. I believe right now
1111 it's 50 percent with no less than 5 percent in a number
1112 of categories.

1113

1114 In terms of a nonprofit entering the deal. My impression
1115 is that a lot of the nonprofits and a lot of the
1116 governmental agencies have gotten a lot more
1117 sophisticated and they've started making, I've only seen
1118 one from a municipality in Texas, but some pretty harsh
1119 demands of if we're going to enter and we're going to
1120 provide you with this tax abatement this is what you
1121 were going to give us in return, but that is not

1122 formalized in the QAP. That's all of those entities
1123 acting individually.

1124

1125 **Holland Harper (0:45:14):**

1126 The last thing is in the HUBs, the HUBs have to be part
1127 of it. That is a mandate from the feds. Is that correct?

1128

1129 **Cody Campbell (0:45:22):**

1130 No, sir. No HUBs are not required.

1131

1132 **Holland Harper (0:45:23):**

1133 Oh, we just created these bills.

1134

1135 **Bobby Wilkinson (0:45:25):**

1136 HUBs are not required to be in the QAP federally or in
1137 state statute. It's completely been done by this board.

1138 You can get rid of HUBs completely?

1139

1140 **Cody Campbell (0:45:31):**

1141 That's correct. Yes. Nonprofits are a requirement. HUBs
1142 are not.

1143

1144 **Bobby Wilkinson (0:45:35):**

1145 We'll still do HUBs for like vendor stuff. So there's
1146 some other state required stuff, but as far as the QAP
1147 goes, it's an invention of this body.

1148

1149 **Cody Campbell (0:45:42)**

1150 Yep.

1151

1152 **Holland Harper (0:45:44):**

1153 Oh, I would be in favor of taking that out.

1154

1155 **Bobby Wilkinson (0:45:51):**

1156 Also, we've had some comments online. They can't hear us
1157 that well from the dais. So if everyone, you know, yell
1158 into your mic more.

1159

1160 **Holland Harper (0:45:58):**

1161 Am I doing better back there? Yes. So we created the
1162 HUB side in our organization just for fun. Okay?

1163

1164 **Cody Campbell (0:46:10):**

1165 Yes, sir.

1166

1167

1168 **Kenny Marchant (0:46:09):**

1169 I'm sure there was a more noble goal than fun, but I'm
1170 sure it will stimulate the conversation. Yes, ma'am.

1171

1172 **Alice Salinas (0:46:22):**

1173 Hi, good afternoon. My name is Alice Salinas and I have
1174 been developing affordable housing for about 30 years
1175 now. I have been developing affordable housing and
1176 supportive housing for low-income families, transition
1177 age youth, homeless veterans, chronically homeless
1178 adults and seniors.

1179

1180 I was also the former state director of a nonprofit led
1181 by the Cesar Chavez family and I developed many units of
1182 farm worker housing. I work for the poor and I really
1183 champion those units at 30 percent of AMI, I know none
1184 of the deals that I can do would pencil without the
1185 property tax exemption.

1186

1187 Now, I don't have a fancy solution for you today on
1188 property taxes, but I can tell you from someone who has
1189 experience in both developing and operating affordable
1190 housing that targets very low-income populations that it
1191 would be very hard for me to do a deal without that
1192 property tax exemption.

1193

1194 **Kenny Marchant (0:47:28):**

1195 Ma'am, let me ask, can I ask a question?

1196

1197 **Alice Salinas (0:47:32):**

1198 Yes.

1199

1200 **Kenny Marchant (0:47:33):**

1201 Would it be an imposition for you to get each of the
1202 taxing authorities to recognize and agree to that before
1203 your application was approved?

1204

1205 **Alice Salinas (0:47:46):**

1206 I'm sorry, I don't think I quite follow the question,
1207 but I would probably not want to do more work than I
1208 already have to do.

1209

1210 **Kenny Marchant (0:47:56):**

1211 Okay. That's about the most honest answer I've ever had.

1212

1213

1214 **Alice Salinas (0:47:57):**

1215 I do a lot of work on these deals.

1216

1217 **Kenny Marchant (0:48:03):**

1218 Okay. Thanks.

1219

1220 **Alice Salinas (0:48:05):**

1221 So I'll be very, very quick. I am a ~~HUB~~, HUB; you're
1222 looking at one now that's going through the
1223 certification process. It's not for fun. It's serious
1224 business. I particularly am in support of the elevating
1225 the conflict-of-interest language in the QAP. I think
1226 that, you know, I'm currently working on my
1227 certification and hope that it'll enable me to
1228 participate in more tax credit developments in a more
1229 meaningful way and that I'd like to see more brown and
1230 more Mexican American women in this field. And I think
1231 this is one way to do it. Thank you.

1232

1233 **Kenny Marchant (0:48:48):**

1234 Thank you.

1235

1236 **Tim Smith (0:48:53):**

1237 Tim Smith with Development Services. I just want to come
1238 back to, I guess, questions about the general partners
1239 on these tax, you know, tax abatement structures. Most
1240 of this is all structured under statute and we're having

1241 to actually have a property tax abatement. You either
1242 have to have an HFC, a housing authority or a PFC. The
1243 legislature's fixed PFC issues. They're fixing it this
1244 year on traveling HFCs.

1245

1246 So right now, the way it's going to stand moving forward
1247 is you're going to have to be a housing authority or an
1248 HFC in your own jurisdiction to have a tax abatement
1249 that's its own entity which is going to require city
1250 council approval for those entity, for a housing
1251 authority to do a deal in its own city to do a joint
1252 venture.

1253

1254 And then with the PFCs, if you do have somebody that can
1255 travel or if they have the same ability for the HFC, you
1256 have to actually have a cooperation agreement with the
1257 city. We're going through this process right now in
1258 another city where we have a PFC that's issuing the
1259 bonds because that city's housing authority is not
1260 active.

1261

1262 So we're using a statewide housing authority. We have
1263 gone in from day one because it's mandated by law to get
1264 a cooperation agreement with both the signed by the city

1265 council and the housing authority in order to allow this
1266 outside PFC to come in and provide a tax abatement.

1267 There's just no other way around it. And I think...

1268

1269 **Kenny Marchant (0:50:23):**

1270 But that you've got the county and the school district
1271 that are not parties of that. And that constitutes the
1272 largest in many instances...

1273

1274 **Holland Harper (0:50:34):**

1275 Writ large.

1276

1277 **Leo Vasquez III (0:50:35):**

1278 School district for sure.

1279

1280 **Kenny Marchant (0:50:36):**

1281 The school district for sure is accounts and they may be
1282 the most effective because if you put 200 units up and
1283 they're family units, you may create 300 students.

1284

1285 **Tim Smith (0:50:52):**

1286 Okay. And I hear you there. I do hear you there. I would
1287 just say this as you asked a question before like what
1288 about getting, you know, everybody on board? The way

1289 school boards work in Texas. I sure hate to try to come
1290 and talk to something about housing when they're trying
1291 to figure out...

1292

1293 (Overlapping conversation.)

1294

1295 **Holland Harper (0:51:07):**

1296 Let's be really fair with that. If you come into an
1297 industry tax and they want to do a 314, they have to go
1298 before that school board for a, like if I wanted to come
1299 in and I want to build a new industrial plant and I want
1300 to abatement on school tax, they can do it. I think it's
1301 314 law. They go, you go before the school board, you
1302 come in a solar deal or some inter environmental wind
1303 farm, it's the same thing. So...

1304

1305 **Kenny Marchant (0:51:32):**

1306 They can opt out. The city can do it.

1307

1308 **Holland Harper (0:51:35):**

1309 The city and county can do it. But that school board
1310 needs to have that decision.

1311

1312

1313

1314 **Tim Smith (0:51:42):**

1315 Well, then the other caveat I would make in this is that
1316 you do put language in there to carve out to make an
1317 exemption for pilots, which would be a payment in lieu
1318 of taxes agreement. If you were able to get an agreement
1319 with the school board, with anybody else, that the
1320 language in the QAP would not prohibit a pilot agreement
1321 which would be a direct negotiation with the school
1322 board or others.

1323

1324 Just from a legal standpoint, it basically says no
1325 exemptions at all whatsoever. But if you were able to go
1326 in and negotiate with the school board to say, hey,
1327 we're just going to pay 25 percent of our taxes or 15
1328 percent and they approved it and you could show that
1329 agreement that staff would have the ability to receive
1330 that.

1331

1332 **Holland Harper (0:52:21):**

1333 (Indiscernible) 0:52:21.

1334

1335 **Tim Smith (0:52:25):**

1336 Okay. All right.

1337

1338 **Kathryn Saar (0:52:30):**

1339 Hi, Kathryn Saar. I just want to point out that I think
1340 a large majority of the people in this room are for-
1341 profit developers. So we don't want to do tax exempt
1342 developments most of the time. The reason you're seeing
1343 so many come back in requesting that structure change is
1344 because we have a math problem that we're trying to
1345 solve.

1346

1347 So if there's other ways in the QAP, which I think that
1348 there are, to solve that math problem, you won't see
1349 taxable or tax-exempt structures coming back for you for
1350 approval. There are things that we can do to increase
1351 the number of credits that developments get. We
1352 artificially cap them in several different ways. We can,
1353 you know, rebalance. I think we just need to rebalance
1354 the requirements in the QAP so that we can work with the
1355 capital that's available.

1356

1357 And to your point, on CRP land, that land is a lot
1358 cheaper. When I have to go buy that dirt versus if I
1359 have to, you know, go to Capelle or, you know, the, what
1360 is it, Bel Air area in Houston, that is all very

1361 expensive land. But that's what the QAP currently
1362 incentivizes the most is going into the highest income
1363 quartile census tracts. And that also trickles down to,
1364 you know, costs that tenants at those properties
1365 ultimately pay because they go to grocery stores that
1366 are geared towards higher income families.

1367

1368 So I'm not saying that we should disincentivize first
1369 quartile census tracts, but I'm saying that we shouldn't
1370 incentivize them to the exclusion of second- and third-
1371 income quartiles because that's the middle and that's
1372 where I think a lot of people are. And I think that if
1373 we can rebalance the requirements in the QAP we'll stop
1374 seeing a lot of these taxable solutions come to you to
1375 solve the math problem that we have.

1376

1377 **Kenny Marchant (0:54:48):**

1378 You have a specific list of things that could be done to
1379 the QAP that would disincentivize the seeking of tax
1380 exemptions.

1381

1382 **Kathryn Saar (0:54:59):**

1383 Well, like I said, it's a math problem. So we have to
1384 deal with all of the things that drive up costs. So...

1385

1386 **Kenny Marchant (0:55:03):**

1387 Yeah, but I think going to have to convert that general
1388 concept to some very specific items.

1389

1390 **Kathryn Saar (0:55:11):**

1391 So one very specific item. It doesn't help with the
1392 larger transactions that are already capped at the
1393 maximum 2 million, but the transactions that are capped
1394 based on leveraging, we can change the leveraging
1395 scoring item so that they're not capped at that lower
1396 amount. We can change several, there's a lot of things
1397 in.

1398

1399 **Holland Harper (0:55:37):**

1400 Can you reverse for a second?

1401

1402 **Kathryn Saar (0:55:39):**

1403 Sure.

1404

1405 **Holland Harper (0:55:38):**

1406 Just go through that.

1407

1408 **Kenny Marchant (0:55:40):**

1409 She's responding to a question, so.

1410

1411 **Holland Harper (0:55:42):**

1412 Please give her some more time. Pardon me. In the,

1413 there's a cap on the leveraging which limits your, your

1414 \$2 million cap on the top.

1415

1416 **Kathryn Saar (0:55:51):**

1417 Correct.

1418

1419 **Holland Harper (0:55:52):**

1420 Can you go through that really slowly for me because you

1421 guys live this every day. And have to play by the rules

1422 that were created.

1423

1424

1425 **Kathryn Saar (0:55:59):**

1426 So let me give you a very specific example. I put in a

1427 2025 tax credit application. I intended to get, I wanted

1428 the full \$2 million in credits but because of the amount

1429 of that I had to pay for land in a first income quartile

1430 census tract and a bunch of other things. And you guys

1431 have heard all about the costs and the things like that.

1432 So I was only able to put together a deal that was like
1433 72 units.
1434
1435 Because I was at a lower unit count, my total cost was
1436 less. So in order to qualify for \$2 million and stay
1437 under the 9 percent leveraging factor, which is a
1438 scoring item, you have to basically have a \$22 million
1439 transaction. And to have something of that size, you're
1440 going to be around 100 something units or be in a really
1441 one of the major metros.
1442
1443 So this particular transaction, I only got 1.8, let's
1444 call it 65, because it was something, some change. So I
1445 had to cut my credits back by 125 to \$50,000 so that I
1446 stayed under that 9 percent leveraging factor. And
1447 that's credits that I left on the table because I needed
1448 to be in that scoring position that I was at.
1449
1450 **Cody Campbell (0:57:26):**
1451 Can I add to that?
1452
1453 **Kathryn Saar (0:57:26):**
1454 Yes, of course.
1455

1456

1457

1458 **Cody Campbell (0:57:27):**

1459 Mr. Harper just has some background information.

1460 Leveraging refers to a scoring item where applications

1461 are awarded points based on the credit request as a

1462 percentage of the total development costs. And section

1463 2306, which is the Texas government code, requires that

1464 we incentivize based on the efficient use of public

1465 resource.

1466

1467 I can't remember the exact wording off the top of my

1468 head, but that's how we've effectuated that. And so when

1469 people talk to you about leveraging, it's, you know, if

1470 your development is \$20 million, your credit request

1471 can't be more than \$1.8 million, because that's at 9

1472 percent of the total development cost.

1473

1474

1475 **Kenny Marchant (0:58:06):**

1476 So I thought my question was, what specific items would

1477 you change in the QAP? And we have time for you to

1478 prepare that outside of this.

1479

1480

1481

1482 **Kathryn Saar (0:58:17):**

1483 Sure. That's just one example, the changing the
1484 leveraging either percentage because Cody's right, it is
1485 in statute that you have to incentivize efficient use.
1486 But it doesn't have to look like this. And we last
1487 increased the percentages in that scoring category, I
1488 believe in '18 or '19. So it's been a minute since
1489 we've...

1490

1491 **Kenny Marchant (0:58:39):**

1492 And that would directly affect the amount of people
1493 trying to seek tax exemption?

1494

1495 **Kathryn Saar (0:58:43):**

1496 Well, it would increase the number of credits some of
1497 these smaller developments would be able to get. And,
1498 you know, they could then size them such that they
1499 didn't need a tax exemption.

1500

1501 **Kenny Marchant (0:58:56):**

1502 Yeah. I would invite you to commit that to a document
1503 and give it to Cody so we can discuss it.

1504

1505

1506 **Kathryn Saar (0:59:03):**

1507 We will absolutely do that. Thank you.

1508

1509 **Kenny Marchant (0:59:06):**

1510 Thank you very much.

1511

1512 **Leo Vasquez III (0:59:09):**

1513 I'm sorry. Wait. Kathryn, come back.

1514

1515 **Kathryn Saar (0:59:12):**

1516 Sorry.

1517

1518 **Leo Vasquez III (0:59:14):**

1519 We were just discussing. So what's going to happen with

1520 these ratios? If the proposed legislation gets through

1521 raising the cap from 2 million per project to 3 million

1522 per project, is that going to help or hurt with these

1523 percentage ratios?

1524

1525 **Kathryn Saar (0:59:30):**

1526 So it could help with the percentage ratios. You're

1527 still potentially going to have issues in the smaller

1528 regions that don't already get the \$2 million.
1529 ~~Because~~, Because so your credits go through the regional
1530 allocation formula. And I'll let Cody explain more about
1531 that if you want. But essentially you guys look at the
1532 areas of the state, the population, the housing need,
1533 and you say this place is eligible for, you know, let's
1534 say rural six is only eligible for, I think, 675 or
1535 let's call it \$700,000.

1536

1537 So in places like that, it's going to, the leveraging is
1538 going to help. You would have to make a determination in
1539 the QAP to change the maximum amount so that what
1540 happens across the street with the cap can funnel down
1541 to those smaller places.

1542

1543 **Leo Vasquez III (1:00:33):**

1544 Just when you said this, it made me think of these
1545 unintended consequences if it goes up to 3 million.

1546

1547 **Kathryn Saar (1:00:39):**

1548 Right. So the smaller regions of Texas don't have access
1549 to the 2 million now, so they're not going to have
1550 access to the 3 million if the legislation passes. But

1551 you could make a decision as this board to increase the
1552 amount that that sub region is eligible for.

1553

1554 **Bobby Wilkinson (1:00:59):**

1555 For the larger areas that would be eligible for the 3
1556 million, those projects would be more likely to pay
1557 property ~~taxes?~~taxes.

1558

1559 **Kathryn Saar (1:01:08):**

1560 I think so because you would have more credit going into
1561 the development. So they would naturally be larger
1562 because I don't just get the extra credits. I have to
1563 build something that supports the eligible basis. And so
1564 I have to have tax credit units to support the eligible
1565 basis to get to the \$3 million. And I know this is,
1566 we're getting into territory where, you know, people are
1567 going to maybe not like this idea, but the \$3 million
1568 will create larger unit counts at the individual
1569 development and thereby probably not need a tax
1570 exemption. Like again, I don't want to do tax exempt
1571 deals if I don't have to.

1572

1573 **Kenny Marchant (1:01:54):**

1574 Thank you.

1575

1576

1577

1578 **Dru Childre (1:02:05):**

1579 Hello, my name is Dru Childre and I'm here representing

1580 Dharma Development, which is a certified HUB

1581 organization. And just want to speak on behalf of the

1582 HUBs. You know, the HUBs that, that I'm familiar with

1583 and have worked with over the years bring a lot to the

1584 developments, bring in a lot to providing good quality,

1585 affordable housing into the process.

1586

1587 And the QAP requires material participation of the HUB

1588 and, you know, the HUBs that are out there with the

1589 experience bring that material participation into the

1590 whole process of the HUBs, not just one aspect of the

1591 deal. You know, we work with the guarantors of the

1592 ~~developments~~developments, and we work with, bringing

1593 them work with the site selection site process,

1594 application through construction, through lease up, all

1595 throughout the whole process of the development. We are

1596 there to help material participate in the deal.

1597

1598 I think if you limit the wording that's being proposed,
1599 going to limits and bring in new developers that aren't
1600 as or new HUBs that aren't as experienced, the ones that
1601 are in the, you know, organization or in the industry
1602 currently.

1603

1604 And I think that's going to just make it where they're
1605 just being a box checker. You know, the
1606 ~~developers~~developer's guarantor is going to bring in a
1607 HUB that has no affordable housing experience, has no
1608 knowledge of the industry and they're just there to
1609 check a box. Well, that's not what a good quality
1610 experienced HUB is there for in my opinion. So...

1611

1612 **Kenny Marchant (1:03:57):**

1613 What are the components? I mean what makes a good
1614 quality HUB?

1615

1616 **Dru Childre (1:04:04):**

1617 Well, I mean a HUB is as you know mentioned earlier a
1618 HUB is certified through the state procurement process.
1619 And so there are certain aspects that they, that a HUB
1620 needs to go through to make them a HUB. Doesn't make
1621 them necessarily, HUBs are all over the industry.

1622 Doesn't make them necessarily aan affordable housing
1623 expert or you can be a HUB if you're out there just
1624 getting bids. You're applying for construction sites if
1625 you're a plumber or an electrician.

1626

1627 **Kenny Marchant (1:04:41):**

1628 Yeah, we've had testimony here before. I can't remember
1629 who it was that said I am the, I'm the consultant, I am
1630 the HUB, I'm the owner. And we go, okay. well this
1631 doesn't seem to actually be...

1632

1633 **Dru Childre (1:04:54):**

1634 Right. No, I understand.

1635

1636 **Kenny Marchant (1:04:55):**

1637 Benefiting the HUB, what we're trying to accomplish.

1638

1639 **Dru Childre (1:05:01):**

1640 If that's the intent where there are some developers
1641 that are the HUB as well and if that's the intent. So
1642 they don't even work with an actual, a HUB that comes in
1643 and to help move along the development, help the
1644 guarantor developer. And I get, if that's the intent of
1645 TDHCA and the board and the staff is to try to go in a

1646 different direction with those developers that are the
1647 HUB as well. That's one thing. I think there might be
1648 more discussion with staff as to figure out a good
1649 solution and as it relates to the intent of the ruling,
1650 and so...

1651

1652 **Leo Vasquez III (1:05:51):**

1653 May I ask the question. This is probably easiest asked
1654 by me. So does the inclusion of HUBs in our whole
1655 process, does it do anything to increase the number of
1656 housing units that get produced through our department
1657 programs? Objectively...

1658

1659 **Dru Childre (1:06:17):**

1660 I can't, there might be other people in the room that
1661 might think differently, but I can't think of anything
1662 right now that specifically pertains to the number of
1663 units as it relates to a HUB participation.

1664

1665 **Leo Vasquez III (1:06:31):**

1666 I mean, if we didn't have the HUB component requirement
1667 anywhere in our rules, would that diminish, lower the
1668 number of housing units that we build?

1669

1670 **Dru Childre (1:06:42):**

1671 Not that I can think of.

1672

1673 **Leo Vasquez III (1:06:44):**

1674 Okay. All right. Me too. Good. Thanks.

1675

1676 **Dru Childre (1:06:47):**

1677 Thank you.

1678

1679 **Kenny Marchant (1:06:50):**

1680 And if you have any written suggestions to correct, to

1681 change his wording, please submit them. Yes, ma'am.

1682

1683 **Lora Myrick (1:07:04):**

1684 Hi, I'm Lora Myrick with Betco Consulting. Again, I'm

1685 here to speak on the HUBs. I have been a HUB since

1686 probably 2012, and I got into our first transaction in

1687 2015, and I have recertified at every chance I've gotten

1688 to continue that because it's also a requirement of

1689 TDHCA on my past deals that I have to keep that

1690 certification up.

1691

1692 There are about 17 other women that are HUBs along with

1693 me in this industry. And we have started at the

1694 beginning, and we have paid some pretty unpleasant dues.
1695 We've had some challenges. We've learned some lessons.
1696 But I think it's all for the betterment of ourselves,
1697 our companies, and the industry.

1698

1699 And we have, I think, invaluable contributions that we
1700 make all of the time. Again, I've also heard it's called
1701 a wives club. Again, these 17 women that are HUBs along
1702 with me, that I know of, that are probably in this room
1703 with me, we don't work for our husbands.

1704

1705 We have our own companies. We do our own thing. In fact,
1706 my husband just started working for me. We also do build
1707 capacity. I have had the pleasure of working with some
1708 really great women who became HUBs on their own and are
1709 still HUBs and creating more opportunities for
1710 themselves and helping developers in post award
1711 activities and in materially participating in the
1712 transaction the way that we are supposed to do, the way
1713 a nonprofit does.

1714

1715 We have to know what's going on with leasing. We have to
1716 know what's going on, it's not just at the beginning
1717 where we put an application together and we got awarded.

1718 That's it. Yay. No, it is a lot more than that. It is
1719 post award activities. It is looking at leasing. It is
1720 looking at construction status reports. It is being
1721 there for monitoring visits. It is doing asset
1722 management. It is doing compliance.

1723

1724 And we are learning all of that. Not just the beginning
1725 and not just the construction. And not just the part
1726 that is the sticks and bricks of it all. We get to learn
1727 all of it and we get to do it every single day.

1728

1729 **Kenny Marchant (1:09:17):**

1730 I will ask you a question. So we can extend our time
1731 because we've got some more stuff. In the wording that
1732 Cody has proposed, what specific objection do you have
1733 to his wording?

1734

1735 **Lora Myrick (1:09:30):**

1736 The two year or five year. That if you have more than
1737 two transactions or more than five transactions that
1738 somehow you are no longer able to participate because
1739 we're too experienced maybe and we're not building
1740 capacity. We do build capacity within our own groups. I
1741 have one, two, three, four.

1742

1743

1744 **Kenny Marchant (1:09:48):**

1745 That specific objection?

1746

1747 **Lora Myrick (1:09:51):**

1748 That is one of them. I would like for them to go back to

1749 what it was before. We have worked very hard for this

1750 certification.

1751

1752 **Kenny Marchant (1:10:00):**

1753 It hasn't been changed yet. So you just...

1754

1755 **Lora Myrick (1:10:01):**

1756 Right, right. I would like to kind of have it go back to

1757 the, to what it is and to where we are now. I think the

1758 other important thing is that when I've been a HUB, they

1759 are for-profit developers that I have partnered with and

1760 we pay taxes. I think I have been asked to be moved to

1761 the LP or to a special limited partnership because an

1762 entity is going to come in that's going to help with

1763 that tax exemption. But typically I am in the GPGP, and

1764 we pay taxes. Most of my transactions with the exception

1765 of one, I think that I had to be removed from to go into
1766 the SLP where...

1767

1768 **Kenny Marchant (1:10:42):**

1769 So that we can do this other questions. Your specific
1770 objection to his recommendation is?

1771

1772 **Lora Myrick (1:10:49):**

1773 Yes, I do. I'd rather it not limit us. We already have
1774 and someone mentioned this earlier, I believe it was...

1775

1776 **Kenny Marchant (1:10:55):**

1777 And I would have Mr. Campbell address that specifically
1778 at the end.

1779

1780 **Lora Myrick (1:11:02):**

1781 Okay. Can I just say one more thing and then I'll be
1782 done.

1783

1784 **Kenny Marchant (1:11:02):**

1785 Yeah, you're out of time.

1786

1787 **Lora Myrick (1:11:04):**

1788 Sorry. There are specific requirements of course for a
1789 HUB and you have to go through that ~~proeess~~process, and
1790 you have to recertify. The state of Texas can revoke
1791 your HUB if you don't meet the requirements or if
1792 there's a conflict of interest that they identify.
1793
1794 They also will continue to certify you if they feel that
1795 you have not graduated yet. They have a graduating
1796 process as well, once you meet ~~that graduating~~
1797 ~~eriteria~~that graduating criterion, they say you are a
1798 successful business and you are no longer a HUB and you
1799 can no longer qualify as one. Many of us have not
1800 reached that yet. And so we are still building our
1801 capacity, but we are helping others build capacity as
1802 well.

1803

1804 **Kenny Marchant (1:11:49):**

1805 Thank you.

1806

1807 **Lora Myrick (1:11:50):**

1808 Thank you very much.

1809

1810 **Kenny Marchant (1:11:53):**

1811 Yes, ma'am.

1812

1813 **Robbye Meyer (1:11:54):**

1814 Hi, my name is Robbye Meyer. I'm speaking on behalf
1815 of...

1816

1817 **Kenny Marchant (1:11:57):**

1818 Robbye, I think we're going to need you to sign.

1819

1820 **Robbye Meyer (1:12:00):**

1821 I'll sign in. My name is Robbye Meyer. I'm with Arx
1822 Advantage. I'm going to give you a little bit of a
1823 history lesson. This item got most of its support by a
1824 previous board member by the name of Shadrach Boggany
1825 from Houston. And he was a strong advocate and a strong
1826 champion of HUB points and for HUB participation. He not
1827 only wanted capacity building, but he wanted HUB
1828 participation in development and ownership. And if it
1829 ~~not~~ had ~~had~~ not been for him and his championship, all
1830 the people that are speaking on behalf of this would
1831 probably not be HUB.

1832

1833 **Kenny Marchant (1:12:39):**

1834 And you believe this suggestion by Mr. Campbell
1835 diminishes that?

1836

1837 **Robbye Meyer (1:12:44):**

1838 Yes, it does.

1839

1840 **Kenny Marchant (1:12:47):**

1841 You believe that it does?

1842

1843 **Robbye Meyer (1:12:47):**

1844 Go ahead.

1845

1846 **Kenny Marchant (1:12:48):**

1847 You believe that it does?

1848

1849 **Robbye Meyer (1:12:50):**

1850 I do believe that.

1851

1852 **Kenny Marchant (1:12:50):**

1853 Okay.

1854

1855 **Robbye Meyer (1:12:50):**

1856 If it had not been for Mr. Boggany, I don't think you

1857 would have had all of the HUBs that you have in this

1858 room behind me in the program today as HUBs. And because

1859 of that, and I use my experience and to answer your

1860 question, Mr. Vasquez, I use my HUB to help new
1861 applicants come into the program. So adding units does.
1862 Because I use my HUB to partner with them so that they
1863 can build affordable housing and move on to do
1864 development on their own.

1865

1866 So I use my HUB to help them to gain experience. So I
1867 think it does answer your question. It does put more
1868 units on the ground. And I use my HUB to help ~~them~~them,
1869 and I also help other HUBs advance their potential as
1870 well. So the HUB participation right now is working
1871 exactly how it was intended to begin with.

1872

1873 **Kenny Marchant (1:14:02):**

1874 Thank you.

1875

1876 **Megan Lasch (1:14:11):**

1877 Good afternoon. Megan Lasch, O-SDA Industries. I wanted
1878 to take it back to the question. I wasn't actually
1879 planning to speak because I think some of the people
1880 that went before me covered a lot of what I was going to
1881 say. But I want to take it back to the question of
1882 whether or not the HUB point should even be there. It's
1883 kind of hard for me to sit here and not say anything

1884 considering that I would not even be here if not for
1885 that HUB point 15 years ago.
1886
1887 I'm going to call it for what it is. I recognize that
1888 DEI slanted items are not popular right now. I get that.
1889 But I think we have to look at the entrepreneurship that
1890 has been created with this program. I was able to leave
1891 a company that I was working for and start my own
1892 company. It's the same mantra that I'm building within
1893 my own firm and the folks that have been working for me
1894 for years.
1895
1896 I hope that when I retire, they don't have to just go
1897 work for somebody else if they're able to go start their
1898 own business and do their own development. So to say, is
1899 it being used correctly? Is it producing more units?
1900 There's a lot of different things that we can discuss
1901 about that. But I think the entrepreneurship that not
1902 only are we putting affordable housing on the ground,
1903 but we are fostering new businesses to be created is
1904 pretty cool. And I think that's something that we should
1905 all be proud of because there's probably 15 businesses
1906 in here that have been created in part because this
1907 existed.

1908

1909

1910

1911 **Kenny Marchant (1:15:21):**

1912 And you're reading it, that his suggestions eliminate

1913 you as a HUB?

1914

1915 **Megan Lasch (1:15:28):**

1916 So it will eliminate me. And while that would not be the

1917 end of my world, sir, it's shortsighted for me to stand

1918 here and not voice support for the next generation,

1919 because I see how it's played out in my career. I

1920 literally couldn't even, I'm joking, but I literally

1921 couldn't spell affordable 15 years ago, when I created

1922 my company, I didn't know what I was going to do.

1923

1924 And then I found this program in this line of business.

1925 The current language as it is, I think is problematic

1926 for how the HUB is structured. And I think that that is

1927 key. I get the intent because I think the question that

1928 you asked Robbye is does the current language diminish

1929 the intent of the HUB program? And I think one could

1930 argue that it doesn't diminish the intent of the home

1931 program. However, it doesn't function the way it's

1932 written in a way that makes sense for how they're
1933 participating in developments from an ownership level
1934 and the length of time it takes projects to be
1935 completed.

1936

1937 **Kenny Marchant (1:16:26):**

1938 Thank you. Very well said. Thank you.

1939

1940 **Alice Woods (1:16:33):**

1941 Hi there. I'm Alice Woods with Broadleaf Community
1942 Consulting, and I just want to provide an example of how
1943 I do think these HUB changes may be inadvertently
1944 undercutting the capacity building intent of this
1945 program. So I was brought in as a HUB for the first time
1946 in the 2024 cycle on a couple of deals that's last year.
1947 And was brought in on a couple of more in the 2025
1948 cycle. And if our 2025 deals are successful, that will
1949 be five for me.

1950

1951 And so the way that this is written, that means I'm done
1952 being a HUB and I've built all the capacity that I need
1953 to from that ~~program~~program, and I've learned everything
1954 that I need to. And yet none of those five deals that
1955 I'm a HUB on have started construction or even closed

1956 yet. So I don't think I've taken everything that I need
1957 to out of this program. And I do think that these
1958 changes, specifically limiting it at 5 may be kind of
1959 inadvertently cutting off the next generation.

1960

1961 **Kenny Marchant (1:17:24):**

1962 When you say taking what you have taken out of these
1963 programs that you needed, can you explain what that
1964 means?

1965

1966 **Alice Woods (1:17:33):**

1967 Sure. My understanding is that the intent of this, these
1968 HUB points are to help build capacity for women and
1969 minority owned businesses so that they might one day
1970 develop LIHTC projects on their own without being a
1971 small part of a larger development team and over, you
1972 know, gaining the experience through being part of the
1973 team as a HUB, you might be able to do that eventually.
1974 And just in my limited time having been a HUB on these
1975 five deals, I haven't necessarily gained that experience
1976 that I need to yet. Just because those projects haven't
1977 moved through there.

1978

1979 **Kenny Marchant (1:18:10):**

1980 And his changes would limit you?

1981

1982 **Alice Woods (1:18:13):**

1983 Yes. If I'm reading it correctly, I wouldn't be able to

1984 participate as a HUB on any future deals because I've

1985 already participated in five.

1986

1987 **Kenny Marchant (1:18:20):**

1988 Is that correct, Mr. Campbell?

1989

1990 **Cody Campbell (1:18:22):**

1991 That's all correct.

1992

1993 **Kenny Marchant (1:18:23):**

1994 Okay.

1995

1996 **Bobby Wilkinson (1:18:23):**

1997 Is there a number that works like 20?

1998

1999 **Alice Woods (1:18:27):**

2000 I would defer to some of the HUBs that have participated

2001 in this program longer than me, but it seems to me that

2002 many of them were HUBs for, you know, up to 10 years

2003 before they were able to step into their own role as a

2004 developer. So I wouldn't necessarily be comfortable
2005 giving a number.
2006
2007 **Leo Vasquez III (1:18:45):**
2008 Thank you.
2009
2010 **Kenny Marchant (1:18:47):**
2011 Would you consider to be more lucrative to participate
2012 as a developer than as a HUB partner?
2013
2014 **Alice Woods (1:18:54):**
2015 Yes.
2016
2017 **Kenny Marchant (1:18:56):**
2018 Yes.
2019
2020 **Alice Woods (1:18:57):**
2021 To participate as the primary developer, yes, I would
2022 think so.
2023
2024 **Kenny Marchant (1:18:59):**
2025 I mean, but we, I mean just in the limited time that
2026 I've been on the board, Mr. Chairman, if I understand
2027 what you say your goal is to go from this point to this

2028 point. But it's been my limited experience that a lot of
2029 the HUBs are lifers. There's no, this is not about
2030 progressing to a ~~higher stages~~higher stage. This is,
2031 being a HUB is the goal, it's the destination. And I
2032 think what his intent is to open it up to more HUBs to
2033 participate. So do you understand that way or do you
2034 understand it a different way?

2035

2036 **Alice Woods (1:19:46):**

2037 I think I can just speak to my experience, which is that
2038 I think that this change would kind of cut me as an
2039 example off at the very beginning of my career and not
2040 be able to participate in this program necessarily going
2041 forward, which I would like to.

2042

2043 **Kenny Marchant (1:20:02):**

2044 I think the question, Mr. Woods in that is what is a
2045 proper, what's the proper number where that goal can be
2046 ~~accomplished~~accomplished, and we can bring more people
2047 into the system.

2048

2049 **Alice Woods (1:20:13):**

2050 Sure.

2051

2052 **Kenny Marchant (1:20:16):**

2053 Yeah. Thank you very much.

2054

2055 **Alice Woods (1:20:16):**

2056 Thank you.

2057

2058 **Sarah Andre (1:20:19):**

2059 Hi, good afternoon. Thank you all so much for

2060 volunteering your time here. I can't imagine doing this

2061 as a volunteer. It's a lot. I just wanted to talk about

2062 the process.

2063

2064 **Unidentified Speaker (1:20:34):**

2065 Introduce yourself.

2066

2067 **Sarah Andre (1:20:34):**

2068 I'm Sarah Andre and I'm with Structure Development. I

2069 became a HUB in 2012, and I had been in the tax credit

2070 world for about six years at that point. The first two

2071 years in tax credits, I worked three jobs. My tax credit

2072 job was unpaid. You know, we were waiting, waiting,

2073 waiting to have something hit. And I had two other jobs,

2074 one of which paid me \$17,000 and the other of which paid

2075 me \$34,000. And I was the primary breadwinner for my
2076 family. I did nothing but work.

2077

2078 When we finally got a development that where we had
2079 received a portion, you know, of a consulting fee, I was
2080 able to quit those other two jobs and continue on. I was
2081 only able to start guaranteeing developments 12 years
2082 after I became a HUB, and I'm still only a 50 percent
2083 guarantor.

2084

2085 The levels to develop on your own are quite high in
2086 terms of what you have in cash and what you have in
2087 assets. So it takes a very long time to develop that
2088 capacity. I am thrilled to be able to help others do the
2089 same. And for me, that end goal has been to become a
2090 developer. But not everybody's like that.

2091

2092 Some people want to run their small business and others
2093 don't ever want to try to guarantee a deal or perhaps
2094 they're in a relationship with a partner who is not
2095 willing to take that kind of risk with them.

2096

2097 You know this is a community property state, and your
2098 husband or wife, if you happen to be a HUB qualifying

2099 under a different category may not be comfortable. So
2100 it's not about just becoming a developer. I believe the
2101 state has a 30 percent target for HUB participation in
2102 deals.

2103

2104 And so it's not just as a consultant, as the accountant,
2105 it could be as the general contractor. There's all sorts
2106 of roles that people can play. And I just one want to
2107 say how grateful I am for this program and what it's
2108 meant to me and my family.

2109

2110 **Kenny Marchant (1:22:54):**

2111 Thank you.

2112

2113 **Sarah Andre (1:22:55):**

2114 Thank you.

2115

2116 **Kenny Marchant (1:22:56):**

2117 Thank you. And do we have one more person on this item?

2118 Okay. After this gentleman speaks on this item, I'm

2119 going to recognize Mr. Campbell.

2120

2121 **Michael Beard (1:23:11):**

2122 I'll be quick. Michael Beard, Betco Consulting. I just
2123 wanted to kind of reiterate and agree completely with
2124 Robbye in her comment when I was asked, do HUBs create
2125 capacity in and of themselves? Any for-profit developer
2126 can't get sponsored to do affordable housing unless they
2127 partner with the team that has the expertise. That is a
2128 way a HUB without being able to guarantee does actually
2129 build capacity.

2130

2131 And our HUB right now is doing that on two, well,
2132 hopefully, knock on wood, three deals this round because
2133 the for-profit developer has never done affordable
2134 housing and they're using our HUB as the tax credit
2135 expertise to be able to build these deals. So, you know,
2136 there's more than one way to build capacity, but HUBs do
2137 create a vital function in this.

2138

2139 **Kenny Marchant (1:24:03):**

2140 And are you a HUB?

2141

2142 **Michael Beard (1:24:05):**

2143 No, I work for a HUB.

2144

2145 **Kenny Marchant (1:24:07):**

2146 You work for a HUB?

2147

2148

2149 **Michael Beard (1:24:07):**

2150 Yes, sir.

2151

2152 **Kenny Marchant (1:24:07):**

2153 Okay. And your HUB is, what is your HUB?

2154

2155 **Michael Beard (1:24:09):**

2156 It's Betco Consulting.

2157

2158 **Kenny Marchant (1:24:11):**

2159 Okay.

2160

2161 **Michael Beard (1:24:12):**

2162 Yeah. So we've been in the industry since 2012 and I've

2163 been in affordable housing since 2018. No, I'm sorry,

2164 since 2013 myself. But Lora Myrick, she's the principal

2165 of Betco Consulting and she worked for the state agency.

2166 She's had her own business since 2020. When did you

2167 start it, Lora?

2168

2169 **Lora Myrick (1:24:32):**

2170 2011.

2171

2172

2173 **Michael Beard (1:24:33):**

2174 2011. So it's because of her and her team's expertise

2175 that a for-profit developer is going to be able to start

2176 developing affordable housing in this state because

2177 we're partnering in the deal. And I know some HUBs do

2178 that and that's how they help build capacity. Because

2179 like Sarah said, you might not ever be able to get the

2180 guarantees, the liquidity to meet the guarantees as a

2181 HUB, but you can still bring more housing into the state

2182 by doing that type of partnership.

2183

2184 **Kenny Marchant (1:25:05):**

2185 Thanks very much.

2186

2187 **Michael Beard (1:25:05):**

2188 Yeah, of course.

2189

2190 **Tim Alcott (1:25:11):**

2191 Hi, I'm Tim Alcott and I'm with the San Antonio Housing

2192 Authority. I'm not a HUB, but I came up here. I was

2193 actually talking about a different item, but you had a
2194 couple comments I want to make.
2195
2196 One is, first of all, thank you all for your all service
2197 here. You all do a great job. I know we don't come up
2198 very much because you all do such a great job. Bob does
2199 a great job keeping his staff going here. But one of the
2200 comments I heard was getting taxing authorities to sign
2201 off as we go through here, get all the taxing
2202 authorities to sign off.
2203
2204 As a housing authority, my goal is to build a lot of 0
2205 to 30 percent of my units. And why is it that I'm trying
2206 to do that? It's because in San Antonio we have 62,000
2207 people on our wait list and generally all those are
2208 around 12,000 something AMI. So way below 0 to 30
2209 percent AMI.
2210
2211 And the reason I can't build more. And I talk to, you
2212 know, elected officials all the time or city officials.
2213 They say, well, how can we incentivize to build more
2214 housing at that level? What's your gap? I can always
2215 tell you what my gap is.
2216

2217 My gap is the cost of construction. Because of that low
2218 AMI, it pays enough for the leasing agents and
2219 insurance, but not actually the building itself. So my
2220 gap to build for those 62,000 people is the cost of
2221 construction.

2222

2223 And if I don't have a tax exemption or if I had to get
2224 everyone to sign off on, especially in high opportunity
2225 areas, I'm not going to be able to build. That's very
2226 simple. In many areas, I'm not going to talk about
2227 certain, well, I can, but certain areas they don't want
2228 affordable housing. They definitely don't want a bunch
2229 of folks that are very low income in that area.

2230

2231 And I wouldn't be able to get sign offs from all the
2232 groups that I would need to pass a resolution to be able
2233 to have no tax exemption, which means I'm going to have
2234 less, my wait lists get longer. I have less affordable
2235 housing that I can build. And so the net result is that
2236 you're probably going to have a lot more developments,
2237 if that actually occurred, that are helping 60 percent
2238 AMI, you know, the higher levels, but not 0 to 30
2239 percent because the gap would just get worse. And I just

2240 want to respond to your comment, Mr. Merchant (sic),
2241 and...

2242

2243

2244 **Kenny Marchant (1:27:26):**

2245 But you're a housing authority?

2246

2247 **Tim Alcott (1:27:27):**

2248 Yes, sir. Okay. Yeah. But I couldn't get everyone to
2249 sign off.

2250

2251 **Holland Harper (1:27:30):**

2252 And are you prime developer on your housing authorities?

2253

2254 **Tim Alcott (1:27:34):**

2255 So we have a, typically we have a partnership and much
2256 like the scenarios you have, we actually did do some
2257 deals that were, we actually were the, we wanted a loan.
2258 And so we were the, we didn't have a for-profit
2259 developer. What we found out was we have a staff of
2260 seven people on the development side and there's such a
2261 need for affordable housing that we spent so much time
2262 on that one or two developments. We did Snowden Road,
2263 you all passed it and I thank you all for the tax

2264 credits. It's a 9 percent deal. But to really help the
2265 city of San Antonio and have more affordable housing, it
2266 was a better use of our time to have partnerships with
2267 for-profit developers.

2268

2269 **Holland Harper (1:28:16):**

2270 And you own the real estate, correct?

2271

2272 **Tim Alcott (1:28:18):**

2273 Yes, sir.

2274

2275 **Holland Harper (1:28:19):**

2276 And the real estate's in your title and your name?

2277

2278 **Tim Alcott (1:28:20):**

2279 Yes, sir.

2280

2281 **Holland Harper (1:28:23):**

2282 Which means that right off the bat you get theirs. Then

2283 we're just talking about the construction of the

2284 buildings.

2285

2286 **Tim Alcott (1:28:27):**

2287 You're right. And so but if I had to pay taxes, and I'm
2288 over more time. So I'm trying to be brief here, but we
2289 have, you know, requirements for more 0 to 30 percent
2290 AMI units. And so with a gap there, if I had to pay
2291 taxes, I'd build less of those units. And I'm not
2292 arguing with you guys. I just want to make sure you all
2293 realize my perspective.

2294

2295 **Holland Harper (1:28:46):**

2296 We understand it. I mean, we understand the dilemma in
2297 the deal. We're private citizens, and we know that taxes
2298 cost money.

2299

2300 **Tim Alcott (1:28:53):**

2301 Yeah. No, I appreciate you guys. I just wanted to give
2302 you that perspective. Thank you.

2303

2304 **Kenny Marchant (1:28:57):**

2305 Thank you very much. Thanks. Okay. Mr. Campbell.

2306

2307 **Cody Campbell (1:29:01):**

2308 Yes, sir. I'll defer to Mr. Marchant on that.

2309

2310 **Unidentified Speaker (1:29:07):**

2311 (Indiscernible) 1:29:07.

2312

2313

2314

2315

2316 **Kenny Marchant (1:29:06):**

2317 Yes, ma'am. This will be the last comment we take on

2318 this item (indiscernible) 1:29:11 because we've got

2319 several items to consider.

2320

2321 **Ina Spokas (1:29:13):**

2322 Hi, my name is Ina Spokas from Betco Housing Lab, and

2323 my, I guess my only comment is that having existing

2324 HUBs, I don't understand why putting a limit on them

2325 would make a difference, because we're not preventing

2326 new HUBs from participating if they want to. So putting

2327 a limit on it doesn't, what it will create is that if

2328 there are not HUBs available, developers will have to

2329 find somebody, pay for them to get a HUB. And you're

2330 just forcing that process for somebody who wants to be a

2331 HUB.

2332

2333 **Kenny Marchant (1:29:52):**

2334 We'll ask Mr. Campbell what his reasoning behind that
2335 was. Thank you.

2336

2337 **Ina Spokas (1:29:59):**

2338 I'm done. I'm just writing my name down.

2339

2340 **Kenny Marchant (1:30:03):**

2341 Mr. Campbell.

2342

2343 **Cody Campbell (1:30:05):**

2344 Yes, sir.

2345

2346 **Kenny Marchant (1:30:06):**

2347 Yep.

2348

2349 **Cody Campbell (1:30:06):**

2350 Well, like I said, it was lively. We certainly discussed
2351 many things. The question as to whether HUBs should
2352 exist in the QAP or not is not something that I believe
2353 staff has an opinion on. I would defer to Bobby, but I
2354 think he would probably agree with me on that. But as we
2355 discussed previously, they could be eliminated from the
2356 QAP. There is not any kind of statutory requirement that
2357 they exist in here.

2358

2359 In terms of the changes that we have proposed to HUBs, a
2360 significant motivator there was to tighten down the
2361 requirements for HUBs to incentivize people to pay
2362 property taxes. It is an ambitious policy proposal on
2363 behalf of staff with explicitly the intention of us
2364 getting more applications that pay property taxes
2365 throughout the life of the extended use period.

2366

2367 **Kenny Marchant (1:30:51):**

2368 And after all this testimony that we've heard or
2369 comments, do you think there's another way for you to
2370 approach it that would accomplish the same thing?

2371

2372 **Cody Campbell (1:31:02):**

2373 We, specifically for property taxes, could come up with
2374 a separate scoring item. We would need to build
2375 consideration for nonprofits and housing authorities in
2376 there because they would not pay property taxes. But,
2377 yes, we could do that.

2378

2379 **Kenny Marchant (1:31:19):**

2380 What did the board members think about that?

2381

2382 **Holland Harper (1:31:28):**

2383 I'm in favor for paying property taxes just because I
2384 think that's the best of the long-life cycle of these
2385 assets, which are long term assets. I, after hearing the
2386 testimony from the HUBs, both what it's done, but I
2387 don't know if it wouldn't drive more housing if the HUBs
2388 were not there, right? And more developers are in.

2389

2390 Once you had the, what's happened in the HUBs is they've
2391 got intellectual capital and they've become industry
2392 experts. What they've done to be able to get this thing
2393 done.

2394

2395 **Cody Campbell (1:32:04):**

2396 Sure.

2397

2398 **Holland Harper (1:32:05):**

2399 And then we incentivize that they have to stay in the,
2400 or they're in the deals. So you have to get the points.
2401 We just have this small group of human beings that are
2402 experts inside that.

2403

2404 So I do think that what you're trying to do in there
2405 where you opening that aperture up might change the

2406 world a little bit. But I would be in favor of doing
2407 some tests without HUBs and see what happens. See if we
2408 get more affordable housing in

2409

2410

2411 **Kenny Marchant (1:32:29):**

2412 Well, I'm not saying eliminate that. I'm just asking
2413 because this panel is not proposing that we do away with
2414 HUBs and the consideration of low-income tax housing
2415 credits. That's not the subject of this discussion. The
2416 subject of the discussion are ways to get projects
2417 qualified that will pay their property taxes and where
2418 the property taxes are less of a quotient in the deal.
2419 And so anything else about the testimony you'd like to
2420 clarify?

2421

2422 **Cody Campbell (1:33:13):**

2423 No, sir, I believe everything...

2424

2425 **Kenny Marchant (1:33:14):**

2426 Okay. So you don't think any of the testimony
2427 mischaracterized your motives?

2428

2429 **Cody Campbell (1:33:18):**

2430 I don't believe that it's mischaracterized. No. And I
2431 believe that everyone, at least to my understanding of
2432 this issue as it exists in the industry, I believe that
2433 everyone testified in good faith.

2434

2435 **Kenny Marchant (1:33:30):**

2436 Okay. we'll go on to the next item then.

2437

2438 **Bobby Wilkinson (1:33:34):**

2439 So just direction-wise, just don't touch HUBs figure out
2440 a different way of property taxes. Is that right?

2441

2442 **Kenny Marchant (1:33:37):**

2443 I would like to see, I mean personally I would like to
2444 see a, some modification of his proposal. That is, I'd
2445 like to see your suggestion stay in place because it
2446 does not eliminate HUBs. In fact, I would argue that it
2447 opens up opportunities for other HUBs to participate.

2448 That's the way I first read it. ~~Obviously~~Obviously, I
2449 wouldn't hold my mouth the right way when I read it. But
2450 that's the way. So...

2451

2452 **Leo Vasquez III (1:34:19):**

2453 Mr. Marchant, can I make just a point...

2454

2455 **Kenny Marchant (1:34:20):**

2456 Yes, sir.

2457

2458

2459 **Leo Vasquez III (1:34:22):**

2460 On this? I question whether five is the right number.

2461 Maybe it's seven, maybe it's 10. But something that I

2462 think we're skipping over in this whole discussion. If

2463 there is a limit of five, perhaps if we don't put the

2464 point system in where it makes such a difference to have

2465 a HUB as a partner. I think every one of these groups

2466 that HUBs have come up and spoken before us today at

2467 this point, with their experience and expertise and

2468 track record knowledge of how this works, they can be

2469 hired and be part of any project, regardless. They're

2470 not being hired today.

2471

2472 Well, they should not be being hired today because of

2473 being a HUB. They should be hired because they really

2474 know what they're doing. And that's a part where I don't

2475 know if we've hit that balance of if they enter into a

2476 project just being a partner rather than being a HUB.

2477 It's almost like now we're, if we keep that HUB

2478 incentive, that extra points, they're being penalized
2479 for entering as a regular partner rather than HUB. And I
2480 don't have a solution on how we fix that.

2481

2482

2483 **Kenny Marchant (1:35:49):**

2484 And it seems to me like that the higher we raise the
2485 number from five, the group that it affects will become
2486 smaller and more distinct. So then that group will say,
2487 well, you're just targeting us. And Ms. Farias, do you
2488 have any comment on this issue?

2489

2490 **Anna Maria Farias (1:36:13):**

2491 I'm not a member of the rules committee.

2492

2493 **Kenny Marchant (1:36:16):**

2494 Yeah, we're welcome.

2495

2496 **Anna Maria Farias (1:36:17):**

2497 I've kept my mouth shut now for over two hours. I'm glad
2498 you asked. I can answer. Our experience when we were at
2499 HUD, periodically, you would get these huge scandals.
2500 And then of course, the fingers start pointing and
2501 somebody would say to the HUB, did you know this was

2502 going on? And sometimes the HUBs would say, well,
2503 somebody approached ~~us~~us, and they knew somebody like
2504 us, so we went along with it. I have never seen that.

2505

2506 Unless you can tell me to the contrary. Are these HUBs
2507 here. Based on everything that I have heard over the
2508 last two years that I've been here, it sounds to me like
2509 they are besides experts they are extremely selective
2510 who they say yes to. And I think that is extremely
2511 important.

2512

2513 In other words, like, I'm my own boss, I'm not just
2514 going to give you my signature because I'm a minority or
2515 I'm a woman or blah, blah, blah. I'm very, and you know,
2516 a lot of them are experts because they worked for TDHCA
2517 for 20 years. They are experts. And going back to when I
2518 was at HUD, we always wanted to hear where are the
2519 success stories? Because we want more houses built.

2520

2521 And yes, there will always be this dichotomy of how many
2522 houses are built, how much money is coming in, property
2523 taxes. But I've only been here two years. Whoever here
2524 has been more. Bobby, have there ever been any scandals

2525 dealing with the HUBs? That's my question and my
2526 answer.

2527

2528

2529

2530 **Cody Campbell (1:38:03):**

2531 Sure. Scandals that would rise to being anything
2532 significant. I can't think of any off the top of my
2533 head. I mean I've gotten word of HUBs getting crosswise
2534 with developers and the sort of things that come with
2535 highly volatile, the high risk, high reward business.
2536 But no, I can't think of anything that I'd call a
2537 scandal off the top of my head.

2538

2539 **Kenny Marchant (1:38:33):**

2540 I think, Mr. Wilson, that the direction that I
2541 personally give, that we leave it in, and it that it
2542 is an item that we continue to work on but are totally
2543 cognizant of the fact it may come out before we pass it.
2544 Is that okay with the panel? Since we're not going to
2545 take any action today, we'll go to the next item.

2546

2547 **Holland Harper (1:39:07):**

2548 How do you graduate from the HUB? I mean I'm very
2549 familiar with the HUBs in federal contracting HUBs and
2550 state contracting. How do you graduate from the HUBs in
2551 new market or historic tax credits or not historic tax
2552 credits, LIHTC how do you graduate from the system here?
2553 I mean if you were in construction and you hit \$33.7
2554 million, you're out. If you're in manufacturing and you
2555 break 500 noses, you're out. How do you graduate in
2556 this?

2557

2558 **Cody Campbell (1:39:40):**

2559 That is a great question. Truthfully, until...

2560

2561 **Bobby Wilkinson (1:39:44):**

2562 I can actually.

2563

2564 **Unidentified Speaker (1:39:43):**

2565 Please go ahead.

2566

2567 **Beau Eccles (1:39:45):**

2568 Yeah, it's actually in Rule 34 TAC Section 20.294. You
2569 exceed the size which is set under 13 CFR 121 for four
2570 years. In new multifamily housing construction, that
2571 size is \$45 million per year.

2572

2573 **Holland Harper (1:40:11):**

2574 So you'll never graduate.

2575

2576 **Kenny Marchant (1:40:16):**

2577 So answer is never.

2578

2579 **Holland Harper (1:40:20):**

2580 Pardon me. Sorry guys. I would be opposed to trying to
2581 take this and just see what happens the market if it was
2582 pure. If you, I mean I'm just, I know that's different
2583 than your view. I would like to see what happens you if
2584 this thing was pure because...

2585

2586 **Kenny Marchant (1:40:38):**

2587 My proposals that we leave it in.

2588

2589 **Holland Harper (1:40:40):**

2590 I just don't...

2591

2592 **Kenny Marchant (1:40:41):**

2593 Just be cognizant of the fact that we may remove it at a
2594 later date. But I Understand.

2595

2596 **Holland Harper (1:40:47):**

2597 And \$45 million is in one year more than...

2598

2599 **Leo Vasquez III (1:40:49):**

2600 Times four years.

2601

2602 **Holland Harper (1:40:51):**

2603 Yeah. That's pretty impressive because construction, you

2604 break it three out of two.

2605

2606 **Kenny Marchant (1:40:55):**

2607 I don't think anybody in the room would ever qualify, I

2608 mean, be disqualified. Is that right?

2609

2610 **Cody Campbell (1:41:02):**

2611 It would be very difficult.

2612

2613 **Kenny Marchant (1:41:03):**

2614 So it would be very difficult to ever bring any new, I

2615 mean, difficult to bring new HUB participation in.

2616

2617 **Cody Campbell (1:41:14):**

2618 Yes.

2619

2620 **Kenny Marchant (1:41:15):**

2621 Okay.

2622

2623 **Cody Campbell (1:41:16):**

2624 Unless a developer just wanted to go with a new HUB

2625 because, you know, they liked them and, you know...

2626

2627 **Kenny Marchant (1:41:21):**

2628 Got you, Got you. Okay. Thank you.

2629

2630 **Cody Campbell (1:41:25):**

2631 Ready for the next topic?

2632

2633 **Kenny Marchant (1:41:27):**

2634 Yes.

2635

2636 **Cody Campbell (1:41:28):**

2637 Okay. So the...

2638

2639 **Kenny Marchant (1:41:31):**

2640 Well, I think, I mean, you're perfectly welcome to make

2641 a comment in the...

2642

2643 **Sarah Andre (1:41:36):**

2644 Okay. I just want to correct the...

2645

2646 **Kenny Marchant (1:41:37):**

2647 And we're going to take an intermission for various

2648 reasons after this...

2649

2650 **Sarah Andre (1:41:46):**

2651 Understood. Super quick. So that's not 100 percent

2652 factual. It's done by NAICS encode, and it depends on

2653 what your NAICS is. So the number you gave is correct

2654 for specific codes, however many people, let's say

2655 you're an accountant and you're a HUB and you're in one

2656 of these projects.

2657

2658 Well, the level for an accountant is different. So it

2659 may be super high and maybe you never graduate, but, you

2660 know, try being a woman for 56 years and then let me

2661 know if you think it's unfair. Sarah Andre, Structure

2662 Development.

2663

2664 **Kenny Marchant (1:42:24):**

2665 Thank you. We're going to take a 10-minute intermission.

2666

2667 **Holland Harper (1:42:35):**

2668 All right. Okay. Mr. Campbell, are we on schedule as far
2669 as your, you think?

2670

2671 **Cody Campbell (1:42:39):**

2672 We should. I knew that the last item was going to be the
2673 longest. The, I don't know that we need to spend that
2674 much time on tiebreakers. And I'm trying to be cognizant
2675 of the fact that we need to get to four and hopefully
2676 have an open comment period. I don't know that we need
2677 to spend that much time on tiebreakers.

2678

2679 **Kenny Marchant (1:43:01):**

2680 Let me ask a question in the audience. How many of you
2681 are here that just simply want to make a comment on
2682 items other than on the QAP so that we could bleed into
2683 that last hour this subject matter?

2684

2685 **Cody Campbell (1:43:21):**

2686 Okay. sure.

2687

2688 **Kenny Marchant (1:43:22):**

2689 Okay. Two people. Okay. So we will not need the entire
2690 hour for other comment in. Okay. thanks. Okay. Mr.
2691 Campbell.

2692

2693 **Cody Campbell (1:43:32):**

2694 Great. Fantastic. The next item that we have in your
2695 board book concerns the 9 percent housing tax credit
2696 tiebreaker. Because this process is so competitive, ties
2697 among applications are pretty common. And so the
2698 tiebreaker is a pretty significant component of the
2699 program. Right now, the tiebreaker determines priority
2700 based on proximity to a number of valuable community
2701 amenities. The four that we have in the QAP right now
2702 are a public park, the elementary school of attendance,
2703 a full-service grocery store and a public library.

2704

2705 The way that we run the tiebreaker is that applicants
2706 identify the closest three out of that four, and we use
2707 that cumulative distance just as a simple rank to
2708 determine the priority. It's worked really well. I'm
2709 very proud of this tiebreaker. I think it's helped
2710 disperse sites because those amenities are generally
2711 scattered throughout cities. So we're not necessarily
2712 congesting people all into one area.

2713

2714 There are two changes that staff proposes. The first is
2715 possibly replacing one of the four amenities that we're

2716 using. The benefit to doing that is that it kind of
2717 rescatters the site. So whereas we've had for I believe,
2718 two years now these four amenities. So everybody's
2719 looking for those things and trying to get close to
2720 them. If we replace one, it causes some dispersion in
2721 the map, which is a desirable outcome.

2722

2723 Staff would recommend that a public park would be the
2724 most appropriate one to replace. Not because parks
2725 aren't valuable, but because trying to figure out what
2726 is and isn't a park is taking years off of my life and
2727 plenty of other people in this room as well.

2728

2729 We've gotten a couple of suggestions for what might
2730 work. There are pros and cons to all of them. One that
2731 is sometimes mentioned is proximity to a public transit
2732 stop. Certainly that is a valuable amenity for low-
2733 income tenants. Although not all municipalities have
2734 public transport, transit stops. And so we would be
2735 disadvantaging them.

2736

2737 Another one that is suggested from time to time are
2738 healthcare facilities. And so we've, facilities. We've
2739 put one proposed definition of a healthcare facility

2740 that might work in your materials. We're also working to
2741 identify maybe any existing lists of definitive
2742 healthcare facilities, goodness, that we could use,
2743 because having just a list that everybody's working off
2744 of is better than trying to write a definition. So
2745 that's one proposed change is maybe replacing one of
2746 those amenities.

2747

2748 And the second, and this is a suggestion that has come
2749 from the industry, is adding an initial tiebreaker
2750 before you get to that proximity. Prior to this
2751 tiebreaker, the QAP included a threshold for the first
2752 tiebreaker that was based on the poverty level of the
2753 census tract. And so we're proposing that it might be a
2754 good idea to have a first tiebreaker that just looks at
2755 the poverty level of the census tract and prioritizes
2756 any application that has a poverty level under 20
2757 percent.

2758

2759 Although Mr. Harper, this goes exactly back to what we
2760 were discussing earlier. I don't think that there is a
2761 right or wrong decision on that. But it is certain that
2762 prioritizing low poverty census tracts could increase

2763 the cost of land. And so there is a tradeoff to having
2764 that.

2765

2766 **Kenny Marchant (1:46:36):**

2767 Could increase the cost of what?

2768

2769 **Cody Campbell (1:46:37):**

2770 Could increase the cost of land, the cost of the
2771 development sites.

2772

2773 **Holland Harper (1:46:42):**

2774 So Cody, are, you want to keep going?

2775

2776 **Cody Campbell (1:46:45):**

2777 No, no, I'm done.

2778

2779 **Holland Harper (1:46:46):**

2780 Yeah. So I get your tiebreaker. You don't enjoy the
2781 public park because you have to go through what is
2782 really a public park and what is not a public park and
2783 what's the school ground and the rest of it. I remember
2784 all those experiences. If we go with the 20 percent then
2785 that moves money around and we're pushing land and
2786 equity and maybe more parks.

2787

2788

2789 **Cody Campbell (1:47:05):**

2790 Correct.

2791

2792

2793 **Holland Harper (1:47:05):**

2794 What's wrong with what you got now? It just takes too

2795 much time.

2796

2797 **Cody Campbell (1:47:10):**

2798 What we have right now is working. The public park thing

2799 really has been a thorn in staff side for the last

2800 couple of years we've tried to write a very, very

2801 limited definition of what is a public park. And even

2802 ~~then~~then, we've had some real gray area cases come up.

2803

2804 **Holland Harper (1:47:26):**

2805 I mean I would think that the number one thing would be

2806 grocery store. Number two would be education. Number

2807 three would be public park. And number four would be

2808 library, which sounds terrible, but I don't know if

2809 you've been to your public library lately. It's a little

2810 different than it was in 1990. You want to, I mean, is

2811 it not working the way it is? I mean because you know,
2812 food deserts, access to food, healthier food, that's
2813 what people need.

2814

2815

2816

2817 **Cody Campbell (1:47:57):**

2818 Sure, absolutely. Again, I'm very proud of this
2819 tiebreaker. I do think it's working well. I just think
2820 that if they're, I think that there is a benefit to
2821 maybe swapping out one of those amenities every couple
2822 of years to disperse the site. But if we left it exactly
2823 how it is right now, I still think...

2824

2825 **Kenny Marchant (1:48:12):**

2826 Could you add an amenity to it?

2827

2828 **Cody Campbell (1:48:15):**

2829 We certainly could.

2830

2831 **Kenny Marchant (1:48:16):**

2832 I mean, I think that public transit is important. It
2833 would disadvantage some that didn't have any public

2834 transit at all, but, and have you added any kind of
2835 specific language about public park?

2836

2837 **Cody Campbell (1:48:35):**

2838 No, sir. We do have a definition in the QAP and it
2839 requires the land being dedicated for public use or
2840 recreational use by a governmental entity at least a
2841 year.

2842

2843 **Kenny Marchant (1:48:46):**

2844 That would clear up the previous situation?

2845

2846 **Cody Campbell (1:48:48):**

2847 Unfortunately, no. We still get empty plots of land that
2848 have been dedicated as a park for a year, but no
2849 progress has been made on them. So they're fuels, sure.

2850

2851 **Holland Harper (1:48:58):**

2852 Do you use LCAD map? Do you use the, that's my personal
2853 one. Sorry.

2854

2855 **Cody Campbell (1:49:04):**

2856 Sure. We do look at appraisal districts.

2857

2858 **Holland Harper (1:49:07):**

2859 You use the appraisal district and what the designation
2860 or use the zoning map to do that?

2861

2862

2863

2864 **Cody Campbell (1:49:12):**

2865 What we look for is the dedication by the city, which is
2866 kind of the precursor to that happening. Some of what
2867 has been presented to us, I disagree, is really in line
2868 with what the QAP is looking for in terms of a park. I
2869 mean, just empty fields that have been nothing, you
2870 know, for years that might at some point be a public
2871 park, but that...

2872

2873 **Kenny Marchant (1:49:30):**

2874 You could have dedicated undeveloped parkland.

2875

2876 **Cody Campbell (1:49:32):**

2877 Exactly. Correct.

2878

2879 **Kenny Marchant (1:49:35):**

2880 Floodplain. That's another definition.

2881

2882 **Holland Harper (1:49:37):**

2883 Yeah, but let's, I mean you could just put one caveat on
2884 that. It's being maintained by either a private or a
2885 public entity.

2886

2887

2888 **Cody Campbell (1:49:42):**

2889 Absolutely. Yes, sir.

2890

2891 **Holland Harper (1:49:43):**

2892 It's going to get kind of squirrely, right? You know,
2893 whether I'm shredding it or not. But if it looks like a
2894 jungle, I wouldn't say that's a, it's not exactly what
2895 we're looking for, right? So there have to be a little
2896 gray there.

2897

2898 **Cody Campbell (1:49:54):**

2899 Yep. Yeah, yeah.

2900

2901 **Bobby Wilkinson (1:49:57):**

2902 Like Remmer's Ranch or, there's plenty of raw land with
2903 trails and parking.

2904

2905 **Holland Harper (1:50:03):**

2906 Yeah. But let's be clear about that. I mean there's, I
2907 got Pat Maze, Core Lake, 11 miles of mountain bike
2908 trails. Private individuals are maintaining those trails
2909 every day, right? So it's still a forest, but they're
2910 maintaining it every week. So we can make some
2911 definition there.

2912

2913 **Kenny Marchant (1:50:21):**

2914 Have you clarified the definition of a full-service
2915 grocery?

2916

2917 **Cody Campbell (1:50:27):**

2918 That is very, very specific. It is a definition that a
2919 couple of people have gotten tangled up in. This is very
2920 specific.

2921

2922 **Kenny Marchant (1:50:34):**

2923 One of those. Didn't we?

2924

2925 **Holland Harper (1:50:35):**

2926 Yes, you sure did.

2927

2928 **Cody Campbell (1:50:36):**

2929 That is correct.

2930

2931 **Unidentified Speaker (1:50:38):**

2932 (Indiscernible) 1:50:38.

2933

2934

2935

2936 **Cody Campbell (1:50:41):**

2937 And the happiest I've ever been living was when I could
2938 walk to the HEB. It was about a five-minute walk from my
2939 house. Unfortunately, I'm not there anymore. But that is
2940 aan unimaginable quality of life benefit to have.

2941

2942 **Bobby Wilkinson (1:50:54):**

2943 I mean, I guess shop for seven and welcome with your
2944 bags.

2945

2946 **Cody Campbell (1:50:59):**

2947 It's fair. It's just me and my one little bag. We'll get
2948 you a cart.

2949

2950 **Kenny Marchant (1:51:05):**

2951 Somebody suggested a pub.

2952

2953 **Cody Campbell (1:51:07):**

2954 Suggested?

2955

2956 **Kenny Marchant (1:51:10):**

2957 This is a joke.

2958

2959

2960 **Cody Campbell (1:51:12):**

2961 Oh, bars. That would work because I have a mental map of

2962 all of those in my head. So there's no...

2963

2964 **Kenny Marchant (1:51:18):**

2965 Hey, is there any public comment on this, this

2966 particular item? Yes, ma'am. If you would come forward

2967 and we'll get started.

2968

2969 **Tracey Fine (1:51:25):**

2970 Tracey Fine. National Church Residences. And I do

2971 appreciate this current tiebreaker. I love the idea of

2972 adding the public transit stop as ~~as~~ number five. Yes,

2973 it does benefit some areas, but we're not taking away

2974 the other four options for other areas that don't have

2975 public transit.

2976

2977 I, for specifically for at-risk, I am not in favor of
2978 doing the first break of poverty rate. And that's
2979 because in at-risk we're a statewide bucket and we were
2980 rural and we're urban and it really favors urban and
2981 super suburban areas when you look at a poverty
2982 tiebreak.

2983

2984 And so I would rather us on the preservation and the at-
2985 risk side of things, if we're going to have like an
2986 initial break before we get to the amenities that we
2987 should focus on maybe something like population growth
2988 or rent burdens of that location. Doing poverty is not
2989 going to be an equalizer and you're going to miss out on
2990 preserving highly urban, highly needed, high rent burden
2991 areas in our urban communities.

2992

2993 **Kenny Marchant (1:52:31):**

2994 Thank you. And Cody, you were suggesting that as a
2995 possibility or is that in the...

2996

2997 **Cody Campbell (1:52:37):**

2998 Yes. So the initial review of the poverty rate of the
2999 census tract is not in the QAP now. We had something
3000 similar to it in there a couple of years ago, but as you

3001 know, has been discussed at this meeting so far it might
3002 not be the board's priority to emphasize the poverty
3003 rate of the census tract quite that much. And so I think
3004 that before we finalize this recommendation to the
3005 board, we're definitely going to take a second look at
3006 that. Yep.

3007

3008 **Kenny Marchant (1:53:02):**

3009 So it's not either or. I mean, if we, the other, adding
3010 the transit stop would be...

3011

3012 **Cody Campbell (1:53:11):**

3013 Totally separate discussion.

3014

3015 **Kenny Marchant (1:53:11):**

3016 Okay. Thanks. Yes, sir.

3017

3018 **Zachary Krochtengel (1:53:31):**

3019 Zachary Krochtengel. Sycamore Strategies. So I think at
3020 one point suggested this tiebreaker way back when, but I
3021 suggested it with like nine different items and then you
3022 pick the highest four so that it really wouldn't
3023 advantage areas that didn't have public transit. But it

3024 also would make it much more difficult to pinpoint sites
3025 based on just four different attributes.

3026

3027 With more attributes, it'd be much more difficult for
3028 everyone to zero in on the same site using GIS mapping
3029 and things like that. And I think that it would still
3030 have the same accomplishment. So I'm for adding multiple
3031 additional amenities as long as they can be easily
3032 defined.

3033

3034 The other thing I would say is I'm also against the low
3035 poverty rate tiebreaker as well. But I do think that
3036 there is a way to incorporate the low poverty
3037 tiebreaker. Like you could actually have it as one
3038 tiebreaker and have if you're in a very low poverty
3039 census tract, you subtract a thousand feet from your
3040 tiebreaker distance. If you're in a medium one, you
3041 subtract 500 feet and so on and so forth.

3042

3043 So that could still incorporate ~~that, but~~that but be in
3044 the same tiebreaker. So something that was extremely,
3045 highly amenitized in a CRP area could still beat out
3046 something with a low poverty rate if you kind of set

3047 that scenario up where there's one singular tiebreaker
3048 that takes into account all of those factors.

3049

3050 **Kenny Marchant (1:55:01):**

3051 So, I mean, you would add to this list of ~~park~~parks, et
3052 cetera, you would add more...

3053

3054

3055 **Zachary Krochtengel (1:55:09):**

3056 I would add the medical facility. And I think that the
3057 way you...

3058

3059 **Kenny Marchant (1:55:11):**

3060 I agree. I like the library.

3061

3062 **Zachary Krochtengel (1:55:13):**

3063 I like library. I take my kids to the library for all
3064 their programming.

3065

3066 **Kenny Marchant (1:55:18):**

3067 We don't want to double his problems.

3068

3069 **Zachary Krochtengel (1:55:20):**

3070 That's true.

3071

3072 **Kenny Marchant (1:55:20):**

3073 We don't want to double our force majeure request.

3074

3075 **Zachary Krochtengel (1:55:23):**

3076 Well, that's true. And I think that, you know...

3077

3078

3079 **Kenny Marchant (1:55:28):**

3080 So we'd have to be very specific, like a library, you

3081 would have to say a library open to the public because

3082 it could be a school library that you couldn't go.

3083

3084 **Zachary Krochtengel (1:55:36):**

3085 Right. And so I think, like, the medical one, we always

3086 had, like, daycares ~~was~~were part of the, you know,

3087 opportunity index. And they had a license, so it was a

3088 DPS license. And there's just no getting around that.

3089 You either had a license or you didn't. Nobody was

3090 putting in a daycare that somebody was running without a

3091 license because you actually had a database to look up

3092 and see if they had a license. So I think that there's a

3093 lot of medical facility licenses.

3094

3095 So I think you need to pick two or three licenses that
3096 make sense, and they either have that license and they
3097 ~~count~~count, or they don't have that license and they
3098 don't count. And that's something extremely easily
3099 verifiable as opposed to coming up with a definition and
3100 then saying, well, this ambulatory care also gives shots
3101 and diagnoses you for this, and is this, and is this, I
3102 think we need to look at definitions of what, like,
3103 actual governmental license are, and that's that cut.

3104

3105 **Kenny Marchant (1:56:32):**

3106 I think we may have to do that next year. Okay. Yeah. I
3107 mean, as far as expanding it beyond. I mean, think we've
3108 got some good ideas and, but they have to be very
3109 specific ideas. Because of our past experience with
3110 definitions.

3111

3112 **Zachary Krochtengel (1:56:48):**

3113 100 percent. Thank you.

3114

3115 **Kenny Marchant (1:56:50):**

3116 Thank you for your input.

3117

3118 **Sidney Beaty (1:56:55):**

3119 Hello. Sidney Beaty, again with Texas Housers. We don't
3120 have any issue with the staff proposals for the
3121 tiebreaker, but ultimately our preference would still be
3122 a weighted tiebreaker formula that incentivizes more
3123 deeply affordable units. As you heard somebody from San
3124 Antonio mention earlier the issue, the real issue is
3125 with those 30 percent units here in Austin, there's just
3126 16 for every 130 percent AMI households.

3127

3128 There's, I'm sorry, I'm going to start over. There are
3129 just 16 affordable and available units for every 100
3130 households in Austin that are making 30 percent AMI or
3131 less. So that's where the issue is. This is the largest
3132 affordable housing program in the country. That's kind
3133 of where the needed units need to go.

3134

3135 We've been proposing a weighted formula for the
3136 tiebreaker that gives more points for more
3137 affordability. So, for example, like a 30 percent unit
3138 would be 3 points, 50 percent, 2, 60 percent, 1 point.
3139 And that would both incentivize more units and more
3140 affordable units.

3141

3142 **Kenny Marchant (1:57:46):**

3143 Thank you. You definitely qualified as the fastest
3144 reader today. Thank you.

3145

3146 **Tanya Lavelle (1:58:05):**

3147 Good afternoon. Tanya Lavelle with Disability Rights
3148 Texas. I'm going to echo what Sid said. We have no
3149 issues with what staff suggested. But as she mentioned,
3150 we also think that the most important thing in the
3151 tiebreaker is to incentivize the development of low-
3152 income units, lowest income units. People with
3153 disabilities often fall into the extremely low-income
3154 gap in the bracket.

3155

3156 And we need as many units as we can. This program is the
3157 primary driver of any accessible, affordable units in
3158 the state and we need as many as possible. So we suggest
3159 that kind of as being the first tiebreaker. I also
3160 wanted to mention that we...

3161

3162 **Kenny Marchant (1:58:43):**

3163 You suggest poverty be the first tiebreaker?

3164

3165 **Tanya Lavelle (1:58:47):**

3166 No. Anything to incentivize the development of more
3167 extremely low-income units. Yeah. And additionally, we
3168 are in support of the suggestion, staff suggestion to
3169 swap out healthcare facilities for parks. I think the
3170 definition is fairly clear on what it would be. I think
3171 it's a hospital, a community health center, and maybe a
3172 general practice that is not specific enough to narrow
3173 people out.
3174
3175 That is going to make a big difference, I think to
3176 everybody who lives in a development, you know,
3177 regardless of age or familial status, but especially for
3178 people with disabilities who need access to healthcare
3179 facilities and it can be a matter of life and death for
3180 folks to be able to get to a hospital or, you know,
3181 somewhere to receive medical attention. So we definitely
3182 are in support of that swap.

3183

3184 **Kenny Marchant (1:59:37):**

3185 Swap or you would be in favor of adding it?

3186

3187 **Tanya Lavelle (1:59:40):**

3188 You can add it too, yeah. We just like hospitals.

3189

3190 **Kenny Marchant (1:59:44):**

3191 Thank you.

3192

3193 **Tanya Lavelle (1:59:44):**

3194 Thanks.

3195

3196 **Kenny Marchant (1:59:45):**

3197 Yes.

3198

3199 **Kathryn Saar (1:59:50):**

3200 Hi. Kathryn Saar. I think that adding a few additional

3201 amenities to the tie break help spread things out more

3202 and that's what we're really pushing for here because

3203 regardless of, you know, how many amenities we have, we

3204 all have the same maps. We all know where the winning

3205 census tracts are. So we all, you know, it's less so

3206 when we have this kind of system where we have four

3207 ~~amenities~~amenities, and we pick the top three. So if we

3208 had, you know, if we had...

3209

3210 **Kenny Marchant (2:00:09):**

3211 If it gets bigger, the more you add to that list?

3212

3213 **Kathryn Saar (2:00:10):**

3214 Yeah, I think if you had five, you could still do the
3215 top three or something like that. So it just, you know,
3216 right now you basically have to be really, really close
3217 to two amenities to be low enough on that tiebreak to
3218 get an allocation. So, you know, if you are directly
3219 adjacent to a grocery store, let's say a Walmart, you
3220 get a zero. And so when you add that zero to a 50
3221 because you're right across the street from a park and
3222 maybe there's a library or something, that zero makes a
3223 really big difference in that number.

3224

3225 So if you can be touching one of those amenities and
3226 grocery stores are one of those places where there's
3227 often excess land, but it does come at a cost. So it's
3228 driving cost. And we're in a cost constrained
3229 environment. So I would be supportive of adding
3230 additional items to this list, but keeping the, you
3231 know, three of five or three of six or something like
3232 that. I think the industry at large, I fully support
3233 having 30 percent units in developments.

3234

3235 And when we talk about having the lowest income tenants,
3236 that's what we're talking about. People that make 30
3237 percent or less of the area of median family income,

3238 those are people that are in need, serious need of
3239 housing. But those units do not generate debt carrying
3240 capacity. So I get less debt on that property the more
3241 30 percent units I have.

3242

3243 So that means that I have less money to build with. And
3244 so that's going to drive the number of units down. And
3245 so I think that, you know, while a worthy goal, housing
3246 30 percent tenants, I think we have to balance that with
3247 the resources that are available. So thank you.

3248

3249 **Leo Vasquez III (2:02:20):**

3250 Kathryn, I'm sorry. Just...

3251

3252 **Kathryn Saar (2:02:23):**

3253 Sorry.

3254

3255 **Leo Vasquez III (2:02:25):**

3256 Two questions. Are you, and I think you're a good one to
3257 ask from your TAP perspective. So is there not a concern
3258 that if we add too many, the menu of possible
3259 tiebreakers and you take the top three or five or
3260 whatever it is, would we not end up having everyone

3261 qualify for the most tiebreakers at some point and that
3262 kind of, in the same starting spot?

3263

3264 **Kathryn Saar (2:03:05):**

3265 Well, yeah. I mean, I think you do have to kind of keep
3266 it small. But that's why I think like 3 of 5 or 3 of 6
3267 is kind of as much as you could do. Also, you're also
3268 already doing this in opportunity index. We have an
3269 opportunity index which incentivizes you being within a
3270 certain radius of these amenities.

3271

3272 So now, we're doubly incentivizing them by putting them
3273 in the tiebreak. But if that's the policy that this
3274 board wants to pursue, then that's fine. And I think
3275 that this is the way that we can either swap out or add
3276 one or two to that number to help spread things out and
3277 not drive up the cost of acquisition.

3278

3279 **Leo Vasquez III (2:03:40):**

3280 Yeah. Again, I'm just concerned that there's that
3281 balancing act that if we have too many options and we
3282 don't really prioritize certain ones, everyone's going
3283 to get the max points. So...

3284

3285 **Kathryn Saar (2:03:52):**

3286 Right.

3287

3288 **Leo Vasquez III (2:03:53):**

3289 Then I have just on your last point that you were

3290 talking about, and I'm just sort of talking out loud

3291 here on this one. So I think we have some folks arguing

3292 the need for the extremely, you know, the 30 percent AMI

3293 units. Hey, that's what should be...

3294

3295 **Kathryn Saar (2:04:13):**

3296 And to be clear...

3297

3298 **Leo Vasquez III (2:04:15):**

3299 Versus there's probably several of us here on the board

3300 that while we think those 30 percent AMI are really

3301 important, if there's 30 units that are being added on

3302 one complex. But if I can have 360 percent AMI units, to

3303 me that's the tiebreaker that, you know, offsets the

3304 much smaller number on the more needed, I understand

3305 that. But...

3306

3307 **Kathryn Saar (2:04:39):**

3308 And to be clear, there's a scoring incentive that exists
3309 right now where all, let's just say all developments in,
3310 I'm sure there might be one that doesn't take the point
3311 for some reason because they're the only development in
3312 the region. But for all intents and purposes, all 9
3313 percent tax credit developments have 10 percent of their
3314 affordable units at or below 30 percent. So we do build
3315 these units, but again they're, they limit our debt
3316 carrying capacity and to your point that, you know,
3317 drives down the number of units that we can actually
3318 build.

3319

3320 **Leo Vasquez III (2:05:20):**

3321 Okay. Thank you.

3322

3323 **Kenny Marchant (2:05:22):**

3324 Thank you.

3325

3326 **Michael Tamez (2:05:39):**

3327 Michael Tamez. Madhouse Development, I just wanted to
3328 make two quick comments. One is I'm also in favor of
3329 removing the poverty rate as part of this threshold as a
3330 first tiebreaker. And then the second part was to try
3331 and add some amenities without creating too much burden

3332 on staff would be to consider the middle school and high
3333 school in addition to the elementary school. You could
3334 expand that program. I know as a parent, letting my kid
3335 walk home from high school would be a, you know, real
3336 dream. So that would be easy than walking them to school
3337 every day for elementary school. So just want to keep
3338 that brief.

3339

3340 **Kenny Marchant (2:06:11):**

3341 Thank you.

3342

3343 **Alexa Sheehy (2:06:22):**

3344 Alexa Sheehy. Structure Development. I am also speaking
3345 just to the actual quantity of the
3346 ~~tiebreaker~~stiebreakers, and I am highly in favor of
3347 limiting it to four or five just to keep this process
3348 simple. It's already becoming just overwhelmingly
3349 complex trying to choose sites each year. Whether or not
3350 you replace parks with some sort of medical facility is
3351 to me up to staff and the board.

3352

3353 But please avoid trying to do like a menu of 10 items,
3354 choosing three and making staff know what the sort of
3355 definition of all 10 items is. Additionally, there is a

3356 pretty good federal data set of rural healthcare
3357 clinics, community healthcare hospitals. So I do agree
3358 with keeping that as a list that we all have to go off
3359 of as opposed to trying to like we do with supermarkets,
3360 try and tell you guys like, ah, this one sells one
3361 frozen item and it's going to count.

3362

3363 So yeah, and as far as the poverty, I don't I really
3364 indifferent on whether or not you keep that first
3365 tiebreaker in there. I would like to say though that
3366 this notion that it's a lot less expensive to build in
3367 Q4. That's sort of all I do is look at real estate all
3368 day and I'm happy to send information to Cody, but I
3369 don't think that developing in Q1 tracts is really that
3370 much more expensive than really in these Q4 urban dense
3371 tracts.

3372

3373 If anything, I'll be lot of the land in the lower
3374 poverty, higher quartile tracts is more suburban and
3375 less expensive. So I'm not sure that there's really like
3376 a correlation there, but I don't really have an opinion
3377 on whether or not you should keep that as the first
3378 tiebreaker. But please don't add 10. Thanks.

3379

3380 **Justin Meyer (2:08:29):**

3381 Thank you. Justin Meyer. Arx Advantage. I'd like to echo
3382 the sentiments of several folks that have gone before me
3383 that said please, please, please don't make a tremendous
3384 list of items to pick from on tiebreaks because at a
3385 certain point we're just reproducing opportunity index
3386 in another capacity and I don't think it's necessarily a
3387 positive thing.

3388

3389 Coming from a primarily rural development point of view,
3390 I think hospitals and healthcare would be a really
3391 positive thing to include in tiebreaks, whether we're
3392 going to a five item, a best three out of five, or if
3393 we're going to replace an item. Honestly in the rural
3394 space, we see a lot of libraries being the least
3395 utilized thing over parks, but that's just our take from
3396 that viewpoint. Thank you.

3397

3398 **Kenny Marchant (2:09:18):**

3399 Okay. Thank you. Mr. Campbell.

3400

3401 **Cody Campbell (2:09:35):**

3402 Yes, sir.

3403

3404 **Kenny Marchant (2:09:36):**

3405 How did you end up thinking that we were going on that?

3406 Expanding or replacing?

3407

3408

3409

3410 **Cody Campbell (2:09:29):**

3411 I think, five, I think, is pretty manageable if we were

3412 to do the best three out of five, especially if there

3413 was a firm objective data set that we were working from.

3414 I do agree that if we add too many things, especially if

3415 those items are kind of nebulous and we have to write a

3416 definition and then try to implement that definition, I

3417 think we're going to create a lot of headaches for

3418 ourselves. But best three out of five, I think is a

3419 completely reasonable suggestion. Yes, sir.

3420

3421 **Holland Harper (2:09:53):**

3422 Mr. Campbell, we only have elementary schools on there.

3423 I got 13-year-olds and they go to middle school. Why is

3424 it just elementary?

3425

3426 **Cody Campbell (2:10:03):**

3427 It's elementary. That's just kind of what we started
3428 with. Because those are the children who need the most
3429 adult supervision. And so...

3430

3431 **Bobby Wilkinson (2:10:08):**

3432 Shorter legs. Shorter legs all over the place.

3433

3434 **Holland Harper (2:10:13):**

3435 Thank you, executive director. Yes, yes. But I mean, if
3436 we just opened up that one item to, because let's be
3437 clear. If you're poor and you don't have a vehicle,
3438 which is expensive and costs money and has all those
3439 things, if we just open up high school and middle school
3440 and elementary, your sites explode with one change.

3441

3442 **Cody Campbell (2:10:39):**

3443 We absolutely could do that.

3444

3445 **Bobby Wilkinson (2:10:44):**

3446 Unless you're from that quirk where they're not,
3447 districts are not necessarily required to provide bus
3448 service when a development was in within two miles.

3449

3450 **Holland Harper (2:10:50):**

3451 That's correct.

3452

3453 **Bobby Wilkinson (2:10:51):**

3454 And I mean, ours does anyway, so I didn't, I didn't know
3455 that. But, so that would really make a difference if you
3456 don't have bus service and you're, you know, you want to
3457 be as close as possible.

3458

3459 **Holland Harper (2:11:18):**

3460 So a little bit, you know. This is, in...

3461

3462 **Cody Campbell (2:11:20):**

3463 (Indiscernible) 2:11:20.

3464

3465 **Holland Harper (2:11:21):**

3466 Pardon, (indiscernible) 2:11:21.

3467

3468 **Cody Campbell (2:11:24):**

3469 Homer was asking me about charter schools and whether
3470 those would count, and under the current rule, I don't
3471 believe that they would. It's something that we could
3472 maybe take into consideration.

3473

3474 **Holland Harper (2:11:31):**

3475 I think that our legislators can change that real fast
3476 here for us. I mean, that's a done deal. So I think that
3477 that's going to, I think that that's going to open up
3478 the market to be as efficient as it possibly can. The
3479 only thing that concerns me about the medical. And I
3480 completely 100 percent agree that all people need
3481 medical access. That is like a smorgasbord of what is a
3482 real service inside that.

3483

3484 Do they take public? Are they private only? Are these
3485 ERs? Are they not? I think they cross enormous amount
3486 of work on the staff. And even in rural northeast Texas,
3487 we have this support that if you're in trouble, the
3488 ambulance will pick you up and take you to the hospital.

3489

3490 **Cody Campbell (2:12:11):**

3491 Sure.

3492

3493 **Holland Harper (2:12:12):**

3494 So I think that the daily feeding of human beings, the
3495 education of human beings, the green space and mental
3496 health of human beings would be better than trying to...

3497

3498 **Kenny Marchant (2:12:22):**

3499 Would you delete parks and add that, or would you add
3500 it?

3501

3502 **Holland Harper (2:12:26):**

3503 I would not delete parks personally. I do not believe we
3504 should delete parks, but I think that's going to be, I'm
3505 not trying to say medical is not the right place. Okay.
3506 My wife's a nurse practitioner in pediatrics. She's in
3507 general practice. She's down the street. But is that
3508 really the same as having a full hospital? But I mean,
3509 you get all over the board of what's the value
3510 ~~there?~~there. So instead of hopping on that rail, let's
3511 just leave that one alone for a second.

3512

3513 **Kenny Marchant (2:12:51):**

3514 So would there be a consensus that we add elementary,
3515 middle, and high school?

3516

3517 **Cody Campbell (2:12:57):**

3518 I do believe that that would have the intended
3519 consequence of opening up more development sites.

3520

3521 **Kenny Marchant (2:13:03):**

3522 Now going into distance. You know, many high schools are
3523 vast. Their boundaries are vast. So do you see any
3524 problems with the proximity to the actual school? I
3525 mean, where the boundaries don't they measure from the
3526 closest place?

3527

3528

3529 **Cody Campbell (2:13:14):**

3530 It's to the closest parks or boundary. Yes, sir. I, but
3531 I don't see that being difficult.

3532

3533 (Overlapping conversation.)

3534

3535 **Kenny Marchant (2:13:31):**

3536 All right. I think that. I think that we have a
3537 fantastic consensus on that. So we'll go to the next
3538 item.

3539

3540 **Cody Campbell (2:13:36):**

3541 Great. This is certainly a big one. I expect that there
3542 will be a lot of people wanting to...

3543

3544 **Kenny Marchant (2:13:42):**

3545 Is this the last one?

3546

3547 **Cody Campbell (2:13:47):**

3548 No, sir. We've got just a couple left.

3549

3550 **Kenny Marchant (2:13:51):**

3551 Do we have a less controversial one that can be, go

3552 ahead to that.

3553

3554 **Cody Campbell (2:13:52):**

3555 Unfortunately, not really. We probably...

3556

3557 **Kenny Marchant (2:13:53):**

3558 We're working, we're working on...

3559

3560 **Cody Campbell (2:13:55):**

3561 Sure, sure, sure. Okay. So the next item that we have on

3562 here is the quantum quantity of low-income unit scoring

3563 item. It is the scoring item that we added a couple

3564 years ago that awards points to applications that

3565 promise a number of units. The required number of units

3566 that they have to provide is based on the average of the

3567 2022 and 2023 rounds. And so you get points for either

3568 providing that same number of units, an increase of 5

3569 percent or an increase of 10 percent. Staff has

3570 concluded that this might not be a workable scoring item
3571 moving forward. Excuse me.

3572

3573 The reason being that many cities have run out of soft
3574 funding. In addition, interest rates are very high. And
3575 what we're seeing this year, that's kind of a new factor
3576 in all this is that equity pricing is quite a bit lower
3577 than what it was even just a couple years ago. So
3578 whereas previously you were getting 90 cents on the
3579 dollar for tax credits, a couple years before that you
3580 might have been getting a dollar or \$1.05.

3581

3582 Now what we're seeing is 70 cents, 75 cents. And those
3583 credits are just not going as far as they used to. And
3584 so because of that, staff recommends that it might be
3585 worth considering either a pause or an elimination of
3586 that scoring item for the 2026 QAP. Jeanna Adams, our
3587 director of underwriting, has prepared some numbers for
3588 you to help understand what we're seeing on the ground,
3589 if you would like to hear those. But I do anticipate
3590 that a lot of people will want to give comments on this.

3591

3592 **Holland Harper (2:15:14):**

3593 We'd like to hear the comments.

3594

3595 **Cody Campbell (2:15:16):**

3596 Fantastic. Thank you, Jeanna.

3597

3598 **Kenny Marchant (2:15:18):**

3599 I'm sorry. So I was going to ask if so to clarify it,

3600 you're recommending a pause?

3601

3602 **Cody Campbell (2:15:26):**

3603 Either a suspension or an elimination. Yes, sir. And we

3604 have suspended items in the QAP before, so that's not a

3605 complete elimination of them. It makes it much easier to

3606 bring them up when they're suspended.

3607

3608 **Kenny Marchant (2:15:37):**

3609 If we took first the testimony of people that are

3610 opposed to your suspension, would that be a...

3611

3612 **Cody Campbell (2:15:43):**

3613 It'd be a pretty short testimony.

3614

3615 **Kenny Marchant (2:15:48):**

3616 So do we need to hear the testimony?

3617

3618 **Holland Harper (2:15:53):**

3619 There's two things I'd like to know. And that could come
3620 to staff is or from the industry, is credits, is the
3621 lowering price of credits due to so much energy credits
3622 in the market that's driving that down, or is it because
3623 of lack of profitability in corporations that are buying
3624 or entities that are buying the credits? Or is it a
3625 little bit of both?

3626

3627 **Cody Campbell (2:16:14):**

3628 That's a great question. So I met with a couple of
3629 syndicators earlier this year to try to wrap my head
3630 around why credit prices are decreasing so much. And
3631 energy credits were absolutely mentioned in a couple of
3632 those meetings. Texas unusually tight place in service
3633 deadline has made some investors a little risk averse in
3634 terms of wanting to invest in the state of the Texas.

3635

3636 So the idea that we discussed earlier, I'm hopeful will
3637 address some of that. And then aside from that, it's
3638 just generally the expected yield from these
3639 developments is lower than it was a couple of years ago.
3640 Other people may be able to add to that, but that is
3641 what I heard.

3642

3643 **Jeanna Adams (2:16:54):**

3644 Jeanna Adams, Director of Real Estate Analysis. I'll
3645 keep this as short as possible to leave time for people
3646 to speak on this as well. But, you know, kind of I just
3647 want to talk about kind of what we're seeing with the
3648 2024 and 2025 deals as we're looking at making the QAP
3649 for 2026. The 2024 deals are having a hard time staying
3650 financially feasible as they move towards the closing
3651 table due to all the financing still moving around. Cody
3652 alluded to the soft funds drying up. So as you applied
3653 with soft funds, so did a lot of other your colleagues,
3654 originally so many soft funds to go around.

3655

3656 So as you move towards closing, some of these deals
3657 aren't getting that soft funding. You have to pick up
3658 debt, debt puts up your debt coverage ratio. You have
3659 acquired number of low-income units, you can't raise
3660 your rents on your low-income units. So it leaves this
3661 gap of where you have to take on debt. But if you take
3662 on that debt, your long-term operating feasibility is
3663 really, really tight. That is happening now. And as Cody
3664 said, one thing that we're seeing already in 2025 is
3665 these current 2025 9 percent applications that my team's

3666 just barely starting to get our fingers on. They came in
3667 with \$0.86 as an average credit price.

3668

3669 And what we, and that was they were due February 28th.
3670 So they got most of their letters in February. In April
3671 we're getting letters on at 77, 78, 76 cents on the
3672 dollar. That's what credit is offering right now. So if
3673 those 2025 applications that we haven't even started
3674 underwriting yet had to close today just simply because
3675 of the volatility and the credit pricing on a \$2 million
3676 annual tax credit deal, like a large urban deal, the 9
3677 percent round, that's a \$1.6 million cut to their
3678 sources just because that's what the market did, right?

3679

3680 So that's \$1.6 million that then they are going to have
3681 to go try to figure how to fill that gap. The soft
3682 money, low-interest rate money is drying up and these
3683 deals cannot support more debt. While also, and this is
3684 to the point of the quantity to low-income units in this
3685 market, requiring more income units to score with these
3686 other problems is just exasperating that gap. And I do
3687 have numbers if you guys want to see them.

3688

3689

3690 **Kenny Marchant (2:19:15):**

3691 Is that letter a, is it basically a put? Is that letter
3692 or can they then...

3693

3694 **Jeanna Adams (2:19:28):**

3695 It will change up until it closes.

3696

3697 **Kenny Marchant (2:19:29):**

3698 So they can up ~~that price~~those prices up until closing?

3699

3700 **Jeanna Adams (2:19:31):**

3701 In this case they'll be decreasing it. So they're
3702 saying, you know, if this deal is going on right now, we
3703 would offer you 85 cents but by the time they actually
3704 get to the closing table, they're only offering \$0.78.

3705

3706 **Kenny Marchant (2:19:36):**

3707 right?

3708

3709 **Jeanna Adams (2:19:37):**

3710 And that's kind the, that's kind of the stick, Like what
3711 we're seeing is as you guys get requests force majeure,
3712 as we get requests for amendments to reduce the number
3713 of units to try to balance the financing up until

3714 closing, it keeps pushing that closing date further
3715 away. And when you get this piece figured out, this one
3716 over here drops.

3717

3718 So now you're over here trying to pick that up and it's,
3719 what it's doing is the agency has a long pipeline of
3720 awarded tax credit deals but there's delays in closing,
3721 which means they're not actually getting on the ground
3722 right now. And that's the goal of this agency is to have
3723 housing that people can live in.

3724

3725 **Kenny Marchant (2:20:17):**

3726 But the de facto change of the six-month extension is
3727 going to have some effect on that, isn't it?

3728

3729 **Jeanna Adams (2:20:26):**

3730 I mean that means that they have longer to close and get
3731 on the ground. But it doesn't stop all of the
3732 fluctuations in their financial stack.

3733

3734 **Holland Harper (2:20:31):**

3735 No, but what it does do is provide more security to the
3736 markets that they get the deal done. So the credits
3737 actually get more predictability on ~~that~~that, and they

3738 don't have to come here and you guys don't have to beg
3739 for mercy on...

3740

3741 **Kenny Marchant (2:20:46):**

3742 It's a miserable time to try to get a financial
3743 commitment right now.

3744

3745 **Holland Harper (2:20:50):**

3746 So let's, so if we pause this, we take it out for a
3747 moment, developers' lives get better, we extend some out
3748 there that should make life better. And then maybe, I
3749 don't know, we stop building millions of square feet of
3750 solar panels.

3751

3752 **Jeanna Adams (2:21:14):**

3753 ~~There's~~There are options.

3754

3755 **Unidentified Speaker (2:21:16):**

3756 I wanted to add a couple things. I tweaked my back so
3757 I'm walking kind of funny. (Indiscernible) 0:21:17
3758 Deputy Executive Director. Adding these additional units
3759 is also the driving factor for the tax abatements
3760 because they got that gap like Jeanna was talking about.
3761 And so what they do they Okay. how do I fill that gap?

3762

3763 They look for the property tax credit and that's why you
3764 send a lot of them get taxable because they're trying to
3765 fill that gap. They're also deferring a lot of their
3766 developer fee. So monies that they were supposed to make
3767 for building it, now it's getting paid over 15 years.
3768 And so they're also losing money on that piece.

3769

3770 Then you got all the rising costs that they're dealing
3771 with. Properties that we funded 10 years ago are coming
3772 back in now for property tax abatement because insurance
3773 cost has gone up, inflation, repair and maintenance
3774 contract services, payroll costs. And so that's why
3775 they're coming in for tax abatement, because their deals
3776 that used to pencil out are not penciling no more. And
3777 that's why they're, and what's happening, a lot of these
3778 housing authorities are capitalizing on this.

3779

3780 Now, they're taking a big chunk of their developer fee
3781 and they're taking a big chunk of their cash flow also.
3782 And so they know that they need this tax abatement and
3783 so therefore said, okay, we're going to get a piece of
3784 that pie too.

3785

3786 **Holland Harper (2:22:28):**

3787 I don't disagree with anything you're saying. I mean,
3788 insurance went up 26 points last year. I mean, property
3789 taxes go up every day. Inflation's gone up. I don't
3790 disagree anything but we, I don't disagree anything but
3791 if we're going to have services in the deal and then
3792 that, because that's, listen, it's a hard animal to do.
3793 It's no different than my own personal business. We have
3794 to get more creative of how we're going to win. And just
3795 taking taxable assets out of the market is not the best
3796 long-term solution for our cities.

3797

3798 **Unidentified Speaker (2:23:40):**

3799 I agree with that. And that's why we got to look at the
3800 QAP and see what are the driving factors that's driving
3801 them to get these property tax abatement. And that's why
3802 a pause will be good at this time and we should be
3803 seeing less. And there's probably other things we can
3804 tweak in the QAP to help lower some of those expenses
3805 for them so they won't be going after property tax
3806 abatements. Thank you, sir.

3807

3808 **Kenny Marchant (2:23:54):**

3809 Yeah, and my point on that is solely that the entities
3810 that are, that all entities that are affected by the
3811 exemption need to be consent. I mean, that's really my
3812 point on it. If they want to do it, fine. Okay. Does
3813 anyone else want to speak on this issue?

3814

3815 **Kenny Marchant (2:24:00):**

3816 Should I say if you're against doing this, would you
3817 speak first? If you're against this pause? Okay.
3818 There's no one here that's here to speak against the
3819 pause. So those that would like to briefly speak for the
3820 pause, please come forward. And are you speaking on your
3821 behalf or the association?

3822

3823 **Kathryn Saar (2:24:20):**

3824 Kathryn Saar speaking for TAAHP. TAAHP would support
3825 staff's recommendation. Thank you.

3826

3827 **Kenny Marchant (2:24:36):**

3828 Okay. Thank you.

3829

3830

3831

3832 **Michael Fogel (2:24:46):**

3833 Howdy. Michael Fogel with Trinity Housing Development. I
3834 was going to speak on this during public comment, but it
3835 ties very directly into our current matter. So it is a
3836 little personal. I am begging for mercy, but it is
3837 relevant. Equity credit pricing is affecting all deals,
3838 but it's quite extreme in rural regions. We have two
3839 rural deals with 2024, 9 percent awards that were
3840 approved with equity pricing at \$0.84 on the dollar.

3841

3842 And now we're looking at \$0.73. And that \$0.84, I mean,
3843 that was verified at the time of application with
3844 investor quotes, was rule specific and already
3845 discounted to larger metro and urban pricing. One of
3846 these deals is completely shovel ready. And we've
3847 shopped both of the deals to seven or eight equity
3848 investors that we have relationships with and successful
3849 track records. All but one has just completely declined
3850 or passed on bidding for the tax credit equity. And the
3851 one off we do have is for that \$0.73.

3852

3853 So to quantify this, in Athens, one of the deals, it's
3854 57 units. That's a \$10.6 million total construction
3855 contract. And that reduced equity pricing is a \$1.4
3856 million reduction in total funding. And there's been a

3857 little bit of talk about debt. The debt coverage ratio
3858 is already at 1.15 or 1.2, so there's no room there.
3859
3860 These small rural deals are already quite challenging
3861 due to their lack of scale and now very low investor
3862 appetite. For example, in Gatesville, which is other
3863 deal at 32 units, we're the only application in that
3864 region and in fact, I think we're the only pre
3865 application as well, which kind of says something and
3866 reinforces how difficult it is when it's a super
3867 competitive program otherwise if there's only one app in
3868 the region.
3869
3870 And the other thing to kind of take away from that is
3871 since we had no competition, we were hyper conservative
3872 in our estimates and assumptions. So we weren't making
3873 aggressive assumptions or underwriting to try and win
3874 the deal and figure it out later. We were as
3875 conservative as we could be. We didn't even take the
3876 extra units. And the reality is just with current equity
3877 pricing, nothing's feasible, at least on these rural
3878 deals.
3879

3880 So our options basically today are to walk away, which
3881 obviously we don't want to do. I don't think anyone
3882 wants request supplemental credits or request a unit
3883 count reduction. The gap is basically 15 percent. So we
3884 could request a 15 percent credit increase or 15 percent
3885 reduction in units and that would get us there. And kind
3886 of my hope and here today is to talk about it, get some
3887 feedback from the board members that are here today and
3888 the department kind of in anticipation of request.

3889

3890 **Kenny Marchant (2:27:52):**

3891 I'm not sure that so you will file for a force majeure
3892 or will you file an appeal? What will be...

3893

3894 **Michael Fogel (2:28:00):**

3895 I don't believe it'd be a force majeure. It would be an
3896 amendment.

3897

3898 **Kenny Marchant (2:28:01):**

3899 So I'm not sure that we can discuss what we might do on
3900 a future item that's going to be before the board. I
3901 apologize for that, but it seems like if Cody could just
3902 kind of talk around what you said. You're fine, but I'm
3903 not sure that we can have a direct back and forth about

3904 what we might or might not do to help you. I just don't
3905 think we can do that. And I appreciate you coming down,
3906 but I hope you understand what I'm saying.

3907

3908 **Michael Fogel (2:28:30):**

3909 I do. Thank you.

3910

3911 **Leo Vasquez III (2:28:31):**

3912 It's related to the number of units.

3913

3914 **Cody Campbell (2:28:34):**

3915 Sure. And I don't want to speak for Mr. Fogel, but it
3916 sounds like he is trying to navigate whether it would be
3917 easier or more acceptable to the board to request
3918 additional credits or to request a reduction in the
3919 number of units. Procedurally requesting a number of
3920 units, the number of units be reduced.

3921

3922 **Kenny Marchant (2:29:01):**

3923 That would be the advice you'd give him?

3924

3925

3926

3927 **Cody Campbell (2:29:06):**

3928 Well, we can't put extra credits in without basically
3929 retooling the QAP to allow for supplemental credits,
3930 which we did in 2022 and 2023. That's a substantial
3931 revision to the QAP. Obviously, it's possible. We've
3932 done it before. Whereas an application amendment is an
3933 existing process that somebody would come in and
3934 request. They could do that anytime and then it would
3935 end up in front of the board and the board would make
3936 decision.

3937

3938 **Kenny Marchant (2:29:18):**

3939 Does that help you at all?

3940

3941 **Michael Fogel (2:29:19):**

3942 It does, yeah.

3943

3944 **Kenny Marchant (2:29:21):**

3945 Okay. Thank you. Okay. I'll move on to the next item
3946 then.

3947

3948 **Cody Campbell (2:29:28):**

3949 Okay. Fantastic. These last two, I think. Well, one of
3950 them is pretty straightforward and I think it's just
3951 kind of a judgment call that needs to be made. As it

3952 stands right now, there is not a minimum age in the QAP
3953 for a property to have to reach to be rehabilitated with
3954 additional tax credits.

3955

3956 So what we see from time to time is a development gets
3957 tax credits. They come in 16 years later, once they're
3958 out of their federal compliance period, they apply for a
3959 rehabilitation, they get new tax credits and they rehab
3960 that 15- or 16-year-old development. I don't think that
3961 staff is certain that that is a good use of public
3962 resources.

3963

3964 And so what we're proposing is a minimum amount of time
3965 that must exist between rehabilitations. What we've
3966 proposed is 25 years. We've gotten early feedback that
3967 20 years might be more appropriate. But I do believe
3968 that there should be some kind of limitation. If the
3969 board moves forward with this recommendation and an
3970 applicant has a development that due to some kind of
3971 extenuating circumstances, needs to be rehabilitated
3972 sooner, they could come to the board and request a
3973 waiver of that rule.

3974

3975 So this isn't a total ban, but it is a prohibition
3976 without a waiver of rehabilitating before a certain
3977 amount of time has passed.

3978

3979 **Kenny Marchant (2:30:43):**

3980 And would there be a floor of 15?

3981

3982

3983 **Cody Campbell (2:30:44):**

3984 Well, we're discussing what the floor would be and we're
3985 proposing for the waiver.

3986

3987 **Kenny Marchant (2:30:44):**

3988 Could you go below 15 on the waiver?

3989

3990 **Cody Campbell (2:30:48):**

3991 There are federal limitations on how long you have to
3992 wait. I believe the somebody in this room is going to
3993 holler if I'm incorrect. I believe the federal
3994 limitation is 10, and generally we don't see them until
3995 15 or 16.

3996

3997 **Kenny Marchant (2:30:52):**

3998 But in your suggestion, would there be a floor for them
3999 to come in and get a waiver?

4000

4001 **Cody Campbell (2:30:58):**

4002 There would not be. So they, we would, in our...

4003

4004

4005

4006

4007 **Kenny Marchant (2:31:12):**

4008 You have to wait at least 15 years, but you could get,
4009 if we put it in 20, you could get a waiver. But if you'd
4010 have to, it would have had to have been at least 15.

4011

4012 **Cody Campbell (2:31:26):**

4013 It would still have to meet the federal requirements,
4014 which again, I believe, are 10.

4015

4016 **Kenny Marchant (2:31:30):**

4017 Okay. And I apologize. Actually lower that number to 10.
4018 So anybody after 10 years can come in and ask for a
4019 waiver.

4020

4021 **Cody Campbell (2:31:36):**

4022 Correct.

4023

4024 **Kenny Marchant (2:31:38):**

4025 And the tax credits award after 10 years, right?

4026

4027 **Cody Campbell (2:31:44):**

4028 The tax credits pay out for 10 years, the federal

4029 compliance period...

4030

4031 **Kenny Marchant (2:31:46):**

4032 And that would be (indiscernible) 2:31:46 at the same

4033 time?

4034

4035 **Cody Campbell (2:31:54):**

4036 That's correct. Yeah.

4037

4038 **Kenny Marchant (2:32:04):**

4039 Okay. I think that's pretty clear.

4040

4041 **Leo Vasquez III (2:31:45):**

4042 I have a question too.

4043

4044 **Kenny Marchant (2:31:46):**

4045 Sure, go ahead.

4046

4047 **Leo Vasquez III (2:31:46):**

4048 I'm not clear. Okay. sure. Let me make sure I
4049 understand. Are we talking about when we say the minimum
4050 age for rehabilitation, are you also talking about the
4051 minimum age to refinance the project? I mean, is that
4052 what's really the crux of this?

4053

4054

4055 **Cody Campbell (2:32:02):**

4056 This would not place a limitation on refinancing with
4057 non-department financing. It would be a limitation on
4058 how soon you could request a new syndication of tax
4059 credits for the rehabilitation of the development.

4060

4061 **Leo Vasquez III (2:32:17):**

4062 Okay. And then does this relate to directly or not to
4063 the cash out aspect of those refinancing with tax
4064 credits?

4065

4066 **Cody Campbell (2:32:24):**

4067 No, sir. That is the, the next item on the agenda. But
4068 there are two separate items.

4069

4070 **Holland Harper (2:32:29):**

4071 And are you still proposing the same floor for nines and
4072 fours?

4073

4074 **Cody Campbell (2:32:32):**

4075 That is, we have not proposed language in the board
4076 materials for this particular item. I think staff had
4077 contemplated initially that this would apply to nines
4078 and fours. We've gotten some early feedback that it
4079 might make sense to only apply this to the competitive
4080 applications rather than the non-competitive
4081 applications. But the materials in your board book don't
4082 make that distinction.

4083

4084 **Kenny Marchant (2:32:54):**

4085 So you need some direction on that?

4086

4087 **Cody Campbell (2:32:58):**

4088 There will be, I suspect, public input on that. And I do
4089 believe that people will request that 4 percents not be
4090 susceptible to the same limitation and maybe they can.
4091 Sure.

4092

4093 **Unidentified Speaker (2:33:13):**

4094 If I may make a couple comments. We've seen over the,
4095 over the months, over the years that the board has made
4096 comments that, you know, we're not really adding more
4097 units, they're coming in for more tax credits and we're
4098 only getting 15 years more affordability added on top of
4099 that. So that's where this is coming from is from the
4100 comments made. And so does the board want to continue
4101 that practice where they can come in after 15 years or
4102 should it be 20 or 25. If you do for 20, then the
4103 affordability period is that much longer.

4104

4105 **Kenny Marchant (2:33:49):**

4106 The recommendation is 25. But you've had feedback that
4107 may be a smaller number?

4108

4109 **Cody Campbell (2:33:55):**

4110 That 20 might be more appropriate. Yes, sir. Yep.

4111

4112 **Leo Vasquez III (2:33:58):**

4113 Okay. I'm sorry, before the comments, just so I, making
4114 sure I understand this. So we're trying, we issue tax
4115 credits, 9 percent 15-year compliance period and usually
4116 a 30 year...

4117

4118 **Cody Campbell (2:34:13):**

4119 Extended use period.

4120

4121 **Leo Vasquez III (2:34:28):**

4122 Extended period. And our concern was trying to put 25

4123 years is that they're going to use, where you're

4124 contemplating, it's using new tax credits to, rather

4125 than allowing the rehab to be done after 15 years using

4126 tax credits or bonds or whatever, some sort of tax

4127 advantage investments that we are a conduit of. You're

4128 trying to say you have to wait till 25 years to do that.

4129

4130 **Cody Campbell (2:34:50):**

4131 Correct. Correct.

4132

4133 **Leo Vasquez III (2:34:51):**

4134 But we're not saying if you find some other wayway, so

4135 you use all your tax credits already. I mean that 10

4136 years has elapsed. The, we're not trying to say an owner

4137 is restricted from financing, refinancing without using

4138 our instruments.

4139

4140 **Cody Campbell (2:35:13):**

4141 That is correct. And I apologize if that wasn't clear in
4142 the materials.

4143

4144

4145 **Leo Vasquez III (2:35:16):**

4146 Okay. That's just, that's part of what I want to say. So
4147 if someone at 15 years, well, heck, at 10 years, if they
4148 want to start improving it and they have their own, it's
4149 unlikely right now in this current market, but they have
4150 their own banking or finance or you buy it into a new
4151 portfolio or sell your portfolio at that point if
4152 they're not using tax credits or issuing new bonds with
4153 us. We're not putting any kind of restriction on that.

4154

4155 **Cody Campbell (2:35:46):**

4156 Correct.

4157

4158 **Leo Vasquez III (2:35:48):**

4159 Okay. So the 20, your proposed 25 years is only if
4160 they're using some instrument, some vehicle through the
4161 department.

4162

4163 **Cody Campbell (2:35:59):**

4164 Sure.

4165

4166 **Leo Vasquez III (2:36:01):**

4167 Okay. I just want to understand what you're proposing
4168 here.

4169

4170 **Cody Campbell (2:36:04):**

4171 Of course.

4172

4173

4174 **Kenny Marchant (2:36:06):**

4175 Okay. Take input.

4176

4177 **Robbye Meyer (2:36:12):**

4178 Robbye Meyer with Arx Advantage. Also, I'm going to
4179 stick my hat on for rural rental housing. Age has never
4180 been a good indicator for rehabilitation for USDA. We've
4181 tried to use that for years to get the properties that
4182 needed the most rehabilitation to the top of the list.
4183 And it's never been a good indicator. There's a lot of
4184 variables that go into what needs rehabilitation.

4185

4186 It could be location, could be weather, can be the
4187 tenants, could be the management, could be a lot of
4188 things that wear down a property. And so just saying put

4189 in a blanket 25-year limit on development as to that's
4190 when you can come in and do rehab. It's not a good
4191 indicator. So I think you're going to limit properties
4192 and you could also have people opting out of the program
4193 and we could lose affordable units if you restrict
4194 properties having to wait until they've aged to 25
4195 years. And I hope and encourage you not to put a limit
4196 on this restriction so that we don't lose affordable
4197 housing to other financing options. Thank you.

4198

4199 **Miranda Castro (2:37:34):**

4200 Thank you for the opportunity to speak. My name is
4201 Miranda Castro. I'm the Chief Asset Management Officer
4202 at the Housing Authority of San Antonio. One of the
4203 things that I do for the agency is I oversee the asset
4204 management department and that includes the transition
4205 of properties outside of the from the initial compliance
4206 period to the extended use period.

4207

4208 This rule to sentiment the last speaker would really
4209 have a material impact on the work that we do at our
4210 agency. Again, the properties that we're getting at the
4211 initial compliance period, the condition of them are
4212 often very deferred capital needs. And we see properties

4213 in an affordable situation that have similar
4214 characteristics of use as we would see in maybe a 30-
4215 year-old market property.

4216

4217 And so putting these restrictions would be very
4218 problematic. It also is going to lower the quality of
4219 housing that we have. So we have housing property, we
4220 would have units that don't have the same quality
4221 because they're not eligible for vehicles of finance
4222 mechanism.

4223

4224 And resyndication with tax credits is a very
4225 advantageous way to go about it. And so I just would
4226 really encourage you not to go forward with this. Again
4227 to sentiment the last speaker, age is not necessarily a
4228 great indicator of condition. And I think it would be a
4229 poor choice. Thank you.

4230

4231 **Tim Alcott (2:38:59):**

4232 Hi, I'm Tim Alcott, San Antonio Housing Authority. And
4233 so whenever we enter these partnerships on the front
4234 end, there's a lot of business terms on there. But the
4235 two of them I want to focus on is that we oftentimes
4236 want to own the development at year 15. So you have the

4237 initial tax credit compliance period and then we have a
4238 bargain purchase price at year 15.
4239
4240 And typically our business terms is somewhat standard in
4241 the industry on Texas is we get 50 percent of the cash
4242 flow as the reality is we're not going to for-profit
4243 developer as they're getting 50 percent of the cash flow
4244 and they know that we're going to buy it at year 15,
4245 that they're not going to put a lot of money in capital
4246 repairs that go beyond the year 15 initial period
4247 because there's no return on investment.
4248
4249 And I love them to death, but you know, they are for-
4250 profit, right? And so they're not going to put in like
4251 a brand-new roof on year 14 and they're going to say,
4252 you know what, let's the housing authority do that.
4253 Also, so when we get these properties at year 15, they
4254 typically have a lot of capital needs and so we
4255 typically resyndicate that point in ~~time~~time, and we get
4256 additional equity and we do a lot of these repairs.
4257
4258 We also have loans from the city of San Antonio that's
4259 very common that are due in year 15 because they're
4260 smart, sophisticated and we have a lot of these loans

4261 are coming due. And so we got to resyndicate home loans
4262 or other type of loans that has to come out. If we
4263 couldn't resyndicate at year 15, a lot of these assets
4264 would be in trouble because they need lots of repairs
4265 and we wouldn't be able to get the repairs done.

4266

4267 So it's a really big deal to Miranda, who was just a
4268 second ago because she's over these projects. We have
4269 three or four of these probably come due a year.

4270

4271 And so it's a big deal if you guys didn't allow us to
4272 resyndicate because this has been going on for some
4273 time. You're impacting projects that are coming on that
4274 we've been our portfolio for a long period of time.
4275 Also, one of the things I want to point out is...

4276

4277 **Kenny Marchant (2:41:08):**

4278 So can I just ask? You put it into writing in your
4279 business plan to flip the financing and the ownership at
4280 the 15 ~~year~~years specifically because that's our number.

4281

4282 **Tim Alcott (2:41:23):**

4283 Yes. So there's a tax credit compliance period. And so
4284 whenever we do these deals, which is the first 10 years,

4285 it's a tax credit compliance period, we say, listen,
4286 okay, we're going to be your partner providing a tax
4287 exemption. But during that first 10 years, you're taking
4288 all the risks. The housing authority, we don't take the
4289 risk. You manage it.

4290

4291 And you're doing all that for some reason, it goes all
4292 the way out to year 15. I think there's lawyers that
4293 talk after this, but we'll talk about why they all go to
4294 15. But I think it has to do with someone could sue
4295 after your 10 years of the statute of limitations
4296 period, where if someone wasn't compliant, they could go
4297 back.

4298

4299 And so typically it's around year 15, these deals are
4300 resyndicated. And so, yes, and so our, but we've gotten
4301 smarter as we go along. Now we have in our deals where
4302 we have a capital needs assessment that we require at
4303 year seven. And this is something new. We started this
4304 last year and say, listen, before cash flow is paid, you
4305 got to do a capital needs assessment and you put the
4306 money back into the development before any cash flow is
4307 taken out.

4308

4309 But that's something new we've done. But try and deal
4310 with the situation where a lot of these properties look
4311 like they're kind of tough at year 15.

4312

4313

4314

4315 **Kenny Marchant (2:42:31):**

4316 We get it. I think we completely understand the, what
4317 you're, why you're wanting the 15 year to remain.

4318

4319 **Tim Alcott (2:42:38):**

4320 Yeah, we want to be able to resyndicate 15 because a lot
4321 of these properties will not make it.

4322

4323 **Kenny Marchant (2:42:45):**

4324 And as you understand in the resyndication, you're
4325 taking up tax credits that we could be using to build
4326 additional units.

4327

4328 **Tim Alcott (2:42:53):**

4329 Right. And so what you're doing now, you're
4330 preserving...

4331

4332 (Overlapping conversation.)

4333

4334 **Holland Harper (2:42:54):**

4335 You set the deal up. We took 50 percent of the cash flow
4336 on the front side. And you and your partner deferred
4337 maintenance on an asset through the entire period. That
4338 comes down to two things. I'm going to build an asset
4339 that's going to be durable enough for the long term. I'm
4340 also going to put the money into my asset throughout the
4341 period so I can get there because I'm going to own the
4342 asset because you had to buy option on it and you're the
4343 partner on the front side.

4344

4345 So I'm not trying to be mean here, but I look at my
4346 rental properties, I go, who's going to be in the rental
4347 property? There's going to be stick and Masonite, or am
4348 I going to do CMU block and brick veneer? Because I
4349 don't want to jack with it ever again.

4350

4351 **Tim Alcott (2:43:33):**

4352 100 percent I agree with you. So the problem is this, is
4353 that especially in today's market that if I, if I was
4354 going to require say what you said, the higher quality
4355 building products, we already have gaps. And so I bet
4356 you guys are very sophisticated on this. Already these

4357 projects with the interest rate, environment and other
4358 issues, construction prices we're going to the city,
4359 we're going to other institutions because there's
4360 already gaps we have on these deals.

4361

4362 And so I love to be able to have standard architectural
4363 plans and say, hey, you have to build to this quality
4364 standard, we want steel roofs, you know, et cetera. But
4365 it just doesn't work in the real world to be able to get
4366 these deals done. But also if you took with a tax
4367 exemptions and be worse. So, you know, I certainly
4368 appreciate that but, you know, it doesn't work without
4369 having gaps.

4370

4371 **Kenny Marchant (2:44:29):**

4372 Okay. Yeah, we get it. Yep. Thanks. Mr. Null or...

4373

4374 **Alan Null (2:44:40):**

4375 Somebody took the pen. So Alan Null.

4376

4377 **Kenny Marchant (2:44:44):**

4378 It is really bad in the development when...

4379

4380 **Alan Null (2:44:45):**

4381 There we go. Thank you.

4382

4383 **Kenny Marchant (2:44:47):**

4384 Somebody's taking the pen.

4385

4386 **Alan Null (2:44:47):**

4387 That's right. Tough crowd. So I like this rule. I think

4388 the net effect is we're all about creating new

4389 affordable units. We can't solve everyone's problems.

4390 There's, I would say 90 percent of the buildings that

4391 get renovated are already affordable. They're always

4392 going to be affordable. There's a built-in mechanism

4393 called amortization. You buy it, you renovate it, you

4394 pay the mortgage down, you refinance it. Inflation

4395 helps. We're all about building new units.

4396

4397 So if these things, there's only so many resources

4398 available, they can't solve every problem, but I think

4399 if we focus on incentivizing brand new affordable units

4400 or if there's a way to bring down the rents. Most of the

4401 deals we've looked at that get renovated, the new rents

4402 are basically the same as the old rents or slightly more

4403 or less. But if you're really bringing down the rent

4404 substantially, that's creating new affordability. I

4405 would just encourage us to have policies like this that
4406 really push more resources into new units.

4407

4408 **Kenny Marchant (2:46:12):**

4409 Can I ask you a question?

4410

4411 **Alan Null (2:46:13):**

4412 Sure.

4413

4414 **Kenny Marchant (2:46:14):**

4415 In your experience, how long have you been involved with
4416 multifamily?

4417

4418 **Alan Null (2:46:20):**

4419 So we're mainly in the healthcare business with nursing
4420 homes. So we've been involved in this for probably five
4421 years. The last two years we haven't put in 9 percent
4422 applications. The reason we talked about before...

4423

4424 **Kenny Marchant (2:46:35):**

4425 I guess my question is that is there a substantive
4426 difference in the deterioration of the asset between 15
4427 and 20 and 25 years? I mean, is there a breakover
4428 point?

4429

4430 **Alan Null (2:46:50):**

4431 It all depends on how it was built, where it was built.

4432 There's lots of factors that go into it. So to me, I

4433 would just encourage us to make it harder to do

4434 renovations and easier to do new construction. I think

4435 this role would do it. It just makes it harder. Just

4436 fewer deals fit the criteria for renovation.

4437

4438 **Kenny Marchant (2:47:12):**

4439 Would you make a distinction between four and nine?

4440

4441 **Alan Null (2:47:13):**

4442 I think it's the same issue on both.

4443

4444 **Kenny Marchant (2:47:18):**

4445 Okay. Thanks. Thank you very much.

4446

4447 **Alan Null (2:47:25):**

4448 Sure.

4449

4450 **Blake Hopkins (2:47:38):**

4451 Good afternoon. Blake Hopkins, Lincoln Avenue

4452 Communities. We obviously understand the need to

4453 allocate a scarce resource, but we also would be
4454 respectfully opposed to the new language. I don't have
4455 much to add to what Robbye said. It's almost word for
4456 word what I've written down. The one piece I would say
4457 is in regards to the 4 percent program versus the 9
4458 percent, I think on the 9 percent you certainly have
4459 more of a scarcity issue, more competitive. On the 4
4460 percent, correct me if I'm wrong, I think it's been at
4461 least since 2021 that everyone who submitted an
4462 application into the lottery has received a reservation
4463 in the bond year. So it's not as though you're receiving
4464 a blank bond reservation that would otherwise go to a
4465 new construction deal, at least on the bond side.

4466

4467 So overall, we would respectfully prefer the existing
4468 language to remain. If there is a need for some kind of
4469 extended threshold, certainly some kind of waiver
4470 program would be certainly welcome. But then again,
4471 exploring the differences between the 4 percent and 9
4472 percent also would be something to look at.

4473

4474 **Kenny Marchant (2:48:34):**

4475 So you'd like for to think about distinguishing between
4476 4 and 9 and make sure there's a valid...

4477

4478 **Blake Hopkins (2:48:41):**

4479 Yeah, we had our preference. Keep it the way it is. I
4480 understand. Second tier would be the waiver program.
4481 Third tier, explore the 4 percent versus 9 percent
4482 because I just don't think it's one and the same in
4483 terms of the scarcity and the demand.

4484

4485 **Kenny Marchant (2:48:52):**

4486 Thank you.

4487

4488 **Blake Hopkins (2:48:54):**

4489 Thank you.

4490

4491 **Tim Smith (2:48:59):**

4492 Tim Smith. Hope Development Services. I'll give a quick
4493 official answer on the 15 years. That's because the
4494 credits are paid out of 10, but your recapture is over
4495 15. So syndicators don't exit out of the partnership
4496 because if something goes wrong, the IRS comes back and
4497 still penalizes them.

4498

4499 So that's why it's a 15-year churn. Just for the record.

4500 I think I'd also ask, like, what problem is, are you

4501 trying to solve? Solve with this, I guess. What problem
4502 do you all see that's happening?

4503

4504 **Kenny Marchant (2:49:30):**

4505 Like, I'll speak for myself, but...

4506

4507 **Tim Smith (2:49:32):**

4508 No, please.

4509

4510 **Kenny Marchant (2:49:32):**

4511 Consuming competitive tax credits that we could be using

4512 to build new units. In supplement to the existing unit.

4513 I mean, you add a unit instead of remodeling unit.

4514 That's a plus one. And in the fours, I mean, it could be

4515 argue that in a 4 percent, it's unlimited, and that's

4516 not actually the case, but we would like to have more

4517 units.

4518

4519 **Tim Smith (2:50:02):**

4520 Totally reasonable. Understandable. I would just say,

4521 like, that's already accomplished in the QAP. Under the

4522 9 percent, you can't have more than 50 percent of the

4523 regional set aside go to rehabs. I mean, in fact,

4524 there's a lot of deals that can't actually even support

4525 a rehab at all because it's kind of winner take all. So
4526 effectively, rehabs are not really participating on the
4527 competitive regional 4 percent or 9 percent side.

4528

4529

4530 **Kenny Marchant (2:50:28):**

4531 So your testimony would be, this is not needed at all?

4532

4533 **Tim Smith (2:50:31):**

4534 Right, right. I'm saying you already have, I guess,
4535 thresholds in there on the 9 percent side that kind of
4536 takes care of this exact issue. Like, accomplishes your
4537 goals, as I would say. And then on the 4 percent side, I
4538 mean, as of last week, in sub ceiling 5, every lottery
4539 deal that applied has gotten reached, and that's the
4540 big, huge state sub ceiling. Everybody that's putting in
4541 at this point in tax credit application is getting our
4542 bond application for the 4 percent credits, because
4543 that's where the limitation is, is getting reached.

4544

4545 And I don't think that rehabs are taking away from new
4546 construction opportunities because the deals just aren't
4547 penciling out just across the board. So I would say
4548 rehabs are not taking away from building new units. On

4549 the 9 percent, I could understand that because it is a
4550 very much more scarce competitive resource. You already
4551 have guardrails.

4552

4553

4554 **Kenny Marchant (2:51:27):**

4555 Okay. So this would have no effect? I mean...

4556

4557 **Tim Smith (2:51:32):**

4558 Right. I think it would just create, I don't think it
4559 accomplishes your goal. And it just creates problems
4560 for, you know, nuanced problems where deals may need to
4561 come in or other things. So your goals are accomplished.
4562 The only thing you're doing is possibly you're not
4563 furthering your goals, but you could possibly create new
4564 problems. That's it.

4565

4566 **Kenny Marchant (2:51:49):**

4567 Okay. Okay.

4568

4569 **Lauren Hodge (2:52:03):**

4570 Good afternoon. Lauren Hodge with Coats Rose. So we
4571 believe that this would actually have a chilling effect
4572 on the quantity of affordable units in Texas. On 4

4573 percent deals, if you were to push the time period out
4574 to 25 years, we believe that some project owners would
4575 choose to simply wait five more years and until their
4576 LURA expires and convert their affordable housing to
4577 market rate.

4578

4579 On 9 percent deals that most of which have chosen to
4580 have a longer extended use period. If you were to push
4581 the time period out, they would, there would be a
4582 possibility that they wouldn't be able to resyndicate
4583 and therefore they would go into foreclosure, which
4584 ultimately would take the affordable restrictions away.
4585 So we ask that this language remain unchanged. Thank
4586 you.

4587

4588 **Kenny Marchant (2:52:52):**

4589 Okay. Thank you.

4590

4591 **Tracey Fine (2:52:57):**

4592 Hi, Tracey Fine. National Church Residences. So I want
4593 to remind you guys, remind everyone here that within the
4594 9 percent program, 15 percent of the bucket is dedicated
4595 to the at-risk set aside. At-risk is specifically for
4596 preservation. And so I'm really thinking about this as

4597 that 15 percent. I do support report a threshold. I
4598 believe that threshold should be 20 years. I don't
4599 believe it should be 25.
4600
4601 There is a major material difference and the life of
4602 many of our materials between year 20 and 25. I also
4603 want to suggest that there's another way to think about
4604 this in terms of we could offer a point incentive for
4605 older deals to get a certain number of points more than
4606 a younger deal if you want to get away with a threshold.
4607
4608 The other thing about getting a waiver for a threshold
4609 concerns me because what does that look like? Do I have
4610 to go pay \$7,000 for a capital needs assessment for you
4611 to determine whether my property is in need enough to
4612 afford your resources? Although I do think it should be
4613 a 28-year threshold only in the 9 percent program, I
4614 absolutely agree with everyone else on the 4 percent
4615 program that it should not have any threshold at all.
4616
4617 And I think that the reason why this came up is perhaps
4618 my project in particular. It pains me to look at a log
4619 and to see that a project that was placed in service 15
4620 years and one day ago will potentially get tax credits

4621 in the 9 percent program over my 42-year-old deal. So
4622 that is why I really do support this. I hope the
4623 threshold is 20 years and it's only 9 percent.
4624 Appreciate it.

4625

4626 **Kenny Marchant (2:54:41):**

4627 Okay. Thank you. Let me say, while he's signing in, is
4628 there anyone here that just stayed around to testify
4629 between 4:00 and 5:00 on another unrelated subject other
4630 than QAP? Because I'll let you speak next so you can go
4631 ahead and go, but if there's not anybody, we'll just
4632 continue on the QAP. If not, we'll just, we will not
4633 have that period after the QAP. Go ahead, sir.

4634

4635 **Toby Williams (2:55:35):**

4636 Toby Williams, Mark Dana Corporation. I'm going to try
4637 to put a new spin on some of the previous comments. The
4638 useful life on the major components in these projects. I
4639 went to Consumer Reports and just got the average:
4640 HVAC, 15 years; water heaters, 10 to 15 years; electric
4641 range, 13 to 15 years; refrigerators, 10 years; roofs
4642 even on a 30-year architectural say in 20 to 25 years;
4643 windows, 15 to 30 years; countertops, 10 to 20 years.

4644

4645 I would also say like that's, that's coming from
4646 Consumer Reports. They all had caveats that obviously
4647 that depends on how things are maintained. And I would
4648 argue that the average consumer and homeowner is
4649 probably maintaining those systems at a better level
4650 than a lot of our tenants are.

4651

4652 So the 15-year mark is really already kind of at the
4653 average useful life for the major components in these
4654 buildings. I would also say that one of the, one of the
4655 challenges that we face as an industry at large is the
4656 NIMBYism, right?

4657

4658 We're dealing with that on every project that we go out.
4659 If we extend this period out to 25 years before we can
4660 bring in a tax credit deal and try to resyndicate it,
4661 then all of a sudden we've got properties that are
4662 having a lot of deferred maintenance that become an
4663 eyesore and become a sticking point for city council
4664 members and in the community at large when we're trying
4665 to convince them, hey, we're building high quality
4666 housing, we're building, it's something that the folks
4667 in your community are going to be proud of, that we're
4668 going to be proud of. But when we have something that's

4669 25 years old, has deferred maintenance and becomes an
4670 eyesore, that doesn't lend well to that argument. So
4671 thank you.

4672

4673 **Kenny Marchant (2:57:48):**

4674 So it doesn't have anything to do with the
4675 recapitalization project at 15 years, financial
4676 recapitalization?

4677

4678 **Toby Williams (2:57:57):**

4679 Well, you're, you're, my argument is that at 15 years, a
4680 lot of these projects that are coming back in to
4681 recapitalize, they're doing that in order to, you're
4682 replacing those major systems. You're extending the
4683 useful life of the HVAC, of the appliances, windows.

4684

4685 **Kenny Marchant (2:58:14):**

4686 When you build these new, you build new units?

4687

4688 **Toby Williams (2:58:02):**

4689 Yes, sir.

4690

4691 **Kenny Marchant (2:58:02):**

4692 Do you use this depreciation of the component?

4693 Component depreciation. You depreciate the AC units on

4694 an accelerated basis. And do you use any of that or are

4695 you just a straight 30, 27-year, 30-year.

4696

4697 **Toby Williams (2:58:20):**

4698 You're talking from an accounting standpoint?

4699

4700 **Kenny Marchant (2:58:20):**

4701 Yep.

4702

4703 **Toby Williams (2:58:24):**

4704 I would assume that they do depreciate it. Yes. I'm not

4705 an accountant. I'm a developer. I'm not, I can run a pro

4706 forma. I'm not good with a balance sheet.

4707

4708 **Kenny Marchant (2:58:33):**

4709 Thank you. Appreciate it.

4710

4711 **Audrey Martin (2:58:39):**

4712 Audrey Martin with Purple Martin Real Estate. I'll be

4713 brief because I think everyone pretty much covered the

4714 points that I was going to cover. I agree with the

4715 comments that have been made. I think it's hard to put a

4716 certain number of years as a kind of catch all that
4717 would be fair and kind of applicable to all deals.

4718

4719 All deals are a little different. I would hate to see
4720 deals that really do legitimately need rehab to major
4721 components before year 25 be prohibited from doing so. I
4722 do completely understand your point about what you're
4723 trying to accomplish with more new construction units.

4724

4725 **Kenny Marchant (2:59:27):**

4726 Do you believe it accomplishes that? Because we've had
4727 one testimony says that we don't accomplish that at all.

4728

4729 **Audrey Martin (2:59:19):**

4730 Well, what I'm saying is I understand the goal. It's a
4731 tough balancing act. I do think that 9 percent and 4
4732 percent is very different how they function. So I agree
4733 with the prior speakers who kind of mentioned that we
4734 limit rehab deals on 9 percent just through scoring. And
4735 really outside of at-risk, it's so hard to get a rehab
4736 deal to just score perfectly because there are so many
4737 site-specific requirements. So you have to be just
4738 perfectly located in the right spot.

4739

4740 So we see more rehabs on the 4 percent side and those
4741 are non-competitive credits and we're not seeing a
4742 limitation on that source via the bond allocation which
4743 we used to. So I do think preservation is important. I
4744 think it's a good goal to make sure that the units that
4745 are already in TDHCA's portfolio stay decent and
4746 affordable.

4747

4748 And just don't forget that we do extend that tax credit,
4749 LURA, anytime there's a new resyndication as well. So
4750 you're not getting nothing in the transaction. We are
4751 extending out and so we're kind of getting a refresh on
4752 that affordability period. So...

4753

4754 **Kenny Marchant (3:00:34):**

4755 Okay. Thank you.

4756

4757 **Audrey Martin (3:00:36):**

4758 Thank you.

4759

4760 **Kenny Marchant (3:00:38):**

4761 We really appreciate it. Thank you. Cody? All right.

4762 Will you address specifically the fact that we are not

4763 accomplishing anything in doing this? Because I mean if
4764 we're not, it's supertime.

4765

4766 **Cody Campbell (3:00:50):**

4767 Sure. There is a 16-year-old tax credit development on
4768 the 9 percent log this year. It appears to be positioned
4769 for an award. Were this rule in effect, that application
4770 would not be able to move forward. And so I'm not sure
4771 that I can agree with the characterization that this
4772 wouldn't accomplish anything. I do agree that it's
4773 probably...

4774

4775 **Kenny Marchant (3:01:12):**

4776 How many applications would we have that it would
4777 affect...

4778

4779 **Cody Campbell (3:01:15):**

4780 In this current round I believe it is just that one.

4781

4782 **Kenny Marchant (3:01:17):**

4783 Just one?

4784

4785 **Cody Campbell (3:01:18):**

4786 Yeah. It's a pretty limited universe.

4787

4788 **Kenny Marchant (3:01:21):**

4789 So it wouldn't have a staggering effect on the 9 percent
4790 negative effect. As far as limiting...

4791

4792

4793 **Cody Campbell (3:01:28):**

4794 We don't see many applications that would fall within
4795 the scope of this rule. I do agree with commenters that
4796 it might be worth drawing a distinction between fours
4797 and nines and not having this limitation for nines. But
4798 I struggle to tell you honestly that I think using 9
4799 percent credits to rehabilitate a 16-year-old property
4800 is a good use of public funds.

4801

4802 **Holland Harper (3:02:05):**

4803 I mean I concur with that statement. We just put money
4804 into it and now we're putting more money back into this
4805 before the amortization of 39 and a half years by the
4806 IRS standard.

4807

4808 **Kenny Marchant (3:02:00):**

4809 39 and a half?

4810

4811

4812 **Holland Harper (3:02:00):**

4813 Yeah. I mean it's 39 and a half. You can accelerate your
4814 equipment if you put on a separate schedule for 15 or
4815 seven depending on what those things are. But it's 39
4816 and a half years. And to come back and have another bite
4817 at the apple of public dollars, it's 16 years. I don't
4818 think we're accomplishing the goal of this, of this
4819 program.

4820

4821 And I personally do not think that. I mean I think that
4822 I want to go see new assets being built because some of
4823 those ones we saw that look like train wrecks,
4824 especially in the 4 percent deal. I don't even know if
4825 they're worth it just does, we did a 4 percent credit,
4826 we came back, we did it again. We put money into it.
4827 They don't get maintained. We're just going to keep
4828 coming back to the entitlement program of this board
4829 versus I'm going to build a quality asset. I know that
4830 they're hard to build, guys.

4831

4832 I'm in the construction business too. I got clients who
4833 are mad at me because I can't build them for the price
4834 they want. I know it specifically. But that's our job as

4835 developers. That is what we do. We figure out how to
4836 solve problems. So I would...

4837

4838 **Kenny Marchant (3:03:04):**

4839 You're in favor of as it's presented?

4840

4841 **Holland Harper (3:03:07):**

4842 I'm in favor. I like to 20 versus the 25 and I'd make it
4843 for both fours and nines. That's my opinion.

4844

4845 **Kenny Marchant (3:03:15):**

4846 Mr. Chairman, go ahead.

4847

4848 **Leo Vasquez III (3:03:21):**

4849 Okay. My problem I think is part of the terminology. And
4850 then we still talk about, we're still going to talk
4851 about cash out refinances. Okay. I can't see how can
4852 talk about this subject without talking about the cash
4853 out at the same time. I mean the problem that I see, I
4854 think of when we use the word resyndication, to me it
4855 sounds like as we said the inflation reduction act. I
4856 mean that really what we're talking about, resyndication
4857 is we want new tax credits and/or bonds with the 4
4858 percent for these existing deals.

4859

4860 **Kenny Marchant (3:04:02):**

4861 And extract equity.

4862

4863

4864

4865 **Leo Vasquez III (3:04:03):**

4866 And then that gets to the cash out. That's where I
4867 actually have no problem with the resyndicating but not
4868 using tax advantaged vehicles from the department to
4869 suck out the cash. The rehabilitation or renovation,
4870 whichever way you want to say it. I have the problem
4871 where you have a big property, we refinance and, oh,
4872 we're rehabbing. So we're going to put in a million
4873 dollars to rehab this.

4874

4875 By the way, we're also taking out \$6 million cash and
4876 we're using bonds and tax credits to do that. That's
4877 where I have the big heartburn on developers taking out
4878 the majority, substantial majority of the refinance, the
4879 resyndication to profit. It's not that we don't want
4880 anyone to not make a profit, but using our tax
4881 advantaged vehicles is where I have the big heart...

4882

4883 **Kenny Marchant (3:05:11):**

4884 Specific of what?

4885

4886 **Leo Vasquez III (3:05:13):**

4887 I mean if they want to refinance it 15 years, fine. I

4888 mean that's, but in my mind not using bonds. And so,

4889 when I'm hearing this, when I first was reading this, I

4890 was thinking you were saying no, you can't refinance,

4891 you can't resyndicate/refinance until 25 years. That's

4892 ridiculous. I should be able to refinance whenever I

4893 want, but not using the bonds and tax credits and for

4894 certain distinguishing...

4895

4896 Well then also I agree with distinguishing between the 9

4897 percent and 4 percents because 9 percent is a limited

4898 resource and we should be using those for new deals or

4899 rehabbing existing developments that are not part of the

4900 tax credit program. I'm kind of okay with that on the 9

4901 percent. Yeah, well that's what I'm saying. That's what

4902 I'm saying.

4903

4904 **Holland Harper (3:06:16):**

4905 That's a new project, a new lifespan.

4906

4907 **Leo Vasquez III (3:06:18):**

4908 Yeah. And then we're putting on an affordability period
4909 and all that stuff. That's, so I'm not saying no rehabs
4910 at 9 percent. But it's, if we're bringing it into the
4911 program and putting in LURAs and everything like that.
4912 So, there's the, I don't think from what I've seen
4913 worded so far that it's banning resyndications outright.
4914 It's banning refinancing using our assets, our vehicles.
4915

4916 We need to be able to distinguish between those. If I'm
4917 an owner, I want, if I can find a refinance package or
4918 buying a portfolio or selling a portfolio, I mean
4919 that's, and there's affordable assets in there, we
4920 shouldn't be putting any kind of, we have to be careful
4921 not to put any kind of new restrictions on that.
4922

4923 **Kenny Marchant (3:07:18):**

4924 How do you envision, excuse me.
4925

4926 **Leo Vasquez III (3:07:17):**

4927 Go ahead. I'm done.
4928

4929 **Kenny Marchant (3:07:18):**

4930 How do you envision the waiver process working?

4931

4932 **Cody Campbell (3:07:21):**

4933 Very similar to the way that it does now.

4934

4935 **Kenny Marchant (3:07:24):**

4936 Would we have to approve the waiver?

4937

4938 **Cody Campbell (3:07:25):**

4939 Yes. Staff does not have the ability to approve waivers
4940 of any type. That I don't believe. Bobby, are there any
4941 waivers that staff can approve? I don't think there
4942 are.

4943

4944 **Kenny Marchant (3:07:33):**

4945 Okay. Yes. Just so potential workload increase.

4946

4947 **Cody Campbell (3:07:40):**

4948 There are so few of the developments. There are so few 9
4949 percent developments that would fall in this...

4950

4951 **Kenny Marchant (3:07:44):**

4952 Yeah. But if you did 4 and 9.

4953

4954 **Cody Campbell (3:07:47):**

4955 Four and 9. Definitely.

4956

4957 **Kenny Marchant (3:07:50):**

4958 You would not include the force.

4959

4960

4961 **Leo Vasquez III (3:07:56):**

4962 Well, I don't think that that's as limited of a

4963 resource. But he's, it's sounding like you're still

4964 proposing putting limits on the 4 percent.

4965

4966 **Holland Harper (3:08:09):**

4967 Yeah, I said that.

4968

4969 **Kenny Marchant (3:08:10):**

4970 Yeah, yeah, yeah. Me personally...

4971

4972 **Leo Vasquez III (3:08:13):**

4973 My objection is all on the big cash out using our tax

4974 credits checks.

4975

4976 **Kenny Marchant (3:08:23):**

4977 So Cody, I think if you were to head towards the 20-year
4978 threshold, and head towards, we might build around that
4979 consensus, four and nine.

4980

4981 **Cody Campbell (3:08:37):**

4982 Okay. Okay. Fantastic.

4983

4984

4985 **Kenny Marchant (3:08:39):**

4986 Okay. next item please.

4987

4988 **Cody Campbell (3:08:41):**

4989 Sure. So this is, this is more of a report in terms of
4990 what we are doing in terms of looking at this particular
4991 topic. There has been a lot of discussion over the last
4992 couple years about cash out refinances. So somebody
4993 resyndicates with tax credits, it's a related party
4994 transaction. They pull their equity out as cash at the
4995 time of that refinance. There are states that have
4996 limitations on this.

4997

4998 So far it appears that Ohio and Illinois both have some
4999 kind of limitations, although we're still looking
5000 through other QAPs to see if they're limited there. I

5001 don't know that staff has a firm recommendation for you
5002 today beyond the fact that we are looking at this. We do
5003 intend to propose that there be some kind of limitation
5004 on these cash outs.

5005

5006 In terms of what that would actually look like, the only
5007 firm recommendation that we've gotten so far is that the
5008 seller might be required to include that equity as a
5009 seller's note behind all the other debt in the
5010 transaction so that it would be eligible to be paid out
5011 of cash flow if there is sufficient cash flow.

5012

5013 Obviously, we have to be very careful with this because
5014 if we write bad policy, we will create innumerable
5015 headaches. And so, we're proceeding cautiously here. But
5016 this is definitely something that we are looking at.

5017

5018 **Kenny Marchant (3:09:50):**

5019 Mr. Chairman, you'd like to make a comment?

5020

5021 **Leo Vasquez III (3:09:50):**

5022 I was just going to ask. So how are you distinguishing
5023 this issue from the prior issue?

5024

5025 **Cody Campbell (3:09:59):**

5026 So this would apply regardless if you come in and
5027 resyndicate and get new tax credits at year 28, it would
5028 still apply. It wouldn't necessarily be time limited
5029 like the previous issue was. They do both relate to
5030 resyndications, though.

5031

5032

5033 **Leo Vasquez III (3:10:18):**

5034 Again, I guess I hate to limit the resyndication if they
5035 are truly putting the money, reinvesting it back into
5036 the property versus the cash outs. I mean that's, don't
5037 use our money...

5038

5039 **Kenny Marchant (3:10:33):**

5040 And I think probably we have to explore some law. I mean
5041 some law that's been enforced that's held up to
5042 scrutiny. Would you say, Mr. Counsel, that that'd be the
5043 safest thing to do is ~~is~~ suggest something that had some
5044 precedent or had some other, you may not want to answer
5045 that question.

5046

5047 **Beau Eccles (3:10:58):**

5048 It would be my preference that we do this legally. Yes.

5049

5050 **Kenny Marchant (3:11:02):**

5051 So how would we proceed then?

5052

5053 **Cody Campbell (3:11:06):**

5054 Sure. We would need to continue our analysis of other

5055 states and their policies on this particular matter. I

5056 will say there's more than 50 state agencies, obviously

5057 territories have their own...

5058

5059 **Kenny Marchant (3:11:21):**

5060 Definitions of related parties, all that stuff.

5061

5062 **Cody Campbell (3:11:22):**

5063 So we do have a definition of related party already. We

5064 don't have to reinvent that wheel. What I will say is,

5065 obviously it's very helpful to look at other state

5066 agencies and see what they're doing. But Texas is the

5067 best and sometimes what we do is what everybody else

5068 looks at. We do need to continue our analysis and our

5069 research before we have a firm proposal for you.

5070

5071 **Kenny Marchant (3:11:42):**

5072 But we're sure there are at least a couple of states
5073 that have something that's structured.

5074

5075 **Cody Campbell (3:11:47):**

5076 There are some limitations. For example, Ohio
5077 distinguishes between income generating properties and
5078 non-income generating properties. And I plan on calling
5079 them at some point in the very near future to try and
5080 wrap my head around why they've made that distinction.
5081 But yes, there are limitations on cash outs in other
5082 states. Not all of them, but some of them.

5083

5084 **Kenny Marchant (3:12:06):**

5085 Okay. Do we have some testimony concern concerning this
5086 in its state of vagueness at this point?

5087

5088 **Blake Hopkins (3:12:17):**

5089 Blake Hopkins, Lincoln Avenue Communities. I'll tread
5090 lightly after the conversation we just had, but I think
5091 we are for some form of limitations or reform. We
5092 caution against completely eliminating for a couple
5093 reasons. One, a lot of these partnerships, these class B
5094 limited partners that are in the limited partnership,
5095 they're made up of half a dozen multiple people. Where

5096 several may exit at a refinancing event, several may
5097 stay in and want to keep the property affordable, move
5098 it forward.
5099
5100 This language would essentially eliminate that right
5101 where those parties that wish to exit would have to stay
5102 in the deal or that party would have to essentially
5103 sell. So either through a qualified contract or some
5104 other third-party sale potentially puts the property at
5105 future risk for affordability. So I think there's, like
5106 I said, additional conversations much further than
5107 today. But we're all for some form of limitation what
5108 that limitation looks like up for discussion, but I
5109 think full scale elimination might have some additional
5110 unintended consequences.

5111

5112 **Kenny Marchant (3:13:18):**

5113 Okay. Any other comment from the podium or from...

5114

5115 **Tracey Fine (3:13:22):**

5116 Tracey Fine. National Church Residences. And you might
5117 have to get me a police escort after this meeting. But I
5118 also really support limiting cash out, particularly in 9
5119 percent and I do think this one might also be a really

5120 good example of differentiating between the two
5121 different programs.
5122
5123 Deal applications, the 9 percent program are getting
5124 extra credits awarded to them that are going into the
5125 pockets of developers for cash out. As a result, fewer
5126 projects are getting awards. This primarily happens in
5127 at-risk, but because of the collapse of the credits
5128 throughout the entire application log, it potentially
5129 can impact other applications that are not in at-risk. I
5130 personally believe that I lost an award because of an
5131 application taking additional credits for a cash out.
5132
5133 As you know at the cross street the legislature, there
5134 is a good chance that the credit cap award will go from
5135 2 million to 3 million per project. And if that happens,
5136 I look forward to discussing the implications of that
5137 and the at-risk set aside. But particularly this cash
5138 out, it becomes even more vulnerable because it gives
5139 developers even more bandwidth to pull more money out of
5140 the project because they can ask for additional credits.
5141
5142 I have provided a couple of pages of best practice
5143 recommendations on how to prevent cash out, how to

5144 structure your transactions to be investor approved, and
5145 I also make the recommendation that it should be looked
5146 at to prohibit cash out at the time you submit your
5147 application and not at the time of (indiscernible). I
5148 say that because in case you get a great windfall in
5149 your equity pricing and you have the ability to take
5150 some money out, I think that you should be allowed to do
5151 that, but I don't think you should be getting extra
5152 credits in order to do that.

5153

5154 **Kenny Marchant (3:15:29):**

5155 So since you've been thinking about this, what do you
5156 think about a person that has a piece of property that
5157 they gave \$1 a foot for and then they get it appraised
5158 for \$10 a foot and then they put it into the syndication
5159 and then they, out of the syndication amount, they
5160 receive a cash amount for the difference between the
5161 value of the land. Would you consider that to be a cash
5162 out?

5163

5164 **Tracey Fine (3:15:44):**

5165 So I really think about it as it relates to existing
5166 affordable housing. And so it's hard for me to answer
5167 that question. Yes, I would consider that a cash out. I

5168 do think that had they put any money into that land that
5169 they should be able to, be able to recuperate that. So
5170 for example, if I have a property, I'm going to pay off
5171 my debt.

5172

5173 If I have a capital advance because I put money into my
5174 deal to get it to the 15, 20, 25 years, I'm going to pay
5175 myself back for that capital advance. I'm going to make
5176 sure I have enough money to pay my, all my closing, my
5177 bills at the closing table, elevator, contract, trash
5178 contract, whatever that is.

5179

5180 But for me, I really think about this as identity of
5181 interest transactions and preservation of affordable
5182 housing. I think it's a little bit different when you're
5183 talking about just a piece of dirt.

5184

5185 **Kenny Marchant (3:16:40):**

5186 Yeah, I understand. Yeah. Okay.

5187

5188 **Leo Vasquez III (3:16:43):**

5189 Maybe getting out your, what I think you're referring to
5190 is your basis. So if you get out your basis, that's...

5191

5192 **Kenny Marchant (3:16:53):**

5193 But if you're, if you're getting additional tax
5194 credits...

5195

5196 **Tracey Fine (3:16:59):**

5197 I mean everyone is in 9 percent and new construction.
5198 They're so constrained. Like those deals, everyone's
5199 been up here all day talking about how tight and
5200 financially constrained those deals are that it's really
5201 hard for them to cash out on a piece of dirt that they
5202 might have bought cheap.

5203

5204 I mean, honestly, it would be awesome if they had that
5205 piece of dirt because it just makes their deal more
5206 financially feasible and they're a lot of times
5207 restricted to that \$2 million cap and they're going to
5208 build as many units to get to that \$2 million cap. And
5209 I'm saying that in a simplified manner, but in the at-
5210 risk set aside, I have a limited number of units that
5211 I'm trying to preserve.

5212

5213 And so I'm not always getting to that \$2 million cap. I
5214 have some room to work with the numbers to get my credit
5215 request higher and higher that you don't have that same

5216 ability to manipulate on the new construction side of
5217 the business.

5218

5219 **Kenny Marchant (3:17:54):**

5220 Okay. Thank you. Thank you very much. So this will be
5221 our last testimony today or hearing today. If anyone
5222 else wants to speak, come forward down because if not,
5223 this will be our last one. Thank you, sir.

5224

5225 **Tim Smith (3:18:13):**

5226 Tim Smith, Hope Development Services. I deeply
5227 appreciate the way Cody worded his caching of how staff
5228 is going to have to look at creating language for this.
5229 I don't think anybody's opposed to stopping abuses
5230 because everybody has seen it. And that's a very
5231 legitimate purpose.

5232

5233 The one just kind of unintentional consequence would be
5234 making sure that people could get out if they put in
5235 capital, if they're at year 15 or something and they put
5236 in a whole bunch of money or year 20 for new roofs.
5237 Other things that there could be a return of capital
5238 investment. Other programs have seen properties
5239 deteriorate because there's not a mechanism to get that

5240 investment back. So just be basis. You're not talking
5241 about flipping or making...

5242

5243 **Holland Harper (3:19:01):**

5244 I disagree with that. But the other side, as a
5245 developer, if your roof fails at 15 years, your
5246 contractor is terrible or used from inferior products.
5247 Fair enough?

5248

5249 **Tim Smith (3:19:13):**

5250 I understand there's, but whether it's 28 years, you
5251 know, 28 years and you're coming in and do you keep the
5252 property up or do you just let it go? I think that's
5253 just the caveats we're looking at is like stop the
5254 flipping or just the pure profit taking. But if you're
5255 actually putting capital improvement dollars back in,
5256 looking for an exit, because that also incentivizes, I
5257 mean, you're going to have a whole bunch of deals that
5258 are new construction today that will one day be here.

5259

5260 And do developers put money in? I think the same thing
5261 would be, is if you do have a delta between your basis
5262 and the appraised value, making sure you can put that in
5263 as a seller note, contribute it to the project, the

5264 overall financing as well. So the devil's in the
5265 details.

5266

5267 **Kenny Marchant (3:20:03):**

5268 Okay. If all minds are clear, which if you say that's
5269 true, then they're not. But thank you for so much for
5270 your patience today. Thank you, Cody, and all the staff
5271 for the proposals. Anyone on the podium on. Would you
5272 like to say anything?

5273

5274 **Holland Harper (3:20:19):**

5275 I have one more request. We talked about this before we
5276 came of how we, and I know it really has to go with the
5277 bond packages, through Mr. Scott's programs for single
5278 family housing. How we can incentivize that, how we can
5279 get that out there?

5280

5281 **Cody Campbell (3:20:32):**

5282 Yes, sir.

5283

5284 **Holland Harper (3:20:35):**

5285 How? Do we push more single-family housing to get out
5286 there into community banks and the rest of it? First
5287 off, I mean this is going to be embarrassing, but I'm

5288 not, how does that process work today from we sell these
5289 bonds, we push them in there, how do we syndicate that
5290 into the market for mortgages? For first home buy, how
5291 does that process go today?

5292

5293

5294 **Cody Campbell (3:21:02):**

5295 I have never wished to see Scott Fletcher more in my
5296 entire life.

5297

5298 **Bobby Wilkinson (3:21:23):**

5299 Right now that's outside of his, we can get something
5300 together for you.

5301

5302 **Holland Harper (3:21:12):**

5303 Because one of the things that I'm talking to billion-
5304 dollar capitalization banks, 4 billion dollar back of
5305 capitalization banks, \$400 million capitalization banks
5306 and they're like they have no clue. Two of them didn't
5307 have any clue how that system worked. So I want to
5308 figure out how do we push that out there so we can get
5309 cheaper first-time mortgages for single family
5310 homeowners and make the world a better place.

5311

5312 **Cody Campbell (3:21:37):**

5313 Sure.

5314

5315 **Kenny Marchant (3:21:39):**

5316 Thank you. Okay. That's, I had that same conversation

5317 with Cody earlier. Caught me in the middle of a bite of

5318 a peanut butter cookie. Thank you. Okay. Well, we will

5319 be adjourned. Thank you.

5320

5321 **Leo Vasquez III (3:21:57):**

5322 Very good.

5323

5324