Bernicia Place Enhanced Security and Crime Prevention Plan

Executive Summary

The Applicant (HCHA) is hereby presenting the Enhanced Security and Crime Prevention Plan for Bernicia Place and the adjacent census tract 48201313700 (the **Crime Prevention Plan**). The Crime Prevention Plan will include the following key elements:

- Coordination with local enforcement to leverage existing law enforcement efforts for on and offsite.
- Expand efforts of local law enforcement with funding from HCHA and/or Bernicia Place, LP.
- Onsite Security Features.
- Private Onsite Security Patrols funded by HCHA and/or Bernicia Place.
- Work with Harris County Constable Precinct 7 for additional offsite patrol

Onsite safety and security measures will be one aspect of the Crime Prevention Plan for Bernicia Place. Implementation of the Crime Prevention Plan will provide safety, security and crime prevention for the Development with a focus on security features and private security patrols at the Development. Additional measures for onsite security and crime prevention will include targeted local law enforcement security patrols by Constable Precinct 7 and the Metro Transit Authority Police.

The Crime Prevention Plan will focus on more than just the onsite safety and security for the Development only. The Crime Prevention Plan will also provide enhanced safety with a focus on crime prevention and crime reduction for the surrounding community and the areas of most concern in the census tract within 500 feet of the Development.

The Development is located in a City Council District (**Council District D**), on the border of the Greater Southeast Management District (the **Management District**) and census tract 48201313600. Council District D, the Management District and the census tract have experienced positive trends as it relates to crime rates. Bernicia Place is in a census tract where there's been a decline in the violent crime rate. The subject census tract meets the threshold of being less than 18 per 1000 for the Part 1 violent crime rate. There's been a 13.1% decline in violent crime in Council District D from 2024 to 2025.

An area of concern is census tract 48201313700. Census tract 48201313700 is located within 500 feet of the Development with a Part 1 violent crime rate of 28.37 per 1,000 persons according to the Neighborhood Scout reporting. The Crime Prevention Plan will include strategic alliances and funding for local law enforcement agencies to increase safety and crime prevention efforts in census tract 48201313700.

The Crime Prevention Plan provides a basis to reasonably assert that the crime data shows meaningful improvement and conclude that ongoing efforts by the local law enforcement agencies will continue to result in favorable trends such that within the next two years the Part I violent crime rate is expected to be less than 18 per 1,000 persons per Neighborhood Scout reporting for this location. It is believed that such efforts will begin to impact the adjacent census tract.

The Crime Prevention Plan will enhance safety & security, supplement existing efforts by law enforcement and accelerate crime prevention by targeting a crime reduction rate of no less than 10% thus creating a positive trend for the areas of concern whereas the efforts should result in a Part 1 violent crime rate trending in the positive direction for census tract 48201313700 and lower than 18 per 1,000 persons within two years following the financial closing and prior to the completion and lease up of Bernicia Place.

Crime Mitigation Plan Highlights

- Greater Southeast Management District and Harris County Constable Precinct 7 entered an Inter-Local Agreement for Law Services to implement the Enhanced Public Safety for District Police Patrols.
- The Enhanced Public Safety Plan was implemented in October 2024, based on the Interlocal Agreement between Greater Southeast Management District and Harris County Constable Precinct 7. The Enhanced Public Safety Plan has been in effect for a year.
- As reported for Council District D, the Part I Violent Crime Rates have decreased by 13.1% in the past twelve months due to recent law enforcement initiatives of HPD as well as the patrols and crime prevention measures implemented by Constable Precinct 7 under the Enhanced Public Safey Plan.
- Under the Enhanced Public Safety Plan, four (4) patrols have dedicated 80% of their time to safety and crime prevention in the district.
- Funding will be provided for an additional officer(s) and equipment under an agreement with the Greater Southeast Management District for a period of no less than 3 years following Bernicia Places' financial closing.
- The additional patrols will be dedicated to the areas of concern in census tract 48201313700.
- HCHA will coordinate with the Greater Southeast Management District to implement a plan that provides year-to-year crime reduction of 10% or greater by expanding existing patrols and adding an additional patrol(s) to focus on the areas of concern in the surrounding census tracts and census tract 48201313700 in particular.
- Bernicia Place will provide annual funding for private on-site security and third-party camera monitoring at Bernicia Place.
- Bernicia Place will benefit from patrols provided under the current Enhanced Public Safety
 Plan implemented by Harris County Constable Precinct 7
- Bernicia Place will benefit from targeted patrols provided by the Metro Police.
- Bernicia Place will be equipped with security features including perimeter fencing, vehicular gates, license plate readers, security cameras and controlled access.
- Bernicia Place will incorporate Crime Prevention Through Environmental Design (CPTED).

Introduction

Bernicia Place will be a 120-unit transit-oriented elderly development located at the southeast corner of Old Spanish Trail and Scottcrest Drive in the City of Houston. Bernicia Place is being developed under a development agreement between the Harris County Housing Authority and the Metropolitan Transit Authority. HCHA is developing the property on land currently owned by the Metro Transit Authority and immediately adjacent to the Southeast Transit Center. Proximity to the transit center will provide residents with easy access to Houston's METRO bus system with multiple routes. This unique location will promote public transportation use and walkability.

Bernicia Place was conceived at the request of various stakeholders seeking a mixed-use transited oriented development and as part of the broader redevelopment strategy under the Livable Centers Study for the Old Spanish Trail & Palm Center community. The development was made possible by a one-of-its-kind partnership between the Harris County Housing Authority and Metro Transit Authority.

Bernicia Place benefits from immense community support including written support from the Mayor and City Council as well as numerous neighborhood organizations. The Development has received substantial governmental funding having been awarded \$10 Million from the Texas GLO and \$4 Million from the City of Houston.

The Harris County Housing Authority is deeply committed to ensuring safe and secure housing through developments that benefit residents and the community at large. In addition to utilizing resources including funding, HCHA established strategic partnerships to leverage the current initiatives and efforts by local law enforcement agencies. Funding from HCHA will ensure not only the safety and security at the Development but to also support and supplement investment in the community at large with a particular focus on safety and crime prevention.

The Harris County Housing Authority has coordinated with the Houston Police Department, the Greater Southeast Management District and the Metro Police Department in the review of crime stats, evaluating crime prevention strategies, considering safety measures and the planning of Bernicia Place. The three law enforcement agencies provide overlapping and targeted patrols that will include the Development as a focal point.

In addition to the targeted patrols by the law enforcement agencies, Bernicia Place will have an Enhanced Security Plan that includes a robust assortment of security devices as well as private security patrols. The abundance of security devices, the private security patrols and the targeted patrols by law enforcement will ensure that Bernicia Place is protected at all times.

HCHA will also contribute funding toward expanding the efforts currently underway by the law enforcement agencies in the surrounding community and the area of concern in the adjacent census tract(s) and census tract 48201313700 specifically.

Crime Statistics

The Development is located in census tract 48201313600 with a Part 1 violent crime rate of 16.42 per 1,000 persons according to Neighborhood Scout. The subject census tract meets the threshold for a Part 1 violent crime rate less than 18 per 1,000 persons.

The site is located within 500 ft of census tract 48201313700. The Part 1 violent crime rate for the adjacent census tract 48201313700 is 28.37 per 1,000 persons exceeding the requirement for a Part 1 violent crime rate of less than 18 per 1,000 persons.

The Part I violent crime rate was 26.42 in 2022, 32.34 in 2023, and 33.03 in 2024 based on the HPD data the police beat that covers the census tract (14D10),

Although the data from previous years hasn't been encouraging, more recent data suggests a shift and reduction in the Part 1 violent crime rates due to the various initiates that have been implemented by the various law enforcement agencies.

There was a 29.22% decline from 2024 in the Part 1 violent crime rate for the subject tract and a 13.1% reduction in the Part 1 violent crime rate in 2025 for City Council District D.

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	C	our	ncil	Me	emb	er	Eva	ns-	Sha	aba	ZZ		
					Year t	o Date	2024						
Council District D	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year Tota
Murder	2	1	4	5	7	3	2				$\overline{}$		24
Sexual Assault	12	19	21	20	23	28	18			1			141
Robbery	64	60	61	86	84	61	62						478
Aggravated Assault	182	209	222	212	265	257	246						1,593
Kidnapping	6		1	1	3	2	2						15
Human Trafficking			1	1			3						5
Violent Crime	266	289	310	325	382	351	333						2,256
Auto Theft	135	106	136	135	112	119	120		T	T	1		863
BMV/TMV	261	267	314	281	296	280	261						1,960
Burglary	113	98	97	120	162	147	250			1	1		987
Theft	264	269	236	285	263	277	297						1,891
Non-Violent Crime	773	740	783	821	833	823	928						5,701
Grand Total	1.039	1.029	1.093	1.146	1.215	1.174	1.261		i -	T			7,957
	1 2,000	1 2/025	2,000	2,2.10		o Date				100			.,
Council District D	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year Tota
Murder	3	7	6	7	2	2	7		0785.5	-		200000	34
Sexual Assault	20	16	33	18	20	17	12			-			136
Robbery	65	51	62	45	62	59	47			+	1		391
Aggravated Assault	149	184	210	214	223	207	185		-	4	1		1,372
Kidnapping	5	2	5	5	1	5	2			4	1 -		25
Human Trafficking	-	1		1	1	-	-			1			3
Violent Crime	242	261	316	290	309	290	253						1,961
Auto Theft	96	82	88	108	87	109	101			1	i i		671
BMV/TMV	306	314	284	347	339	320	277			4	+		2,187
Burglary	116	114	142	100	149	131	106		-	+	1		858
Theft	240	262	306	291	290	267	227		-	-	1		1,883
Non-Violent Crime	758	772	820	846	865	827	711						5,599
Grand Total	1,000	1.033	1,136	1,136	1,174	1.117	964			1			7,560
	1,000	2,055	2,250	2,250		-,,							1,500
Council District D	2024	2025	Diff	%	Chg		Coun	cil Distric	t D	2024	2025	Diff	% Chg
Murder	24	34	10	4:	1.7%		Auto Theft			863	671	-192	-22.2%
Sexual Assault	141	136	-5	- 4	3.5%		BMV/TMV			1,960	2,187	227	11.6%
Robbery	478	391	-87	-1	8.2%		Burgla	ry		987	858	-129	-13.1%
Aggravated Assault	1,593	1,372	-22:	1 -1	3.9%		Theft			1,891	1,883	-8	-0.4%
Kidnapping	15	25	10		6.7%		Non-V	Non-Violent Crime		5,701	5,599	-102	-1.8%
Human Trafficking	5	3	-2		0.0%		Grand	Grand Total			7,560	-397	-5.0%
Violent Crime	2,256	1,961	-29	5 -1	3.1%		Grand Iotal			7,957	7,500	-357	-5.070

Current Law Enforcement Initiatives

A key component of the Crime Prevention Plan is extensive and ongoing coordination with local law enforcement agencies to leverage the existing initiatives and efforts currently being implemented in the community.

Separate and coordinated safety, crime prevention and crime reduction strategies have been implemented by several law enforcement agencies and local organizations in Council District D, the Greater Southeast Management District and the neighborhood surrounding the Development. The Houston Police Department (HPD) implemented the One Safe Houston initiative in 2022. The Enhanced Public Safety Plan was implemented in October 2024 under an interlocal agreement between the Greater Southeast Management District and the Harris County Constable Precinct. The Metro Police Department has implemented a multifaceted plan that includes partnerships with the FBI Joint Terrorism Task Force, the HPD Regional Auto Theft Task Force, the HPD Homeless Outreach Unit, the HPD Fusion Center, and Crime Stoppers of Houston.

Crime rates are declining in 2025 due to both separate and coordinated efforts by the Houston Police Department, Harris County Constable and the Metro Transit Police Department.

HCHA has met with the three local enforcement agencies to review the plans and proposed safety measures for Bernicia. The local enforcement agencies are fully aware of the project, committed to the success of the project and will include Bernicia Place in the implementation of safety and crime prevention efforts including patrols that have proven to be effective.

The Housing Authority has formed strategic alliances with the Greater Southeast Management District, the Harris County Constable Precinct and the Metro Transit Police Department. Metro PD will include Bernicia Place in patrols of the adjacent Southeast Transit Center. Coordination with the Greater Southeast Management District and Precinct 7 Constable's Office is underway to include Bernicia Place and the areas of concern in the coverage area for increased patrols.

Below is summary of some of ongoing initiatives and strategies being implemented currently:

- Violent Crime Initiative. Collaboration with the Differential Response Team, the narcotics and vice squads, and undercover officers to identify offenders.
- Multi-agency surges. Coordinated surges are target areas by multiple law enforcement agencies.
- Crime Suppression Squad. Targeting hotspots in the precinct.
- Corner Store Initiative. Daily patrol functions with focus on proactively deterring crime in corner stores.
- Collaboration between the Domestic Violence team and the District Attorney's office to make protective orders more accessible to residents. Family violence cases make up 42% of aggravated assaults in the area, according to HPD data.
- Are You Okay? Program. Focuses on providing support to seniors, conducting welfare checks and investigating scams.
- Economic Corridor Patrols. Off-duty patrols of key economic corridors

Expansion of Local Law Enforcement Efforts

A component of the Crime Prevention Plan will be providing funding to expand the efforts of the local law enforcement agencies.

Under an interlocal agreement between the Greater Southeast Management District and the Harris County Constable, the Enhance Public Safety Plan for the Greater Southeast Management Districted was implemented in October 2024 with four (4) patrols dedicating 80% of their efforts toward safety and crime prevention in the Greater Southeast Management District where the development site is located. The efforts include patrols, investigating crimes and making arrests. The full array of public safety services and key initiates are described in detail in the attached Enhanced Public Safety Plan for District Police Patrols.

Through ongoing coordination, HCHA has committed to providing funding to increase the capacity and the patrols provided by Constable Precinct 7. The public safety services and key initiates summarized in the Enhanced Public Safety Plans would be applied to the area of concern surrounding the property and census tract 48201313700.

Funding will be provided for the expansion and increase of patrols for a period of no less than three (3) years following the closing of Bernicia Place. The expanded and additional patrols will include no less than one additional patrol dedicated to the areas of concern in the adjacent census tracts and census tract 48201313700 specifically.

Below is summary of the goals for the expanded and additional patrols within the areas of concern:

- Removal of illegal firearms from criminal possession.
- Reduction of gang activity.
- Emphasis placed on narcotics related offenses.
- Identify and arrest repeat violent offenders.
- Identify specific changes in high crime locations.
- Increase officer visibility in targeted areas to disrupt criminal activity.
- Resolve open cases involving weapons or injuries to citizens.
- Trauma informed approach to investigation of Family Violence allegations.
- Arrest offenders with active warrants for violent offense.
- Proactive code enforcement at bars and nightclubs.
- Heightened police visibility in the areas of concern.

Onsite Security Measures

In addition to the targeted patrols by the three law enforcement agencies in the areas surrounding the Development, Bernicia Place will have an enhanced onsite security plan that includes a robust assortment of security devices throughout the property as well as private security patrols at the Development.

HCHA will cause private onsite security patrols to be funded and provided at the Development. The private onsite security patrols will be maintained throughout the Compliance Period. HCHA may cease the private security patrol if and when the Part 1 violent crime rates are less than 18 per 1,000 persons for the subject census tract and the adjacent tract withing 500 feet of the Development according Neighborhood Scout or local law enforcement subject to review and approval by TDHCA.

The design (plans and specifications) for Bernicia Place will incorporate onsite safety and security features that include perimeter fencing, vehicular gates, license plate readers, video surveillance (security cameras), onsite monitoring, remote monitoring and controlled access. The security devices will be maintained throughout the Compliance Period.

Security Features	Description
Limited Points of Entry	Building entry limited to Staff and Residents. Visitors will have to be escorted in order to gain entry into the residential buildings
Controlled Access System	All resident entry doors will have controlled access via key fobs.
Vehicle License Plate Recognition	Vehicle license plate recognition will be a feature of cameras located at the vehicular gates.
Camera Systems	Cameras will be installed in alignment with City of Houston policies for highrisk businesses (bars, nightclubs, etc.) and placed in consultation with Constable Precinct 7 and/or HPD. Cameras will be high-res and comply with retention period for footage and located at all exterior access points and in common areas, corridors, stairwells, and remote areas with low visibility.
Monitoring of Cameras	Cameras will also be Wi-Fi enabled to allow monitoring by onsite staff, remote staff including Owner/Management and third-party monitoring.
Perimeter Fencing and Gates	The property will be protected by a perimeter fence and secured access gates at parking lot entrances.
Site Lighting	Site lighting will be provided along all perimeter walls with sufficient levels of illumination to provide a strong deterrence to crime. Lighting will also illuminate walkways, common areas and interior hallways.
Operational Strategies	Description
Private Security Patrols	Bernicia Place will be served by on-site security guards overnight and on weekends. <i>Funded by HCHA and/or Bernicia Place</i> .
Resident Services	HCHA, resident services coordinator and property management will connect the residents with local law enforcement to foster effective communications. Periodic resident meetings will feature public safety officers and include seminars on crime prevention.
Training	Property management staff will receive ongoing security training. All residents will be provided information on crime prevention and safety at move-in and at recurring meetings.

Detailed Summary of Onsite Security Features

Private Security Patrol

Private Security – included in the Management Plan and Operations

The following security measures are included in the plans and specifications for Bernicia Place:

Property and Building Perimeters

Full Perimeter Fencing Video Surveillance at Roadways Video Surveillance at Remote Areas Behind Buildings

Vehicular Entry

Vehicular Gates with Controlled Access Video Surveillance with Plate Readers

Leasing Offices and Entry Lobbies

Controlled Access Video Surveillance Security Alarm Systems

Amenity Areas

Controlled Access Video Surveillance Security Alarm Systems

Elevators

Wi-Fi Hot Spots Video Surveillance

Mail Centers

Controlled Access Video Surveillance

Building Entries

Controlled Access
Video Surveillance

Corridors and Hallways

Video Surveillance

Controlled Access will be Card Readers and/or Key Fobs.

Video Surveillance will be Wi-Fi enabled cameras to allow onsite and remote monitoring.

Conclusions

The Harris County Housing Authority will implement a multifaceted Crime Prevention Plan for Bernicia Place the includes onsite security measures and private onsite security patrols in addition to leveraging existing law enforcement efforts and expanding the effort of law enforcement to include the Development and the areas of concern surrounding the Development in current and future initiatives with a focus on census tract 48201313700.

HCHA will plan, develop and manage the property to create a positive and sustainable impact on the broader community while providing safe, affordable and sustainable housing for the residents of Bernicia Place.

HCHA has and will continue to engage in strategic alliances with Houston PD, Metro PD, the Greater Southeast Management District and Harris County Constable Precinct 7 so that Bernicia Place is included in the planning, identifying areas of concern and implementation of the safety initiatives and crime prevention strategies being undertaken by the three (3) law enforcement agencies in the surrounding community.

HCHA will seek to partner with the Greater Southeast Management District to expand the scope of the interlocal agreement with the Harris County Constable Precinct and provide funding to target an annual reduction of 10% for Part 1 violent crime rates in the areas of concern in the community around the Development and census tract 48201313700.

HCHA would propose that the following be included in the LURA for Bernicia Place:

- HCHA and/or Bernicia Place will provide funding toward the expansion of local enforcement efforts for a period of no less than three (3) years to include the addition of a 5th patrol from the Constable Precinct 7 to focus on the community surrounding Bernicia Place with particular focus on census tract 48201313700. HCHA anticipates the investment in additional law enforcement for the community at large being no less than \$90,000 annually for a total investment of no less than \$270,000 and up to \$1,350,000.
- HCHA and/or Bernicia Place will provide private onsite security patrols on the nights and weekends throughout the Compliance Period or until such time as the Part 1 violent crime rate is less than 18 per 1,000 person for the subject tract and the adjacent census tracts within 500 ft of the Development. HCHA anticipates the total investment in onsite private security patrols being up to \$1,050,000 potentially.
- Bernicia Place will provide the onsite security measures summarized in the Crime Prevention Plan.

HCHA and the Crime Prevention Plan are targeting an annual reduction, within two years of implementation, of 10% for Part 1 violent crime rates in the areas of concern in the community around the Development and census tract 48201313700.

OST/Palm Center Livable Center Plan

SOUTHEAST TRANSIT CENTER TOD

VISION SCOREBOARD

PROJECT GOALS ACHIEVED*















IYPE: PROJECT





*As defined in Conceptual Plan and Recommendation Overview on page 50

THE VISION

between modes to complete trips, and provides onsite amenities that support economic development mobility connections, supports the ease of transfer A mobility hub anchoring a mixed-use affordable the fabric of its surroundings provides improved housing development that is integrated within opportunities.

THE HUB NOW

transfer stop for 6 METRO bus routes. The parcel of the transit center is underutilized with ample vacant surroundings. Sidewalks along Scottcrest Drive are racks and sparse pedestrian connections to its Scottcrest Drive, just south of OST, providing a space around it. The center has limited bicycle The Southeast Transit Center is located on in poor condition.

are currently in discussions to re-develop the vacant METRO and the Harris County Housing Authority Oriented-Development that includes mixed-use property around the transit station as a Transitresidential housing focused on senior living. The plans to redevelop the Southeast Transit Center as a TOD presents a unique opportunity to re-

surrounding neighborhood. Close coordination with additional bicycle parking and bikesharing (Houston ground level retail / community grocery, integrating land uses while improving the connectivity with the BCycle), and enhancements to METROLift services will be essential in providing land-use and services positions the site by adding density and variety of to better serve senior members of the community. METRO and the Harris County Housing Authority that complement the community's needs. This includes providing additional opportunities for

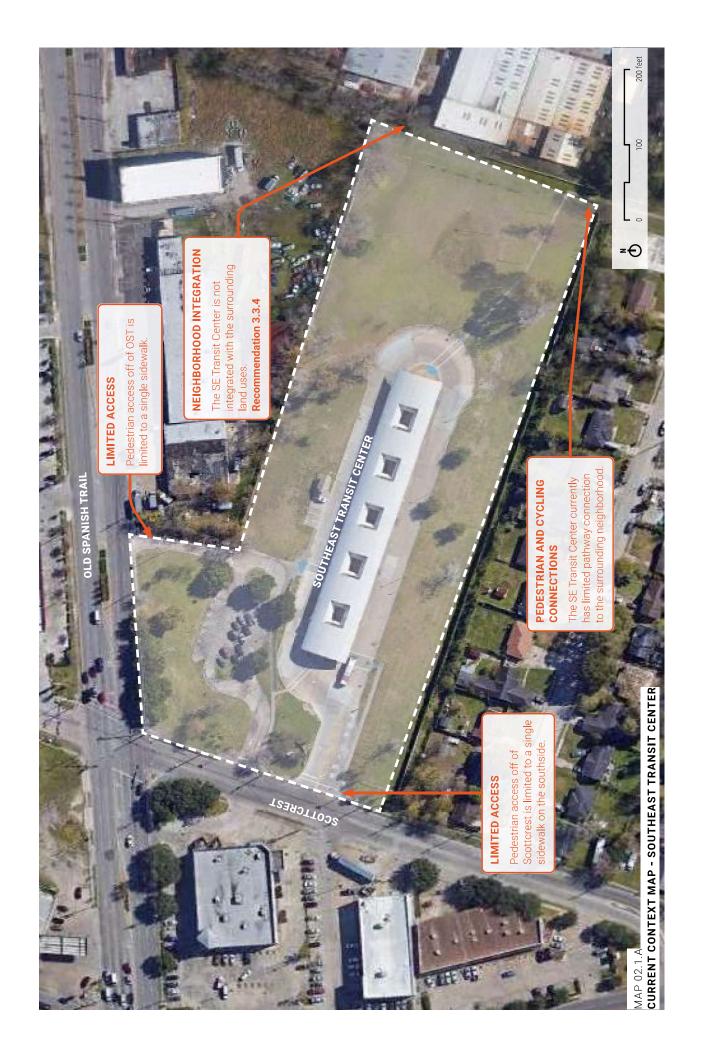
CONNECTING PROJECTS, STUDIES, AND PREVIOUS PLANNING EFFORTS

- TxDOT planned improvements on OST (US 90A) as part of CSJ 0027-09-107
- City of Houston Bike Plan
- ReBuild Houston roadway improvements
- METRO Scott Street BOOST Corridor Improvements
- METRO SE Transit Center TOD Development
- Old Spanish Trail / South Union Strategic Action Plan 2020



ACTIONS

- Department to expand Designated TOD Streets to include portions of Scott Street, Scottcrest, and OST as TOD Streets to support TOD Work with the City of Houston Planning development standards.
- surrounding neighborhood, particularly at Dixie Authority to allow for future connectivity to the Work with METRO and Harris County Housing Drive and Porter Street.
- along Scottcrest and OST to allow for minimal Re-position building placement, particularly building setbacks from the sidewalk and improve walkability.
- Collaborate with an economic development agency, UH, and TSU, for expanding and improving services.
- Coordinate with METRO and the City of Houston for pedestrian and bicycle-sensitive design and development of the Transit center.
- Collaborate with private partners for retail development that encourage and support bicycle and pedestrian activity.
- Improve transit reliability and connections within the community.

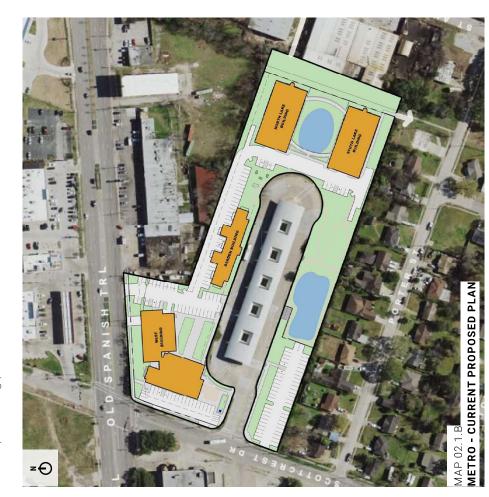


OST/PALM CENTER LIVABLE CENTERS STUDY

PROPOSED SITE PLAN ADJUSTMENTS

COMMUNITY THAT IS CONNECTED / COMMUNITY OF PLACE

- Ensure future development on both OST and Scottcrest provides active ground floor uses to promote a successful commercial environment.
- Buildings should be designed with primary entrances on OST and Scottcrest St. prioritizing pedestrian access.



Expand sidewalks to provide space for outdoor commerce or dining and locate building facades directly adjacent to the back of the sidewalk.

Pedestrian access - Dixie Dr.

(Automobile potential)



LIVABLE CENTERS STUDY OST/PALM CENTER

2.1.1 COMMUNITY FOOD CO-OP

VISION SCOREBOARD

PROJECT GOALS ACHIEVED*





















'As defined in Conceptual Plan and Recommendation Overview on page 50

THE VISION

neighborhood needs within this underserved area. To provide the community with access to healthy food options in line with people's budgets and

THE ACCESS TO FOOD NOW

Community. With the departure of H.E.B. from is a growing concern in the OST / Palm Center neighborhood residents have low access to a Access to healthy food choices for all people this area, the nearby central and southeast supermarket or large grocery store.

surrounding neighborhood. Close coordination with re-position the site by adding density and variety of land use while improving the connectivity with the will be essential in providing land use and services Center as a TOD presents a unique opportunity to METRO and the Harris County Housing Authority The plans to redevelop the Southeast Transit hat complement the community's needs.

additional bicycle parking and bike-sharing (Houston This includes providing additional opportunities for ground-level retail/community grocery, integrating

LIVABILITY PRINCIPLES ACHIEVED* TYPE: PROGRAM







BCycle), and enhancements to METROLift services to better serve senior members of the community.

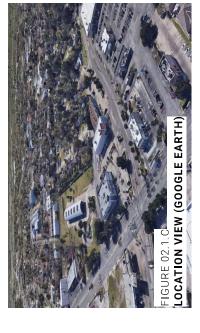
CONNECTING PROJECTS, STUDIES, AND PREVIOUS PLANNING EFFORTS

- METRO SE Transit Center TOD Development
- texasrealfood.com/nuwaters-co-operative/) NuWaters Co-Operative (https://www.

ACTIONS

- Incentivizing grocery stores and supermarkets in these underserved areas.
- Funding city-wide programs to encourage healthier eating.
- Extending support for small, corner-type stores and neighborhood-based farmers markets.
- ing food desert measurements, policies, and Partnering with the community when selectinterventions.
- use Supplemental Nutrition Assistance Program Expanding pilot efforts allowing customers to benefits to purchase groceries online.







peoples, are becoming a major factor of economic and social development and contribute to the eradication development of all people, including women, youth, older persons, persons with disabilities and indigenous Co-ops "in their various forms, promote the fullest possible participation in the economic and social of poverty."

United Nations Resolution 64/136

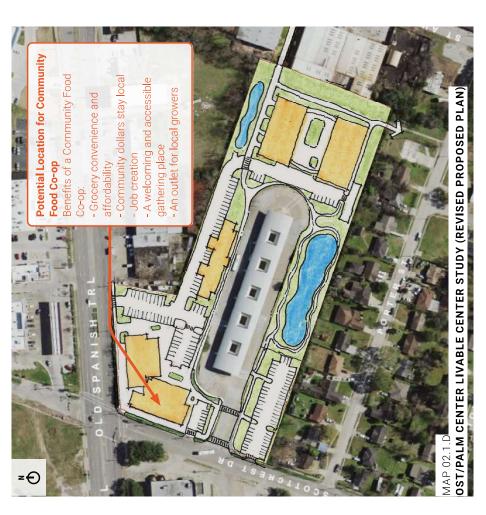








COMMUNITY FOOD CO-OP CASE-STUDY (SOUTH PHILLY FOOD CO-OP IS A GROCERY STORE OWNED BY MEMBERS OF THE SOUTH PHILADELPHIA COMMUNITY.) HTTPS://WWW.SOUTHPHILLYFOOD.COOP/ FIGURE 02.1.E



LIVABLE CENTERS STUDY OST/PALM CENTER

reater Southeast anagement istrict Enhanced Public Safety Plan

GREATER SOUTHEAST MANAGEMENT DISTRICT

Enhanced Public Safety Plan for District Police Patrols

and Proposed Compensation

Summited by: Assistant Chief K. L Seafous, HPD

Enhanced Public Safety Coordinator

I am honored to present a comprehensive proposal aimed at elevating public safety services within the Greater Southeast Management District. As an experienced and dedicated law enforcement leader with an extensive background in policing and public safety, I am committed to upholding the highest standards of integrity, transparency, and accountability within public safety and our community.

Introduction:

This proposal seeks to build upon the current foundation of public safety services within the Greater Southeast Management District. With my experience in strategic planning, organizational management, and community engagement, I have outlined a multifaceted plan to enhance public safety through various strategic initiatives.

Key Initiatives:

- **I.** Contracted Patrol Units (Pct7): Ensuring consistent and dependable security services is paramount. The proposal includes the continuation of four dedicated patrol units through the contract with Precinct 7 Constable's office, ensuring 24/7 coverage. Those units will continue to address business concerns during the day as well as monitor businesses during the nighttime hours.
- II. Motorcycle and Bicycle Patrol Enhancement: We want to continue the usage of the motorcycle and bicycle patrol initiatives aimed at augmenting visibility and community engagement. This strategic endeavor will work in synergy with the contracted patrol units, providing agile district coverage. Our motorcycle and bicycle patrol officers will maintain high visibility, while actively engaging with the community, and respond rapidly to incidents.
- **III. Community Engagement:** Active community engagement is the cornerstone of our plan. Myself along with other officers will attend regular meetings with district stakeholders, businesses, and residents to address concerns, gather feedback, and adapt our strategies to align with evolving community needs.
- **IV. Training and Professionalism:** Our commitment to the highest levels of professionalism and accountability is unwavering. Through our agencies, officers will undergo continuous training in community policing, de-escalation techniques, and cultural sensitivity.
- **V. Accountability and Reporting:** Transparency is the bedrock of our approach. We will continue to provide clear and transparent reporting on patrol activities, incident responses, and outcomes. This will include detailed data on crime trends, safety improvements, and the overall impact of our initiatives.

V. Budget and Resource Allocation: This proposal encompasses a comprehensive budget that covers staffing, and expenses for operational hour. I am dedicated to optimizing resource allocation to ensure the most efficient use of available funds.

Objective:

This plan's primary objective is to reduce crime within the district, creating a safe and welcoming environment that encourages business development and commercial activity. I believe that by making efficient use of public and private resources, we can achieve this objective while strengthening our community.

Bicycle and Motorcycle Duties and Responsibilities:

- Patrol the assigned Business Corridors within the Management District, maintaining high visibility.
- Foster positive community/police interactions through Community Oriented Policing.
- Regularly check in with businesses in the assigned zone during shifts, recording business names, addresses, and contacts in reports.
- Promptly report any special concerns raised by businesses to the Enhanced Public Safety Coordinator (EPSC).
- Officers are responsible for providing and maintaining their bicycles and motorcycles.
- Maintain communication by checking in and out with the EPSC via email, providing GPS location screenshots.
- Submit monthly reports to the EPSC by the 3rd day of each month.

Plan of Execution:

In the spirit of resource optimization, this proposal advocates for the continued use of police motorcycles and bicycles within the district. These fully equipped police motorcycles, operated by certified Houston Police Officers, offer the ability to efficiently cover all 7 zones of the district. Motorcycle operations will run a maximum of 4 hours per day, primarily Monday through Friday between 8 am and 8 pm, with schedules varied to prevent predictability. Bicycles will concentrate on single zone patrol, focusing on "hot spots" and areas with heavy pedestrian traffic, all while emphasizing Community Oriented Policing.

The EPSC will coordinate deployments based on information from the Business District and HPD crime analysis, ensuring that patrols are strategically placed. As an Assistant Chief I receive daily reports on incidents that occur within the patrol district. Motorcycle officers will establish business contacts, averaging a minimum of 3 contacts per hour—a proactive approach to prevent and resolve problems in the district.

Community Oriented Policing Components:

- 1. **Community Partnerships:** Collaboration between law enforcement, individuals, and organizations to develop solutions and enhance trust in police.
- 2. **Organizational Cooperation:** Aligning organizational management, structure, personnel, and information systems to support community partnerships and proactive problem solving.
- 3. **Problem Solving:** Systematically examining identified problems to develop and evaluate effective responses.

4. **Officer Accountability:** The EPSC ensures officers carry out their duties with integrity and public safety in mind. Officers report on and off duty via text message, and motorcycle officers use smartphone GPS and cameras to pinpoint their location and provide real-time updates.

Proposed Costs:

• **Bicycle Patrol:** Six officers working a maximum of 40 hours per month at a competitive rate of \$40/hour (officers provide their bicycles).

• Maximum officer pay per day: \$200

• Maximum officer pay per month: \$1,600

• Monthly combined bicycle officer cost: \$9,600

• Yearly Police Bicycle Patrol cost: \$115,200

• **Police Motorcycle:** Operating for a maximum of 4 hours per day, at a proposed rate of \$60/hour (officers provide their fully equipped police motorcycles).

Maximum officer pay per day: \$240

• Maximum officer pay per month: \$1,920

• Monthly combined motorcycle cost: \$5,760

• Yearly Police Motorcycle cost: \$69,120

• Enhanced Public Safety Coordinator Compensation: \$3,000 Monthly, \$36,000 Yearly. Compensation request would remain the same as the previous year's contract agreement.

Total Cost for Enhanced Public Safety before Precinct 7 Cost: \$220,320

New proposals ideas for On-Duty Overtime Initiatives

Seasonal Mounted Patrol: To further enhance public safety during the winter holiday seasons, I wanted to propose the introduction of a seasonal mounted patrol unit. Mounted officers offer not only high visibility but also excel in crowd control and community engagement. This initiative will provide a unique and reassuring presence during peak shopping and festive periods. I think it could be a nice addition in our neighborhoods, strip centers, parks, museums, and even hospitals. Keep in mind that right now HPD Mounted officers currently patrol Hermann Park about twice a week during these hot summer months. This is due to the park having an available water source for the horses in this Houston heat. During the winter months officers will resume patrol back in other location around the city. Again, this is just an option of some additional enhanced safety within the district during peak winter holiday time.

4 Mounted Officers working a 6-hour shift at about \$70/hour could provide about 6 days of riding during the winter months for around \$10,000. Those same 4 officers could ride around 9 days for \$15,000.

All-Terrain Vehicle (ATV) Patrol: In response to the evolving needs of our community, I would also like to propose the introduction of Police ATV Patrols within the management district on a city overtime basis. With a diverse landscape that includes parks, walking trails, apartments, and parking lots, the adoption of ATV patrol promises a myriad of benefits that directly enhance the safety and accessibility of the district. ATV's can enhance mobility around the district while providing rapid response. These ATV's can also provide heighted visibility, community engagement, and versatile usage within parks, walking trails and

other hard to reach places. This initiative would also have to be on a city overtime plan because the ATVs are new to the fleet and owned by HPD. Currently officers cannot use them for extra employment purposes, but a proposal could be written to the Chief to consider allowing the district to fund an overtime program. I would suggest 2 or 3 ATVs per 4-hour shifts. The going overtime rate would be around \$60 per hour for the officers. This initiative could be done at any time of the year although I would suggest Spring and Summer.

Electric Bicycle (E-Bikes) Patrol: Another option to consider in the future is a proposal assesses the benefits for Enhanced Public Safety Officers adapting and utilizing electric bicycles (e-bikes) for use in a law enforcement capacity around the district. Several police departments across the country have shifted towards to use of e-bikes within their fleet to expand police bike patrol capabilities and increase sustainability. HPD just recently added 10 bikes to our fleet, so we are still in the beginning phases. Like I mentioned about the ATV's, I think this is also something the district could propose to the Chief on an overtime basis or allow off-duty officers to purchase their own e-bikes then work for the district. Benefits of e-bikes are less fatigue in the Houston heat, stealth approach, faster back up, decreased response times, less stress on the body for officers and enhanced patrol coverage resulting in increased visibility within the district. I also see this as a recruiting tool for the district to get increased interest in bike patrol officers to want to work.

Automatic License Plate Recognition (ALPR): Lastly, I would propose the board to also review ALPR cameras. These cameras use image capture technology and optical character recognition (OCR) software to automatically read and record license plate numbers of passing vehicles. They can be mounted on police vehicles or fixed on poles and take pictures of license plates in real-time. The cameras the district would consider would be fixed cameras. ALPR cameras are a force multiplier for law enforcement because they can scan hundreds of license plates per minute and instantly cross-reference them against the NCIC database, amber alerts, missing persons, stolen vehicles, wanted persons, and various other reasons. This helps officers quickly identify vehicles and individuals associated with criminal activity should a crime occur within the business district. The FBI statistics show that more than 70-80% of all crimes involve the use of a vehicle, in some manner. I'm not sure on pricing but if the board wanted to explore this, I would be able to assist with information.

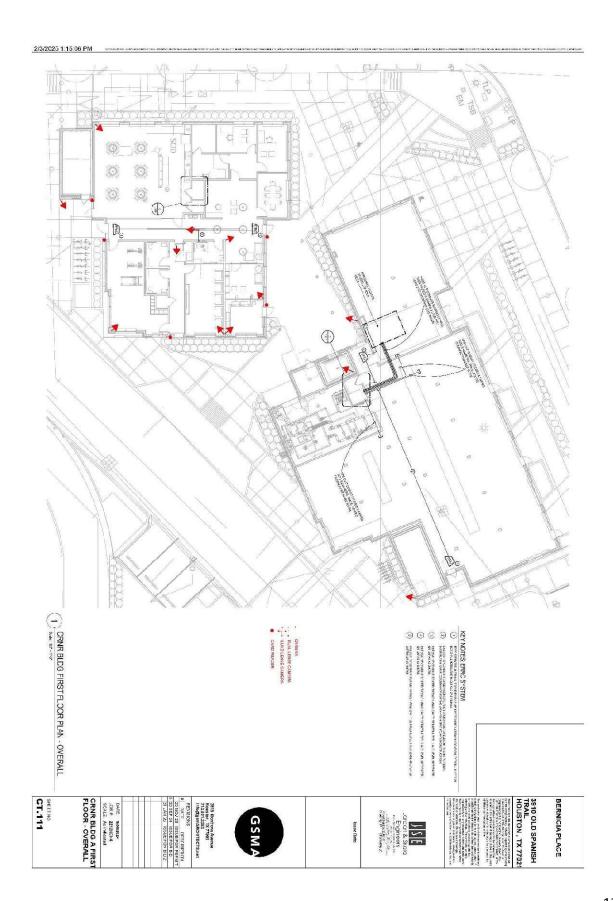
These are just some options to open discussions for the board that could be utilized for the district. I understand that PCT 7 was cut by 2 units which could open more funds in different areas. I always want to try and stay innovated and forward thinking when it comes to crime fighting strategies. We can always increase the bike and motorcycle patrols that we currently have but I wanted to present options that could open up lines of discussion for the board.

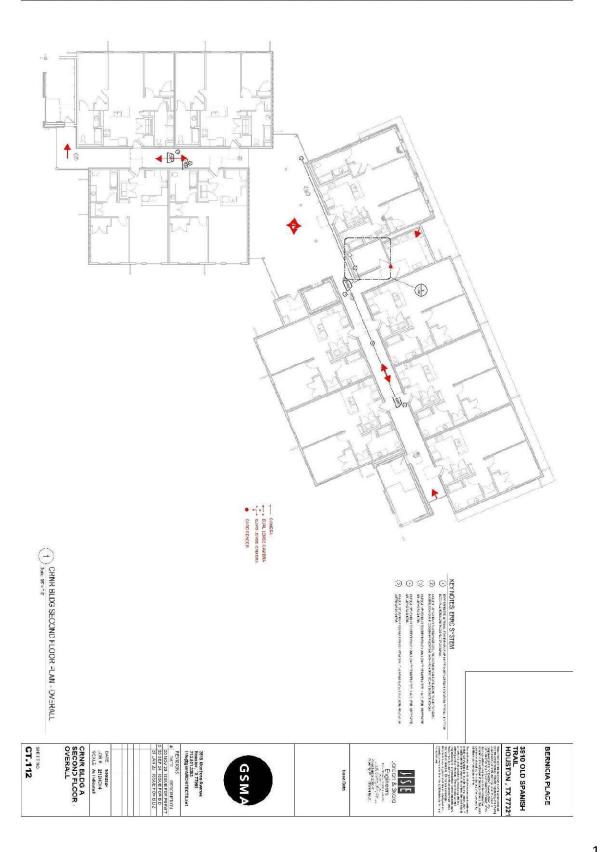
Conclusion:

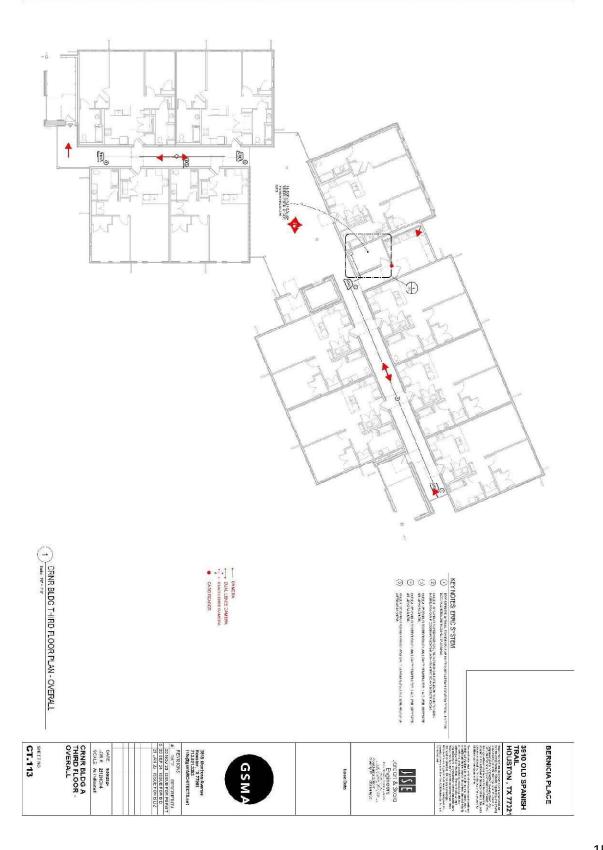
The Greater Southeast Enhanced Public Safety Officers have already demonstrated their impact on reducing crime across all categories within the Management District. They have created a safer environment that supports business growth, development, and Community-Oriented Policing. I am confident that this proposal will further strengthen public safety services in the district, contributing to the well-being of residents, businesses, and visitors alike.

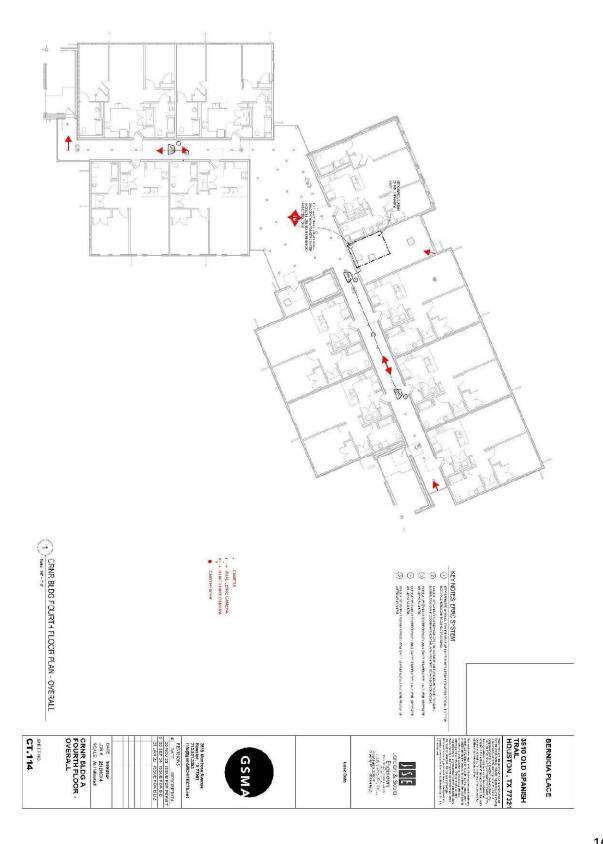
I appreciate your consideration of this proposal and the opportunity to continue serving the Greater Southeast Management District. Please feel free to reach out to me with any questions or for further discussion. Together, we can create a safer and more prosperous community.

Bernicia Place Onsite Security Features

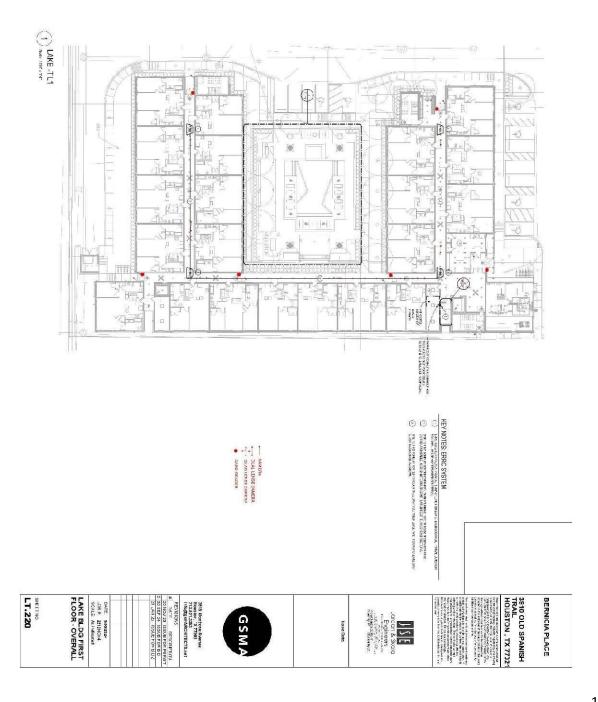




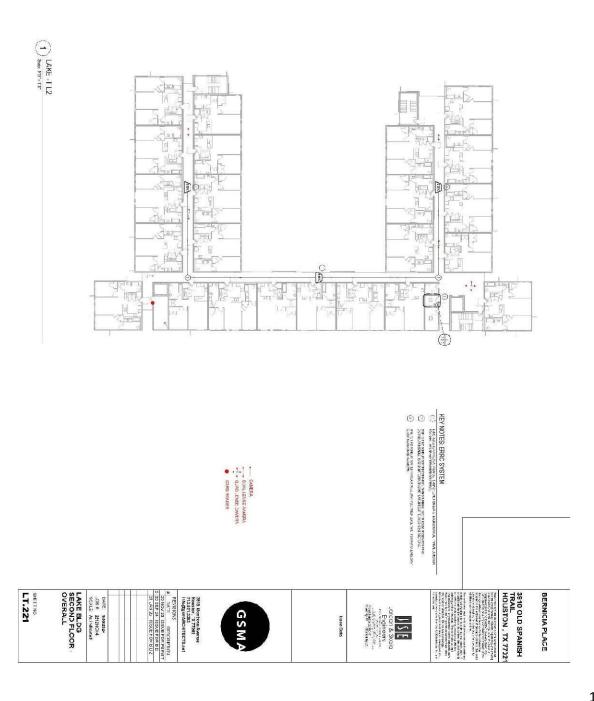




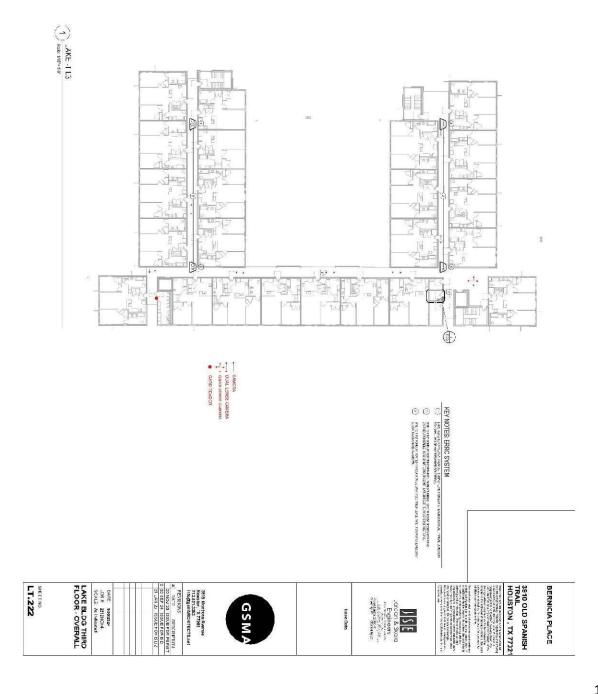
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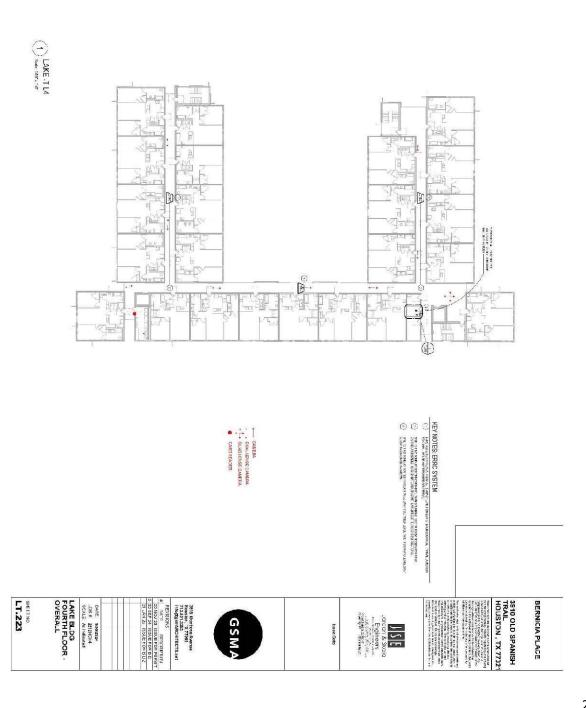
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Harris County Constable Precinct Support Letter



CONSTABLE JAMES "SMOKIE" PHILLIPS

August 21, 2025

Teresa Morales Director of Multifamily Bonds and Administrator of 4% Housing Tax Credits Texas Department of Housing and Community Affairs 221 East 11th Street Austin, Texas 78701

RE: Bernicia Place Support

Dear Ms. Morales,

The Harris County Constable Precinct 7 Office was advised that the Harris County Housing Authority will be applying to the Texas Department of Housing and Community Affairs (TDHCA) for the proposed elderly development, Bernicia Place, that will be located within Precinct Seven (7) and Greater Southeast Management District boundaries. As the elected Harris County Constable for Precinct 7, I am writing to voice my support for the proposed development and to provide information on the current mitigation efforts taking place in the Harris County Constable Precinct Seven (7) jurisdiction.

In 2024, Harris County entered into an agreement with the Greater Southeast Management District (GSMD) to provide law enforcement services from Constable Precinct Seven (7) to the area. As part of the agreed services, four (4) deputies dedicate 80% of their time fighting crime within the GSMD. The services include patrols, crime investigation, and arrests.

Our targeted efforts are centered on proactive crime prevention and fostering community engagement. Precinct has different dedicated divisions to better serve constituents, with divisions dedicated for civil processes, patrol/traffic, public relations, toll road, and warrants. Units to further promote public safety include bicycle, K-9, environmental, domestic violence, and crime victim assistance units. Precinct Seven (7) also creates monthly analysis reports to evaluate the data such as patrol activity, the number and type of security checks, arrests made, and service calls. Through such data we are able to tailor our services to better fit the community's needs.

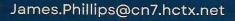
Senior safety is part of the top priorities for the Precinct, ensuring they are not only protected but also have resources and assistance needed for a high quality of life. As Constable for Precinct Seven (7), I believe that the Development will be a vital resource for the community and that it will promote a high quality of life for the underserved seniors of Houston and Harris County. As a transit-oriented development, Bernicia Place brings an exciting new option to affordable housing. The proximity of public transit is significantly beneficial for seniors, who may be more likely to rely on public transit due to medical reasons or disabilities.

Protecting with Pride, Serving with Compassion

Harris County Precinct 7 Constable James "Smokie" Phillips



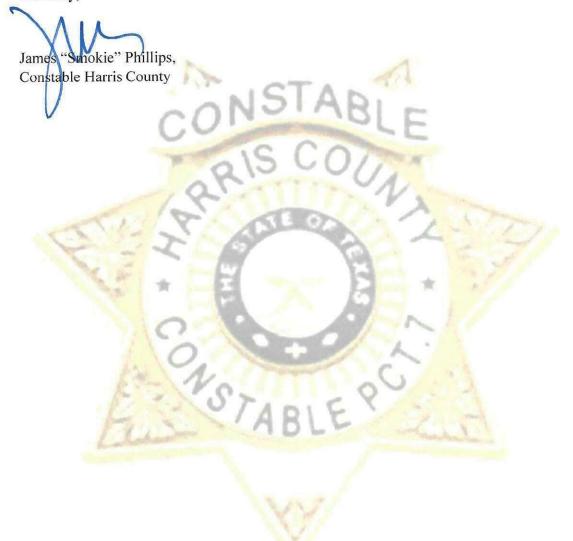






Thank you for your consideration. Please let me know if you have any further questions or require further documentation. I can be reached at James.Phillips@cn7.hctx.net or (713)643-6618.

Sincerely,



Protecting with Pride, Serving with Compassion

Harris County Precinct 7 Constable James "Smokie" Phillips



James.Phillips@cn7.hctx.net



713.643.6118



https://constable7.harriscountytx.gov



5290 Griggs Rd, Houston, TX 77021

One Safe Houston Plan

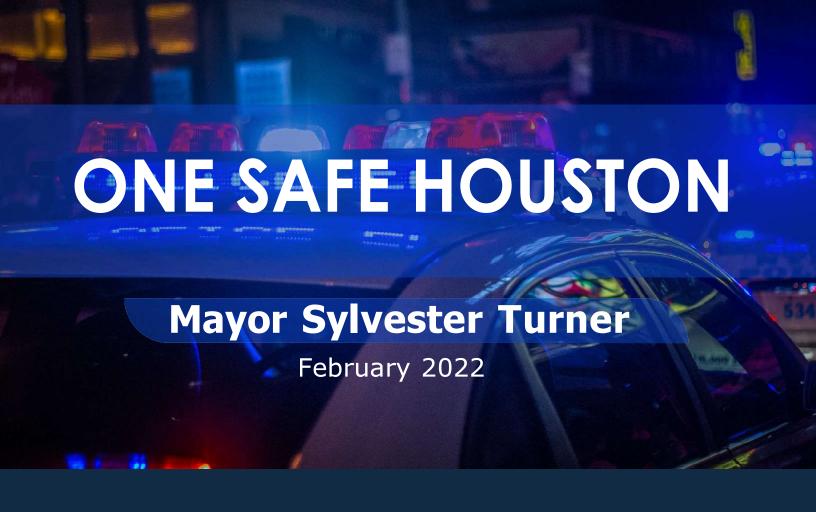






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THE MAYOR'S CALL TO ACTION

The City of Houston, not unlike all major cities in our nation, has experienced an increase in violent crime as the COVID-19 pandemic tightened its grip on our city, state and nation. Other factors contributing to the nationwide spike in violent crime include widespread social anxiety, economic uncertainty, mental health concerns, the increased presence of illegally owned firearms, and a strained court system plagued by criminal case backlogs that impact the pretrial release and prosecution of violent offenders.

In 2021, the city launched a Violent Crime Initiative that resulted in the reduction of crime in many identified hot spots. By the end of the initiative, all violent crime categories were reduced except homicide. Sadly, the increase in homicides during the first months of 2022 and felonious assaults on police officers and our fellow Houstonians is a sobering reminder that we must collaborate, as one community to combat our current crime challenges.

Houstonians, it is time to take our city back! To realize this vision, we are launching the One Safe Houston crimereduction initiative, which focuses on four (4) key areas:

- A. Violence Reduction and Crime Prevention
- B. Crisis Intervention, Response and Recovery
- C. Youth Outreach Opportunities
- D. Key Community Partnerships

Much work is already underway within these primary focus areas, but additional work and commitment is needed to have the greatest impact and measure of success.

One Safe Houston is a comprehensive violence reduction initiative that links research-based strategies to improve public safety and reduce the harms caused by violent crime. With the collaboration of all stakeholders, I am confident that we will reduce violence and emerge as One Resilient City – One Unified City – One Safe Houston.

Sincerely,

Sylvester Turner

Mayor

Violence Reduction & Crime Prevention

The City of Houston recognizes that in order to reduce violent crime, our city needs the resources and ability to target repeat offenders to prevent them from committing criminal acts. Accordingly, the Houston Police Department (HPD) collaborates with local, state and federal partners to assist with crime prevention and harm-reduction strategies via the strategic deployment of resources to arrest violent offenders and reduce crime in Houston's most violent neighborhoods. By leveraging technology with existing organizational resources, HPD can be more efficient and effective in lowering violent crime trends. At the forefront of this effort is the utilization of innovative technology and programs to target hotspot locations. The following strategies will contribute significantly to the reduction of violent crime and recidivism, making Houston a safer city for all.

Identify Top Hot Spot Crime Neighborhoods and Locations

The One Safe Houston initiative is an evidence-based policing strategy designed to target violent crime throughout the City of Houston. More specifically, HPD is committed to address violent crime with a particular emphasis on murders, aggravated assaults, aggravated robberies, and dismantling and disrupting violent criminal gangs operating in our city.

By implementing a data driven and intelligence-led approach to reduce violent crime, HPD has and will continue to identify neighborhoods experiencing the highest levels of violent crime and will use deployment strategies accordingly. Crime rates via neighborhood can change over time and enforcement can lead to displacement of crime to other areas. Thus, HPD will continue to use data and evidence based strategies to deploy crime deterrence efforts to the neighborhoods most impacted and adjust as necessary if crime patterns shift over time.

Houston must deploy hot spot strategies that focus on criminal offenses involving:

- Weapons;
- Serious bodily injury;
- Road rage and reckless driving;
- Crimes with a gang, narcotic, or criminal enterprise nexus; and
- Repeat violent offender nexus

Targeting criminal hot spots will allow law enforcement to be laser focused on smaller segments of neighborhoods, which account for the greatest number of violent crimes.

As noted previously, as crime patterns shift, so will our strategies and resources. In addition, we will enhance our resources to provide added safety to our shopping areas, synagogues, mosques and other faith-based institutions. As a city, we must collectively condemn antisemitism and islamophobia. We must also collectively condemn violence against Asians, people of color, members of the LGBGQ+ community and other targeted groups. If not, our silence makes us complicit to these acts of violence.

Patrol Enhancement

To provide more visibility toward crime deterrence and rapid response to crimes in progress, the Administration has authorized HPD to add via overtime an additional 125 officers per day. These additional officers will be deployed primarily based on data driven, evidence-based analysis of when and where the most violent crimes are occurring. This increase will supplement strained staffing levels and allow for strategic deployment of additional units to allow for adequate coverage to respond to the increase in violent crimes and crimes in progress. The cost of this patrol initiative will be \$5,739,880. The City will also explore a Police Officers Reserve Force to augment active officers.

Enhance City Park Security

The City will hire fifteen (15) additional Park Ranger positions to support the efforts of local Law enforcement to help keep our parks safe. The cost to hire fifteen (15) additional Park Rangers will be \$1,915,200 over three years.

<u>Differential Response Teams (DRT)</u>

Increase the use of DRT officers to implement problem-solving strategies and community-policing concepts to address the specific community concerns. The primary responsibility of DRT officers is to proactively identify and address crime issues in their assigned areas to increase the quality of life in the communities, thereby reducing the need for police services.

• Expand the use of Crime Suppression Teams (CST)

HPD will continue to use crime suppression teams in order to identify neighborhood crime drivers and develop initiatives to combat violent crime.

Multi-Agency Taskforce Initiatives

Coordinated Fugitive Apprehension Initiative. HPD will collaborate with local, state and federal law enforcement partners to include Texas Anti-Gang Task Force (TAG), Federal Bureau of Investigation (FBI), Alcohol, Tobacco and Firearms (ATF), U.S. Marshal's Service, Texas Department of Public Safety (DPS), Gulf Coast Violent Offenders Taskforce, and other partner agencies. This targeted collaboration will lead to the identification and apprehension of violent offenders with existing warrants for felony offenses and/or parole violations, as soon as possible after a warrant is issued.

Enhance Traffic Enforcement and Safe Roadways Initiative. Work with regional partners to include Harris County Sherriff's Office (HCSO), all Harris County Constable agencies, Metro Police, and the DPS to proactively intercept drivers exhibiting aggressive driving behaviors that commonly lead to incidents of road rage and when appropriate, file criminal charges.

• Illegal Firearms

In 2021, approximately 3,600 guns were stolen in Houston burglary of motor vehicle incidents. Increased police presence and traffic enforcement initiatives will serve to reduce the number of burglary incidents where guns are stolen from vehicles and used in the commission of felonious offenses once stolen. Stowing a weapon in a vehicle without a proper safe or locking mechanism is not a proper method to secure a firearm. Accordingly, HPD will design and launch a public safety campaign reminding motorists on how to properly secure their legally owned firearms.

In a proactive effort to respond to gun violence in our City, HPD will work with ATF and other federal partners to implement a robust crime gun intelligence response to include the use of NIBIN (National Integrated Ballistics Information Network) for investigative leads, seizing ghost guns and fully auto switches, and targeting offenders who repeatedly committed crimes using firearms. HPD investigators will also leverage federal prosecution opportunities where applicable.

There is no question there are too many guns on the streets. To incentivize the removal of stolen guns from Houston streets, **the City will also fund a \$1 million robust gun buyback initiative,** which will reduce the likelihood of illegally obtained firearms being used in the furtherance of violent crime.

• Identify and address Nuisance Locations

Investigative Divisions within HPD and other city departments will work together to address night club and convenience stores where repeated crimes of violence have occurred. These specialized units will coordinate with citywide DRT, Vice, Narcotics, and Gang Divisions as well as our partner agencies such as the Texas Alcoholic Beverage Commission (TABC), the Harris County District Attorney's Office (HCDAO), the Harris County Attorney's Office (HCAO), and the Internal Revenue Service (IRS) to take legal action necessary to address these locations through nuisance abatement, code enforcement, and patrol efforts.

For example, on January 28, 2022, the City filed a common nuisance lawsuit against the operator of MVP Food Store at 4718 Lockwood, the property owner, and the property itself ("Defendants") under state law, Chapter 125 of the Texas Civil Practices & Remedies Code ("Chapter 125"). The City's lawsuit alleges criminal activity at MVP Food Store including rampant drug dealing, aggravated assaults, and shootings over the past year. MVP Food Store is a known drug haven located close to Kashmere Gardens Elementary School and has significantly impacted the health and safety of the community. The City's lawsuit seeks injunctive relief and asks the court to compel the Defendants to abate the criminal activity at MVP Food Store. Chapter 125 has been an effective tool in helping the City and HPD combat criminal hot spots where property owners and operators fail to take reasonable measures to address the criminal activity on their property. Even with pandemic restrictions, this past year alone, the City successfully closed eight (8) massage parlors with suspected human trafficking activity where 4 lawsuits were filed, and have ongoing lawsuits with Chapter 125 claims against sexually oriented businesses. The City continues to use every available tool to rein in crime with its limited resources.

It is imperative that we continue our efforts to reduce crime at local businesses through increased Crime Prevention through Environmental Design (CPTED) efforts. We must actively engage our business community to target harden locations through proper crime prevention efforts like lighting, camera surveillance, security personnel, with special attention to public shopping areas and parking lots. To that end, the Administration has asked the City Attorney to draft an ordinance for council approval requiring security cameras for certain classes of businesses where the increase in crime is concentrated.

This new ordinance would be similar to the ordinance requirement for convenience stores passed by Council in 2008. We anticipate an ordinance that strategically places cameras to survey the immediate and surrounding public areas, designates the images to be maintained for a reasonable period, and grants law enforcement access to view images in connection with any criminal investigation. The City will connect with industry leaders and owners to solicit their input as the City determines the types of businesses to be included in the ordinance. This expanded security camera program will also incorporate best practices to affirmatively address legal concerns associated with security cameras such as privacy, constitutional search requirements, and racial profiling.

Criminal Justice System Improvements

Top 200 Violent Offenders. HPD will seek assistance from the Harris County District Attorney's Office to prioritize the prosecution of the 200 most violent offenders currently awaiting trial or case disposition. The types of cases to be prioritized include firearms related offenses, habitual domestic violence crimes, crimes against vulnerable populations, and offenses involving gang activity or organized crime. This type of strategic coordination will allow criminal justice stakeholders to improve the pre-trial tracking and monitoring of violent offenders who pose the greatest risk to our safety.

Court Backlog. It is undisputed that several factors have negatively impacted portions of the Harris County Criminal Justice process. In 2017, Hurricane Harvey caused major damage and disruption to the operation of our local court system and thus the ability of our local criminal justice system to adjudicate cases expeditiously. This unfortunate situation coupled with the global pandemic that followed has created a criminal court backlog greater than 100,000 cases. The City of Houston is poised to work collaboratively with the District Attorney's Office to address these challenges; but the fact remains that the criminal court backlog is impacting the County's ability to bring violent offender cases to completion. Accordingly, it is imperative that all criminal justice stakeholders design a plan to clear the criminal case backlog.

To that end, the City will provide \$1.5 million in additional funding to the Houston Forensic Science Center to address backlogs. The simple facts are, we need more criminal courts, judges, and staffing.

Bond Company Protocols and Best Practices. The Criminal Justice System does not operate effectively when any part of the system is not functioning as designed. The ever-growing backlog of criminal cases and the delayed adjudication of violent offenders will only be exacerbated if bail bond amounts continue to be reduced to a nominal level. Today, many bail bond companies are requesting substantially less than the customary 10 percent required to post bond. The City of Houston is asking bail bond companies to cease this particular practice. It should be noted that City Administration has also asked the City Legal Department to propose an ordinance prohibiting this type of arrangement.

I have instructed the City Legal Department to draft an ordinance for consideration by Houston City Council, requiring that a bail bond company charge a premium equal to at least ten percent of the amount of the bail bond set by the court. This would require that the cost of a bail bond be equal to what the public generally believes to be the cost of such a bond rather than some lesser amount. I also call upon the Harris County Bail Bond Board to adopt a regulation requiring that all companies issuing bonds within Harris County charge a premium equal to at least ten percent of the amount of the bond. If the Bail Bond Board were to adopt such a standard for the entire county, the City would consider it unnecessary to move forward with the passage of the proposed ordinance. Otherwise, the City must act.

Technology Enhancements

The City of Houston supports the use of data driven, evidence-based law enforcement response strategies. Accordingly, HPD will enhance our crime fighting capabilities by leveraging the following technologies:

- 1. Expand the deployment of Automated License Plate Readers (ALPRs) in high crime areas to identify vehicles associated with criminal acts.
- Leverage and expand gunshot detection technology for a more rapid response to gun crime related incidents thereby enhancing investigative leads and the possibility of quickly apprehending violent offenders in the commission of crimes involving firearms.
- 3. Increase community partnerships to leverage available real time video through programs such as Community Connect, Ring, Nest and other video security platforms.
- 4. Enhance the technology capabilities of the Real Time Crime Center (RTCC) and move it toward a true Strategic Decision Support Center.

Crisis Intervention, Response, & Recovery

• <u>Domestic Violence</u>

For the year 2021, the total number of domestic-violence related homicides was eighty-one (81), an increase of 50% from 2020, which reported fifty-four (54) homicides during the same period. To address this epidemic, the City launched a two-pronged Domestic Violence Initiative designed to address the symptoms of domestic violence to prevent future homicides.

Domestic Abuse Response Team (D.A.R.T.). For the year 2021, the total number of DV-related Homicides was 81, an increase of 50% from 2020, which reported 54 DV-related Homicides during the same period. To address this epidemic, the City launched Houston's Domestic Abuse Response Team (D.A.R.T.), which is a coordinated community response designed to prevent domestic violence homicides. D.A.R.T. is a multidisciplinary model that recognizes domestic violence severely impacts an individual's physical and mental health. D.A.R.T. teams are comprised of officers and victim advocates who are trained to provide trauma-informed care within minutes of a victim dialing 911. D.A.R.T. coordinates and/or provides on-scene danger assessments, emergency shelter, food, transportation, and connections to community-based resources so victims can be empowered to live a life free of violence and abuse. D.A.R.T. also offers on-scene medical forensic exams at NO CHARGE to the victim. Medical forensic exams not only provide critical history about the survivor but also contribute to the preparation of an evidence-based criminal charge to be presented for criminal prosecution. D.A.R.T. units are also called as support for special threat situations as a resource for HPD's Tactical Operations Division.

The preventive aspect of the Domestic Violence Initiative is the Multicultural Domestic Violence Preventative Outreach Strategy. This initiative will engage culturally diverse survivors who are disproportionately impacted by domestic violence. This targeted strategy will allow interventionists to engage in violence prevention education and provide information and material attuned to the cultural needs and languages of Houston's diverse population. The Mayor's Office previously used CARES Act dollars to stand up these programs. When that funding was exhausted, the City of Houston began using ARPA funding for these services, and they are already making a significant difference in the lives of our most impacted neighbors.

The added cost for this initiative is \$3 million.

Mental Health

Mobile Crisis Outreach Team (MCOT). MCOT is a team of mental health professionals who respond to situations involving a person in mental health crisis without the involvement of law enforcement. MCOT has a proven track record of handling situations involving mental health crises with appropriate community resources. Law enforcement is rarely needed. The recent expansion of MCOT by six (6) teams allows the staff to handle increased demands associated with the 40,000+ 911 mental health calls they receive annually.

Crisis Intervention Response Team (CIRT). CIRT teams are comprised of a Crisis Intervention Trained (CIT) peace officer and a licensed professional clinician (LPC) who ride together and respond to mental health disturbances. Using the skills and education of both, the CIRT units safely de-escalate mental health crises and provide the most informed possible disposition to these calls. CIRT units are also called as support for special threat situations as a resource for the SWAT commander. In addition to their knowledge about mental illness and counseling experience, the clinicians have direct access to consumer's medical data in the Harris Center and Harris County Hospital District systems. This information is extremely beneficial when responding to consumers in crisis as they have knowledge of the consumer's diagnoses, mental health history, medications, and hospitalizations. Currently, HPD has twelve (12) CIRT units allocated as part of the Mental Health Division. Recently, five additional teams were added so CIRT teams can respond to more mental health-related calls, placing these specialized teams into situations where they are best suited to de-escalate and provide critical mental health resources.

Clinician-Officer Remote Evaluation Program (CORE). CORE is a telehealth strategy for responding to mental health crisis calls using a tablet and a HIPAA-approved technology platform to connect a law enforcement first responder with a mental health clinician in the community at the time of the 911 dispatch. CORE connects six (6) licensed professional clinicians and a team leader to persons whose mental health crises have brought them in contact with HPD officers. The clinicians can assist the officer in making a quick, accurate mental health assessment. The clinicians can also access the person's hospitalization history and connect the person with needed resources.

• Crime Victim Recovery & Restoration

Continued expansion of HPD's Victim Services Division (VSD). The Houston Police Department has one of the largest victim services divisions in the nation. The overall goal of the division is to support crime victims to reduce the likelihood of future victimization so crime victims can be restored and begin to feel safe where they live, work, and play. Designed to provide restorative justice through relational policing, VSD offers traditional crime victims assistance and partners with various social and legal services organizations to provide long term victim restoration.

Community Collaboration & Engagement

• Proactive Community Initiatives to Curb Gun Violence

CURE Violence. The Cure Violence model trains and deploys outreach workers and violence interrupters to mitigate conflict on the street before it turns violent. These credible messengers are trusted members of their communities and use their street credibility to model and teach more effective ways to communicate and resolve conflict. CURE Violence is a three-pronged violence prevention strategy designed to 1) detect and interrupt planned violent activity 2) acknowledge behavioral changes of high-risk individuals and 3) acknowledge changing community norms. Credible messengers will be hired and trained on mediation best practices as they work to curb retaliation and de-escalate violence in communities with strong social tensions. The City proposes to allocate \$2.5 million for the implementation of the CURE Violence program in targeted communities.

The Credible Messenger Mentoring (CMM) program. This mentoring program was developed to mentor and train individuals who have been touched by the criminal justice system, so they can emerge as leaders and be equipped with the tools and resources to positively influence outcomes related to the safety and wellness of their respective communities. Designed to break generational cycles and alter adversarial life circumstances, CMM aims to serve 150 youth over a two-year period. CMM staff will mentor, guide, and train at-risk youth so they can be productive members of society without further involvement in the criminal justice system. The City has already allocated \$500,000 for the implementation of the Credible Messengers Mentoring program in targeted Houston communities.

The Community Re-entry Network Program (CRNP). CRNP is designed to help formerly incarcerated individuals reintegrate into the community by providing access to workforce development tools, mental and behavioral health resources, housing, and other basic needs. To date, The Houston Health Department's (HHD) reentry program successfully reduced recidivism to 4.2% as compared to the state recidivism rate of 21.4%. To expand the program's footprint, HHD will collaborate with Harris County to implement these interventions and partner with community-based organizations to support program expansion. The City will invest \$1 million to increase the number of program participants from 500 to 750.

• Crime Prevention & Public Safety Awareness Campaigns

The Houston Police Department, Office of Community Affairs will partner with City departments and external stakeholders to launch robust media campaigns to educate the community about crime trends and protective measures. Through the utilization of HPD's website, social media platforms, and positive interactions between law enforcement and the community, these campaigns will keep Houstonians informed and facilitate the public's access to key information throughout the year, allowing Houston residents to feel safe where they live work, and play.

Crime Stoppers

Currently, business leaders and Crime Stoppers of Houston created a partnership that offers a cash reward payment up to \$5,000 for anonymous information leading to the charging and/or arrest of any felony suspect. To further incentivize the reporting of violent felony suspects, the City of Houston will partner with local business leaders to increase rewards for gun-related information leading to the charging and/or arrest of any felony suspect for a period of ninety (90) days. The City of Houston will also partner with Crime Stoppers to:

- Design a public safety campaign to educate the community on how to utilize the Crime
 Stoppers Tip Line and why it keeps communities safe;
- Produce a public service announcement or digital media series with Mayor, Crime Stoppers, and victim families to demonstrate that Houston will not tolerate being a safe-haven for criminals;

- Develop and monthly insert a Crime Stoppers pamphlet in City of Houston water bills.
 This insert will highlight crime trends and offer prevention tips so people can be safe in their communities:
- Send monthly talking points to city universities, pastors, city council members, and law enforcement agencies regarding crime topics, trends, solutions and key prevention take-aways every month;
- Launch a city-wide billboard campaign with co-branded boards focused on tip line education and/or crime prevention messaging as needed; and
- Bolster the "Help Keep Our City Safe" campaign by encourage residents to anonymously report tips via the Crime Stoppers mobile application.

Faith-Based Interactions and Town Hall Discussions

The City will work with faith-based leaders to help address the symptoms of violence and establish trust between police and the community. Faith-based leaders are instrumental in fostering an environment of peace and understanding. As a City, we must collectively condemn hate and open the lines of communication to facilitate communication and understanding so we can become a stronger and safer Houston.

Youth Outreach Programs

Hire Houston Youth (HHY)

Since 2016, HPD has collaborated with HHY to hire youth between the ages of 16 and 24 to work in various assignments within the many divisions in HPD. Students have the opportunity to explore career options, experience and acquire training and skills needed for a successful path to higher education and future careers. Added emphasis will be given to this initiative to promote more job opportunities in the range of 12,000 – 15,000 jobs this summer.

• Gang Prevention Outreach Program (G.P.O.P.)

G.P.O.P. provides gang prevention and intervention programs for middle school students and presenting gang education and awareness to communities in the City of Houston. The goal is to prevent youth crime, violence and gang involvement while developing a positive relationship between youth, their families and law enforcement.

• Greater Houston Police Activities League (GHPAL)

GHPAL's mission is "to reduce juvenile crime and violence through "Relational Policing" which includes building trusting relationships between youth, law enforcement and the community." GHPAL members are between the ages of 8 and 18. The program includes mentorship (one-to-one or groups), athletic, enrichment, civic/service, recreational and educational opportunities throughout the City of Houston. GHPAL also works with a number of community partners and school districts to achieve its mission.

Explorers

The Explorers Program focuses on educational training for youth on the purposes, mission and objectives of law enforcement. Youth between the ages of 14 and 20 are able to participate. Participants will experience career orientation, leadership, and community service opportunities that challenge them to become good citizens of our city and country.

Youth Police Advisory Council (YPAC)

Established in 1997, the goal is to provide youth a forum to discuss events affecting their lives and community by having conversations with leaders from HPD and within the City of Houston. This level of interactions promotes trust and understanding between HPD and the youth.

Boys and Girls Club (BGC)

Since 2007, in partnership with BGC in their afterschool program, HPD provides social, emotional and academic support through a mentorship program for youth between the ages of 7 and 17. Officers engage in one-to-one and small group mentoring sessions with the youth at the BGC locations throughout the city.

• Teen and Police Academy Service Academy (TAPS)

TAPS connects at risk youth and law enforcement officers in order to exchange ideas and learn from each other. This program combines the most valuable tenets of other successful programs such as the Citizens Police Academy, Explorers, and other community based initiatives to promote positive relationships between law enforcement and youth who are the most negatively impacted by violent crime.

Conclusion

We must come together as Houstonians to engage in the fight against violent crime and continue our legacy as one of the safest major cities in America. No one can escape accountability.

This plan represents a holistic approach to combatting violent crime on the streets while being responsive to the needs of victims and building healthier communities in the process. Law enforcement efforts alone will not sufficiently address the symptoms of crime. We are faced with a public health crisis, and it will require all of us, working together to overcome it.

The Turner Administration is committed to collaborating with community stakeholders to implement comprehensive public safety strategies in our fight to reduce violent crime.

This is a CAN DO CITY!

Together, we will emerge as One Safe Houston!

Appendix A - Project Cost Breakdown

One Safe Houston – Project Cos	st Breakdown
	Additional City Funding
VIOLENCE REDUCTION & CRIME PREVENTION	
Patrol Enhancement	\$5,739,880.00
Additional Parks Department Rangers	\$1,915,200.00
Illegal Firearms – Gun Buyback Initiative	\$1,000,000.00
Houston Forensic Science Center Backlog Funding	\$1,500,000.00
CRISIS INTERVENTION, RESPONSE & RECOVERY	
CURE Violence Program	\$2,500,000.00
Community Re-Entry Network Program	\$1,000,000.00
Domestic Violence	\$9,608,627.18
Mental Health Crisis Intervention	\$21,384,178.00
Total	\$44,647,885.18

















First Quarter 2023

- >>> One Safe Houston
- >>> Recruitment & Retention
- >>> Rodeo & Final Four Events



ONE SAFE HOUSTON



One Safe Houston is a robust crime reduction initiative.

- Behavioral Health Programs
- ☐ Domestic and Sexual Abuse Responses
- ☐ Gun Buyback Initiatives
- □ Overtime (125 Program)
- □ Technology Investments (ALPRs, Gunshot Detection, Video Programs)
- Nuisance Locations
- ☐ Regular Media Updates and Council Briefings

ONE SAFE HOUSTON



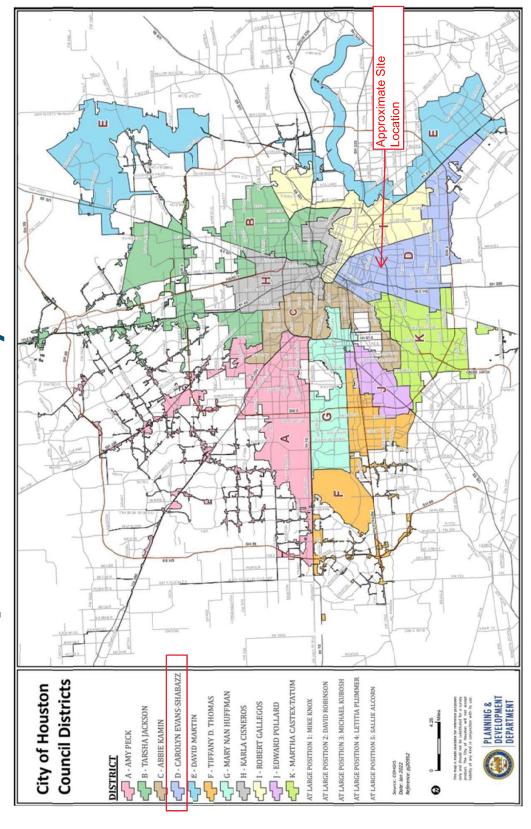
Because of the hard work of our police department and the support of our Mayor and City Council, HPD **continues to report**reductions in every category of violent crime in 2023.

Citywide Crime Comparison **Year to Date**

	NIBRS Cityw	NIBRS Citywide Crime Comparison	arison	
Offense Type	2022	2023	Change	% Change
Murder	152	601	-43	-28%
Rape	391	698	-22	%9-
Robbery	2,351	2,114	-237	-10%
Aggravated Assault	5,869	2,168	-701	-12%
Kidnapping	106	98	-20	-19%
Human Trafficking	26	20	9	-23%
Violent Crime	8,895	998'2	-1,029	-12%
Auto Theft	5,395	6,176	781	14%
Burglary	4,437	4,507	70	2%
Theft	24,982	22,519	-2,463	-10%
Non-Violent Crime	34,814	33,202	-1,612	%5-
Grand Total	43,709	41,068	-2,641	%9-

Preliminary violent crime totals for April 2023 are trending 12% below last year.

First Quarter 2023 Crime by Council District



District D

Council Member Evans-Shabazz

4)-							
% Change	-50%	-10%	%9 -	-56%	-40%	%0	-21%
Change	€-	7 -	-12	241-	7-	1-	-199
2023	12	37	193	501	3	1	747
2022	15	41	205	678	5	2	946
Offense Type	Murder	Rape	Robbery	Aggravated Assault	Kidnapping	Human Trafficking	Violent Crime

Auto Theft	329	399	70	%17
Burglary	372	372	0	%0
Theft	1,638	1,273	-365	%77-
Non-Violent Crime	2,339	2,044	-295	-13%
Grand Total	3,285	2,791	-494	%51-

Violent crime is DOWN 21% in 2023.

ONE SAFE HOUSTON VIOLENT AND OVERALL CRIME DECREASING IN HOUSTON





In a positive crime summary report to Houston City Councilmembers Wednesday, August 31, 2022, Houston Police Chief Troy Finner shared that violent crime in the City of Houston is down by 10% and overall crime is down 5% compared to the same time period one year ago.

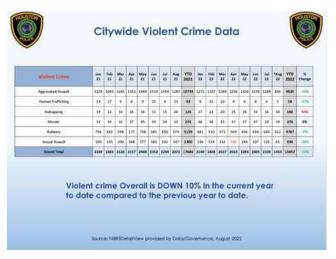
The city's murder rate, which showed an increase of more than 70% earlier this year, is **now down 1% compared to this time last year.** Unofficially, the city has recorded 300 murders in the first eight months of this year compared to 304 in the first eight months of 2021.

A second major violent crime category of robbery is also down 7%. "It's important that we get the numbers and facts right when we look at crime in our city so leaders around our city can have the right information," said Chief Finner.

Following the presentation, Chief Finner added, "We want our citizens to know that the men and women of HPD, our civilian staff, as well as our community, are all collectively fighting crime and making a positive difference."

On May 13, 2022, Mayor Turner and Police Chief Troy Finner met with President Joe Biden discussing his One Safe Houston initiative in combating violent crime in Houston.

https://www.fox26houston.com/news/mayor-turner-chief-finner-meet-with-president-biden-to-discuss-increased-crime-in-houston



On March 1, 2022, Mayor Sylvester Turner joins the Houston Police Department at the 38th Annual March on Crime news conference.

Click here to view news conference.

The Chief went on to thank Mayor Sylvester Turner and Houston City Council for their support. Chief Finner specifically highlighted the Mayor's "One Safe Houston" program, which includes the overtime funding of 125 additional officers per day.

The full presentation by Chief Finner and HPD Assistant Chief Milton Martin to the City Council can be viewed on the above YouTube video.

The Chief's PowerPoint presentation, including year-to-date crime numbers in each City Council District, is available here.